



552 Academy Avenue
Providence, RI 02908

401-521-6300

www.provwater.com

October 4, 2013

The Hon. Angel Taveras
Mayor

Boyce Spinelli
General Manager

Mrs. Luly Massaro
Commission Clerk
RI Public Utilities Commission
89 Jefferson Boulevard
Warwick, RI 02888

RE: Dk 4406 BCWA; Set 4

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Dear Mrs. Massaro:

Enclosed is an original and seven copies of Providence Water's responses to the 4th set of data request from BCWA.

If you have any questions you can contact me at extension 7217.

Sincerely,

Mary L. Deignan-White
Senior Manager of Regulatory

cc: service list

Member

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Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4 Issued September 3, 2013)**

BCWA 4-1. With regard to Providence's response to BCWA 2-1, the BCWA requested a scalable GIS or CAD map of all mains 12" and larger, including locations of wholesale connections and water storage tanks.

- a. Does the map provided by Providence show each and every one of Providence's mains 12" and larger?
- b. If it does not, please provide a scalable GIS or CAD map that does.
- c. Does the map provided by Providence show each and every one of Providence's wholesale connections?
- d. If it does not, please provide a scalable GIS or CAD map that does.

Answer: Upon examination of the copy of the map that had been transmitted electronically, it's apparent that a substantial portion of the intended map had gotten inadvertently truncated during the manual scanning process. Attached is a copy of the map that had been intended to be transmitted.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4 Issued September 3, 2013)**

BCWA 4-2. With regard to Providence's response to BCWA 2-2,

- a. Does Providence agree that the AWWA provides a methodology for calculating actual leakage taking into account the following:
 1. continuous running of blow-offs and the flushing of the distribution system for water quality;
 2. summer open hydrants;
 3. usage for fire fighting;
 4. construction;
 5. meter error; and,
 6. unauthorized usage in the distribution system.
- b. If the answer to part a. is in the affirmative, please explain why such information is not available as set forth in Providence's response to BCWA 2-2.
- c. Does Providence agree that the State Water Resources Board, under the State Water Efficiency Act, requires that the factors enumerated in part a.1-5 be reported annually?
- d. If the answer to part c. is in the affirmative, please explain why such information is not available as set forth in Providence's response to BCWA 2-2.

Answer:

- a/b) Providence Water is familiar with the methodology presented in AWWA guidance manual M36 that might potentially be used, where feasible, to attempt to sub-categorize non-account water use. The outlined methodology is, however, not feasible in the Providence Water system. The information and data necessary for this, as outlined in the methodology, is simply not available, nor is it reasonably obtainable. As such, Providence Water does not believe in engaging in a spurious exercise just for the sake of being able to purport figures which would in fact, in many cases, be unreliable and substantially fictitious.
- c/d) The State Water Efficiency Act does not specifically address any requirement for non-account water reporting. The RI Water Resources Board (RIWRB), in concert with the general objectives outlined in the act, has formulated Rules and Procedures that include the annual reporting of various operating statistics by water utilities. Among these, the rules request the reporting of "non-billed water and the components of non-billed water", without enumerating any specific categories as indicated in the above data request.

Providence Water Docket 4406

Data Requests of the Bristol County Water Authority Set 4 Issued September 3, 2013)

Providence Water has had past discussions with the Water Resources Board relative to its concerns, as explained above, over manufacturing subcategory usage figures that would lack sound basis and reliability, and also of the expected relatively insignificant contribution of these subcategories, in comparison to leakage, towards non-account water. The referenced Rules and Procedures include provisions for the RIWRB, where it finds a utility's submission or report to be incomplete or deficient, to issue Notices of Violation and/or Orders requiring the submission of required information, of which Providence Water has received none.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4**

BCWA 4-3: Regarding Providence's response to KCWA 2-15, Please provide the full, complete and entire CDM Providence Water Supply Board Facility Assessment – Phase II August 2009 report, portions of which were provided in response to KCWA 2-15.

Response: Please find attached the redacted CDM Phase II Facility Assessment



Providence Water Supply Board
Facility Assessment – Phase II

August 2009



Final Report





56 Exchange Terrace
Providence, Rhode Island 02903
tel: 401 751-5360
fax: 401 751-5499

August 17, 2009

Mr. Gary Marino
Engineer/Project Manager
Providence Water Supply Board
552 Academy Avenue
Providence, Rhode Island 02908

Subject: Academy Avenue and Cranston Facilities Assessment
Phase II Final Report

Dear Mr. Marino:

We are providing ten copies of the final report for the above referenced project for your records.

On behalf of CDM, we thank Providence Water for the opportunity to perform this important evaluation of the existing facilities in Providence and in Cranston, and we trust that you will find the report informative and to your satisfaction for the goals of the project.

We wish to thank the Providence Water staff for their assistance in the completion of this project. Should you have any questions or comments, please do not hesitate to contact us at (401)751-5360.

Very truly yours,

Ian Mead, P.E., BCEE
Principal
Camp Dresser & McKee Inc.

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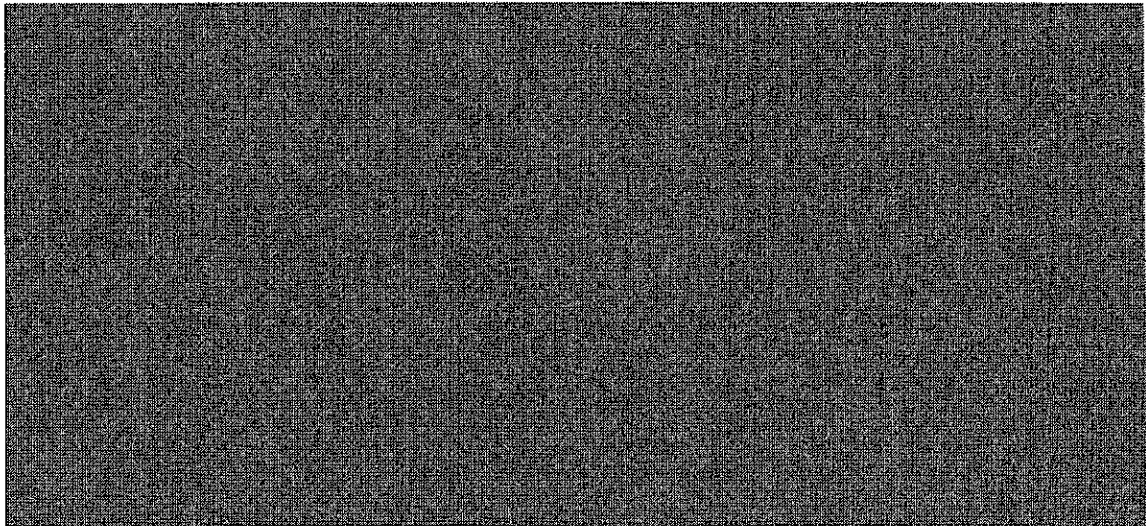
Executive Summary

The Providence Water Supply Board (PWSB) retained CDM to complete an assessment of the Scituate Avenue (Cranston) and Academy Avenue (Providence) facilities and operations. The purpose of this Phase II report is to provide the PWSB with updated space recommendations, possible configurations for new space, a listing of possible properties that meet the requirements, costs associated with obtaining properties and constructing facilities, and a summary for consideration in advance of implementation.

Under Phase I of the project, CDM's team of architects and engineers reviewed available on-site documentation and conducted a visual assessment of both facilities. Our findings and recommendations for this work are discussed further in the Phase I Final Report. However, in completing the Phase II tasks, the following concerns have been considered:

- Additional space is needed for both existing operations and future growth.
- The Academy Avenue site is functionally obsolete, and presents numerous site safety and access challenges.
- Current parking space is inadequate at the Academy Avenue site.
- There is inadequate space for heavier operations such as materials storage, truck and heavy equipment parking, tools, vehicle maintenance, and water meter service.
- Customer service facilities are limited.
- Safety and security of PWSB staff and the general public is a concern.

As a result of the market research, site visits, and work performed under Phase II of the project, updated size recommendations were compiled, various site configurations and department combinations were considered, and planning level costs have been compiled. A summary of conclusions follows:

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Cost ranges to purchase or lease these sites, plus to construct the separate facilities and site improvements have been developed under this Phase of the project, and are summarized as follows:

<u>LOCATION</u>	<u>COST RANGE*</u>	
	<u>LOW</u>	<u>HIGH</u>
[REDACTED]		
Land Purchase Price	\$1,000,000.00	\$1,000,000.00
Multifamily Property Costs (5 lots)	\$250,000.00	\$1,250,000.00
Bello Property Cost (1 lot, allowance)	\$1,000,000.00	\$1,000,000.00
Site Costs (includes demolition)	\$140,000.00	\$600,000.00
Paving Costs (low due to lot size)	\$270,000.00	\$500,000.00
T & D Building Costs	\$11,200,000.00	\$14,900,000.00
A/E Costs (20-25% site/bldg costs)	<u>\$2,350,000.00</u>	<u>\$4,000,000.00</u>
	\$16,210,000.00	\$23,250,000.00
[REDACTED]		
Land Purchase Price (T & D)	\$400,000.00	\$600,000.00
Lease Buyout/Site Purchase (Admin)	\$7,500,000.00	\$9,000,000.00
Site Costs (<u>exclusive</u> of environmental)	\$60,000.00	\$140,000.00
Paving Costs (only needed for T & D)	\$415,000.00	\$485,000.00
Admin Building Costs (refit existing)	\$6,750,000.00	\$8,400,000.00
T & D Building Costs	\$11,200,000.00	\$14,900,000.00
A/E Costs (20-25% site/bldg costs)	<u>\$3,685,000.00</u>	<u>\$6,000,000.00</u>
	\$30,000,000.00	\$39,500,000.00
[REDACTED]		
Site Costs (Admin)	\$52,500.00	\$52,500.00
Paving Costs (Admin)	\$500,000.00	\$590,000.00
Admin Building Costs	\$7,200,000.00	\$9,000,000.00
A/E Costs (20-25% site/bldg costs)	<u>\$1,600,000.00</u>	<u>\$2,000,000.00</u>
	\$9,400,000.00	\$11,700,000.00
[REDACTED]		
Site Costs (T & D)	\$300,000.00	\$300,000.00
Paving Costs (T & D)	\$415,000.00	\$485,000.00
T & D Building Costs	\$11,200,000.00	\$14,900,000.00
A/E Costs (20-25% site/bldg costs)	<u>\$2,400,000.00</u>	<u>\$3,900,000.00</u>
	\$14,350,000.00	\$19,600,000.00
[REDACTED]		
Site Costs (T & D)	\$262,500.00	\$300,000.00
Paving Costs (T & D)	\$415,000.00	\$485,000.00
T & D Building Costs	\$11,200,000.00	\$14,900,000.00
A/E Costs (20-25% site/bldg costs)	<u>\$2,400,000.00</u>	<u>\$3,900,000.00</u>
	\$14,300,000.00	\$19,600,000.00

*note - figures have been rounded

Once again, CDM would like to acknowledge the support and assistance provided throughout both phases of the project by Joe Spremulli, Gary Marino, Tony Araujo, and Jackie Brosco.

Section 1

Project Understanding and Approach

1.1 Project Understanding

The Providence Water Supply Board (PWSB) implemented this project to develop a comprehensive assessment of its existing building facilities in Cranston and Providence, identify space needs for existing and future operations, and identify possible sites to which the operations could be relocated. The work was divided into two separate phases, detailed below.

1.2 Project Approach

1.2.1 Phase I

The following items were completed under Phase I of the project, and are detailed further in the Phase I Final Report, December 2008:

1. *Project Kickoff Meeting and Data Collection* - CDM met with PWSB to identify appropriate contact personnel. CDM also worked with PWSB to obtain and review copies of existing relevant information such as building and site. The PWSB organizational chart and current staffing levels for each department were reviewed. Also compiled was a listing of vehicles, trailers, mobile equipment and accessories to be garaged and/or serviced at each site.
2. *Facility Assessments* - CDM visited the existing Providence and Cranston facilities to evaluate current physical and mechanical conditions, including architectural, structural, electrical, HVAC, and instrumentation. Costs to correct identified deficiencies were compiled.
3. *Organization and Operations Assessment* - This evaluation included interviews with selected PWSB staff to determine how current space is used, and what space is required to effectively perform job functions.
4. *Needs Assessment* - As a result of the inspections and interviews, CDM generated program documents including space requirements, identification of shared facilities, vehicle considerations, and recommended site and building sizes.
5. *Phase I Report* - This document summarized and presented the data generated under all Phase I tasks, including the facilities assessments, organizational analysis, and needs assessment.

1.2.2 Phase II

The Phase II work commenced following delivery and approval of the Phase I report. The work completed under Phase II, and summarized in this report, includes the following:

1. *Evaluation of Facilities Siting* - Given the deficiencies, needs, and costs identified in Phase I, CDM evaluated possible site configurations and compared them with the existing facilities.
2. *Market Evaluation* - Working with our Real Estate Consultant, Hayes and Sherry, CDM evaluated real estate market conditions to identify cost effective options for the PWSB, including identification of existing properties and/or buildings that meet the requirements identified in Phase I, such as future expansion and storage requirements, rehabilitation or reconstruction issues, and planning level square foot costs for both new construction and reuse of existing buildings.
3. *Phase II Report*- This final report incorporates the updated space configurations, a summary of available sites, a discussion of the differing challenges and benefits of the various sites, cost summaries, and possible implementation strategies in line with PWSB's goals.

Section 2

Evaluation of Facilities Siting

2.1 Existing Configuration

The staff of PWSB is currently divided between two facilities: Scituate Avenue in Cranston and Academy Avenue in Providence (exclusive of Water Supply staff at the Philip J. Holton Water Purification Plant in Scituate.)

The single-story Cranston facility is primarily office staff, encompassing Engineering, Finance, and a small contingent of Support Services. There is a separate document storage facility on site, and a small amount of light materials (i.e., waters service curb boxes) are delivered to and stored at the rear of the site. Current access to the site is via Scituate Avenue. There is a pipeline easement from the rear of the site that extends to Phenix Avenue down a steep (over 8% average) grade.

The two-story Providence facility contains the remainder of the PWSB staff, including Administration, MIS, Commercial Services, the balance of Support Services, Special Projects, and Transmission and Distribution. This facility also houses meter storage and service, vehicle maintenance, fueling, customer service, heavy equipment, soil and pipe material storage, and parking.

2.2 Challenges

Phase I of this project identified physical deficiencies and estimated costs to update each of the two facilities. These evaluations, deficiencies, and costs are detailed further in the Phase I summary report.

The Academy Avenue site is owned by the City of Providence, and is located in a residential neighborhood adjacent to LaSalle Academy. As noted in the Phase I report, this facility includes many operational challenges due to its location, limited (single) site access, mix of office and field staff, customer service facility, site and building configuration, security concerns, and age of the structure. Although PWSB has maximized the use of this space for several years, it has become functionally obsolete, and the future growth and efficient operations of the PWSB would be best served by moving staff from this location to a more modern facility.

2.3 Potential Configurations

The Phase I report included suggested space requirements for existing personnel, plus parking, materials and equipment, and future growth. The report included programming tables reflecting the relocation of all personnel to a single site of 7 or more acres. This remains a feasible option for the PWSB.

Under Phase II, another option was developed including two separate sites: one 3.5+ acre site for administrative (i.e., "office") staff, and a second 4+ acre site for all T&D staff, Support Services auto maintenance, carpentry, and materials handling staff,

Commercial Services field and meter services staff, and a bill paying lobby. This option allows PWSB the flexibility to identify one site (or utilize and expand the existing Cranston facility) to accommodate additional office staff, while locating a separate centrally located site for the T&D building that provides easy access to the retail delivery area for all field personnel, as well as customer access.

The updated programming tables including departmental needs for building and ancillary space for this two-site option are included in Appendix A, and are summarized as follows:

- **Table A.1 - Space Summary:** Summarizes space needs for all staff, vehicles, yard areas, open space, and future expansion at both facilities.
- **Table A.2 - Departmental Space Requirements for T&D Site:** Lists required area for offices, meeting rooms, personnel areas, storage, locker rooms, vehicle/equipment maintenance, parts storage, and specialty workshops for this garage-type facility.
- **Table A.3 - Departmental Space Requirements for Administrative Site:** Lists required area for offices, board and meeting rooms, personnel areas storage, plus computer and related equipment rooms for this administrative facility.
- **Table A.4 - Shared Department Facilities:** Lists required area of shared spaces included for each facility such as conference rooms, locker rooms, restrooms, delivery rooms, lunch and copy rooms, and reception/lobby areas.
- **Table A.5 - Vehicle, Equipment and Employee Parking:** Lists vehicle parking requirements for each facility, including garage space and outdoor parking.

Maintaining two separate sites would allow PWSB to separately evaluate and address security requirements of the different facilities, provides more site options (discussed further in Section 3), and offers the possibility of utilizing the existing Cranston site for the expanded office facility. Some communication challenges may result.

Section 3

Market Evaluation

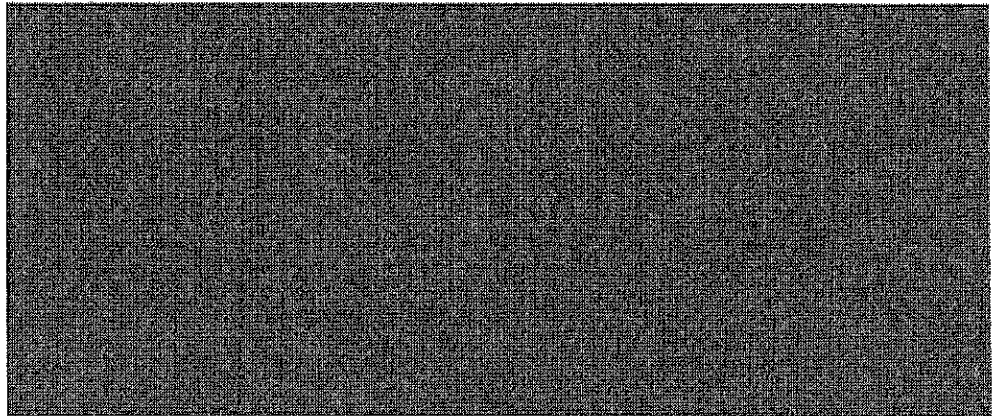
3.1 Introduction

Utilizing the space needs developed under Phase I work, plus the updated two-site option discussed in Section 2, CDM and Hayes & Sherry evaluated the current realty market to identify potential sites that met the PWSB programming estimates for size. The purpose was to identify options that would accommodate all staff at one site, or facilitate the split described in Section 2 - one T&D building and one admin building.

3.2 Market Data

Hayes & Sherry surveyed current market conditions to compile a list of available (and "potentially available") properties that met the size requirements. Some properties were only land suitable for new construction, others were parcels with old buildings requiring demolition, and others were parcels with existing buildings that could potentially be built out to suit the needs of the PWSB. The list included the following potential sites:

- 1.
- 2.
- 3.
- 4.
- 5.
- 6.
- 7.
- 8.
- 9.

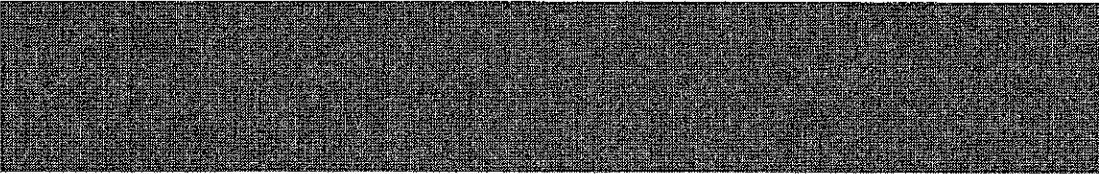
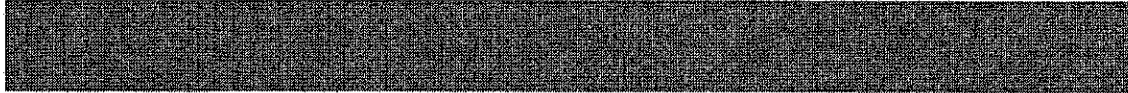


Two of these properties were subsequently sold, and other properties were eliminated from consideration with input from PWSB staff due to location, site or configuration restrictions, or the presence of other tenants. As a result, this list was refined further to include only sites #2, #5, #7, and #8 for future site visits.

3.3 PWSB Properties

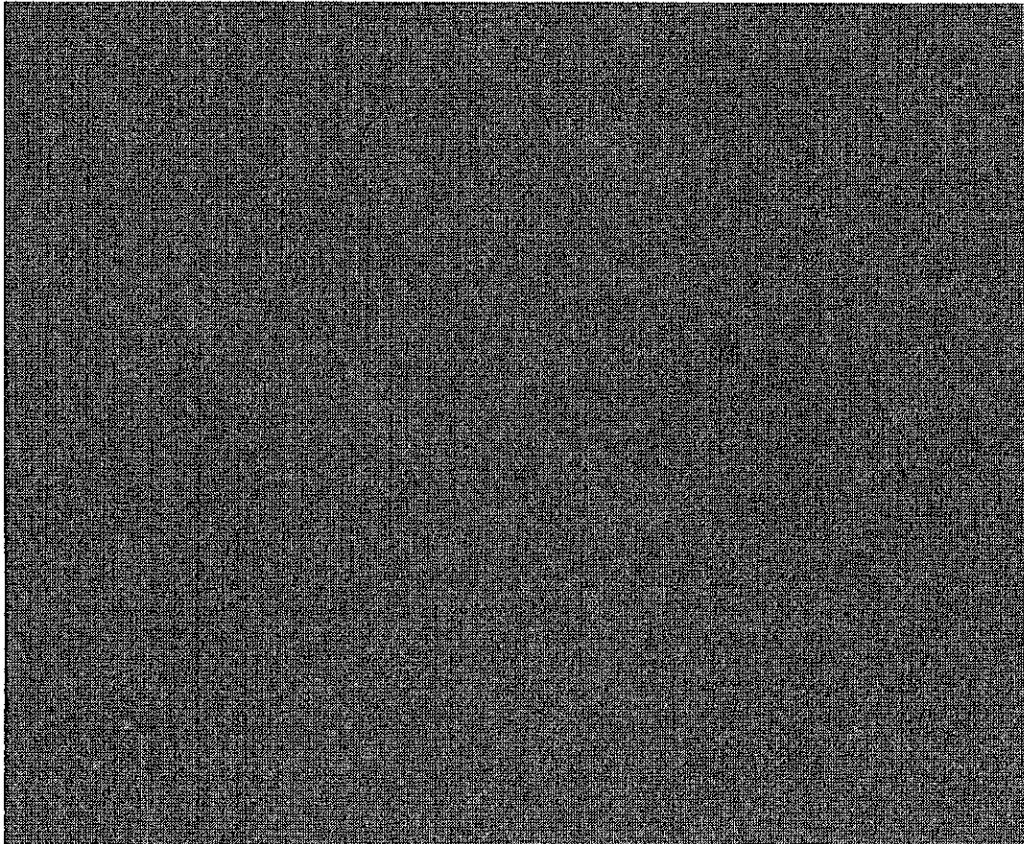
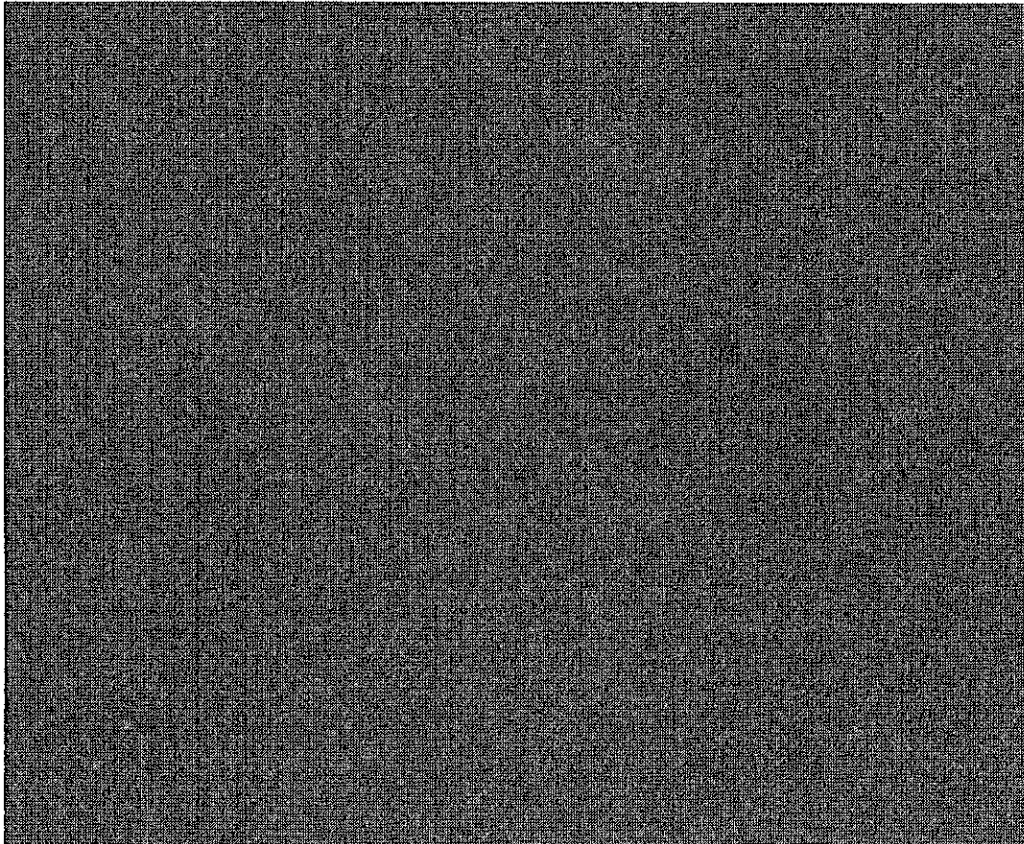
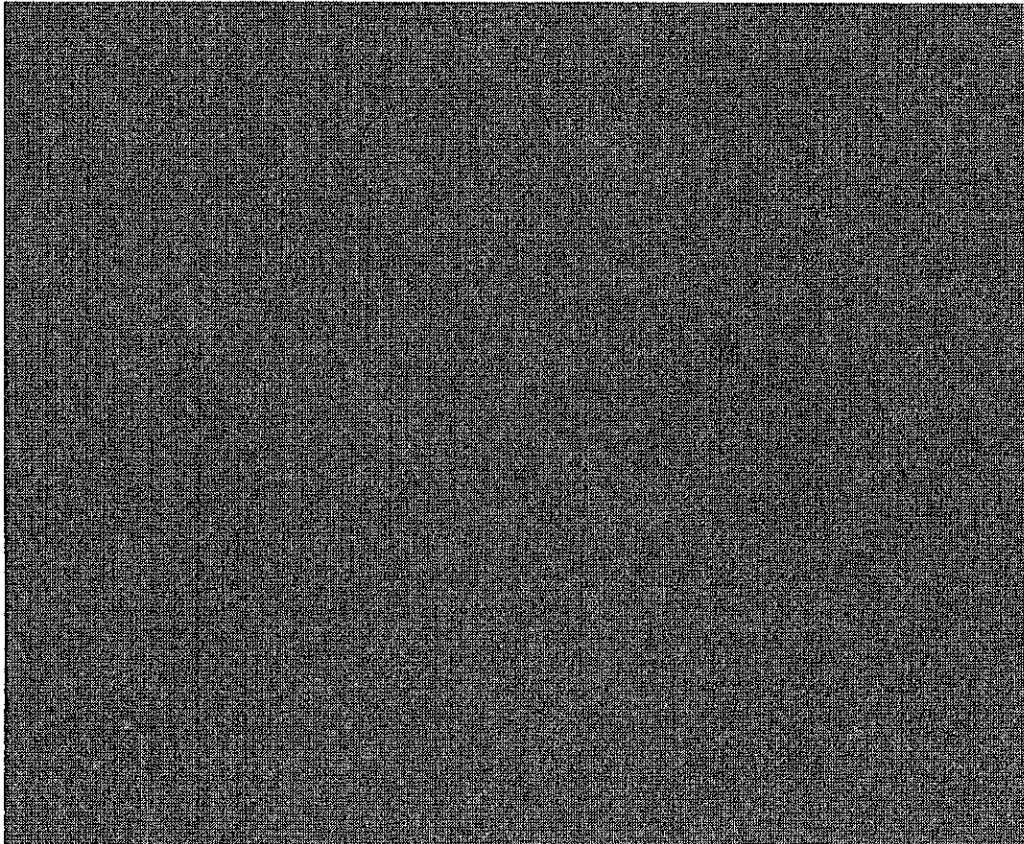
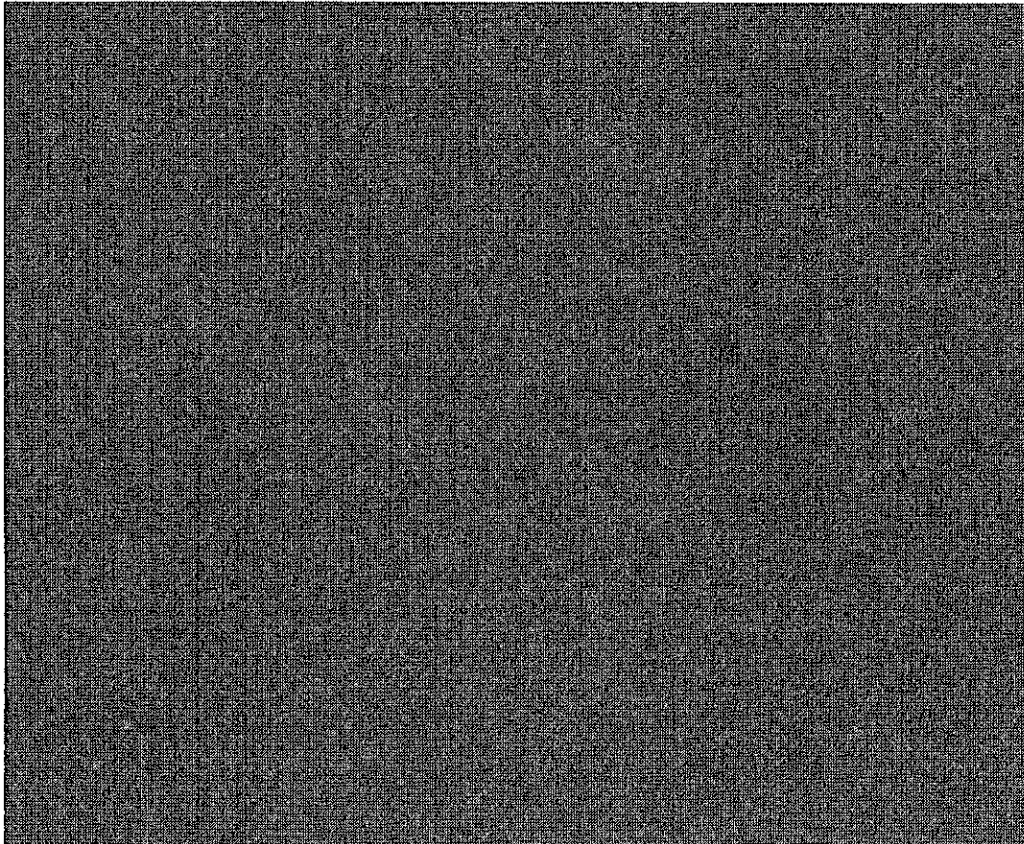
In addition to assessing available commercial, industrial, and manufacturing properties, existing City of Providence parcels and other PWSB sites were considered as well.

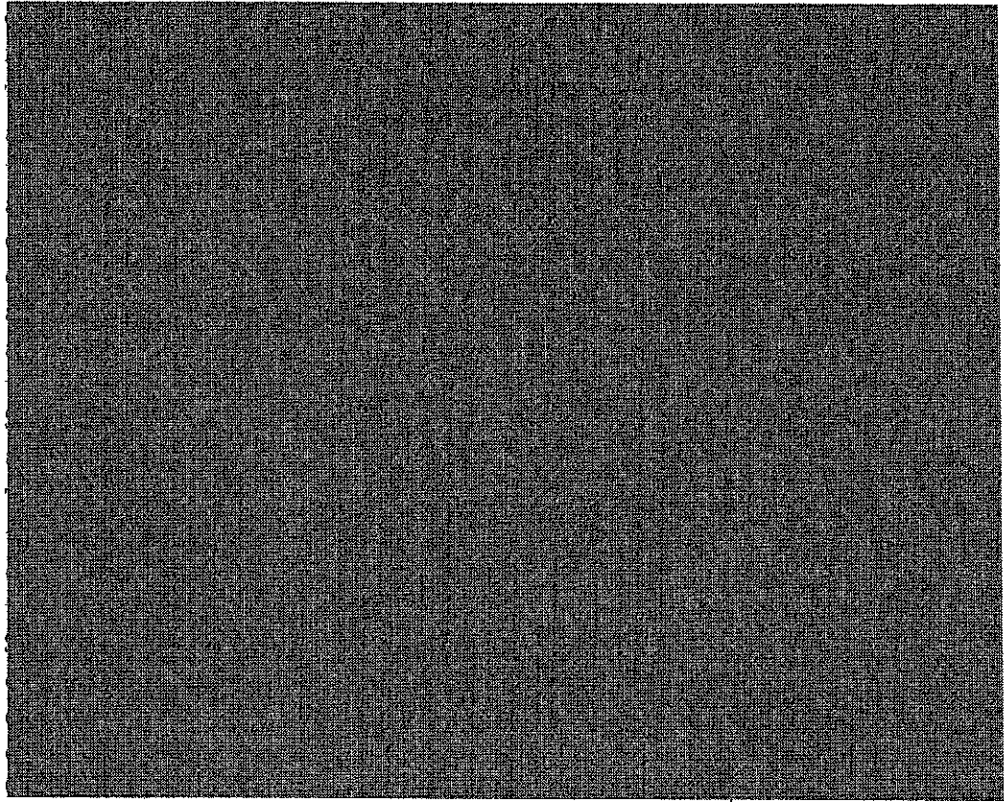
CDM and Hayes & Sherry met with Mr. Thomas Deller of the City of Providence Department of Planning and Development to review existing City of Providence properties in an effort to identify any possible options for either site option. Mr. Deller reviewed a GIS map of all City of Providence properties, and eliminated them all from consideration; he noted generally that they were all existing schools, parks, cemeteries, fire or police stations, or other existing City facilities. The only option he



3.4 Final Site Assessments

Representatives of PWSB, CDM, and Hayes & Sherry met on March 16, 2009 to visit the six sites and assess the feasibility of each for PWSB operations. Subsequent to the site visits a debrief meeting was held at the PWSB offices in Cranston, and the following assessments and general comments were compiled for each site:

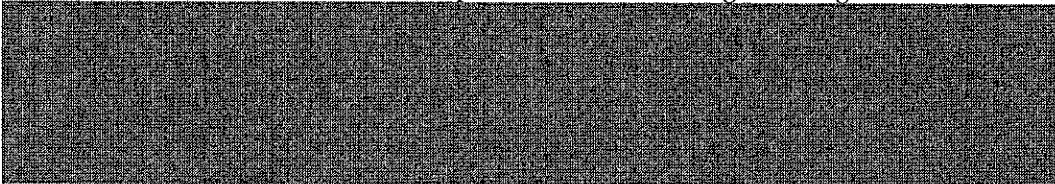
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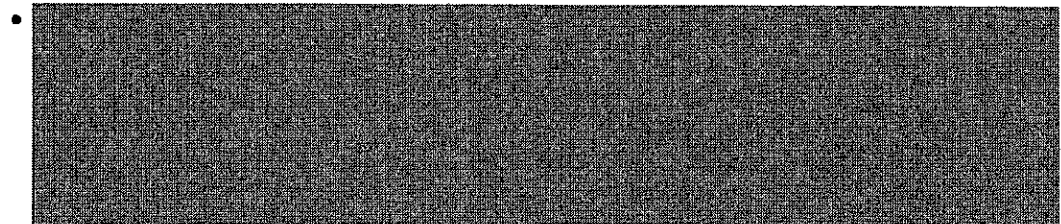
As a result of these visits, the list of feasible options has been refined further to include four sites. The final list as detailed by Hayes & Sherry is included in Appendix B, with a brief summary of pros, cons, and general comments for each, plus market rate cost estimates that are discussed in further detail below.

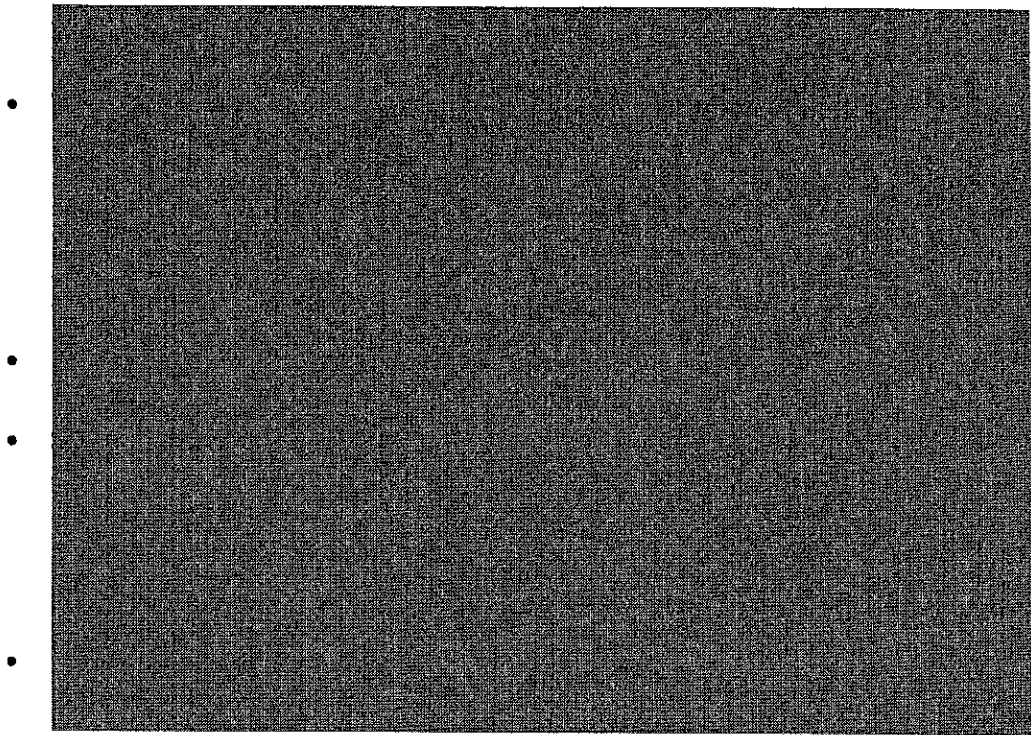
3.5 Costs

In general, new construction is anticipated for both the administrative building and T&D structure at all sites. [REDACTED]



- A new combined facility would feature a two story administrative building;
- The façade of the administrative building is likely to be brick or block veneer with metal stud back-up and a steel framed building.





Planning level costs for facility construction and site procurement follow.

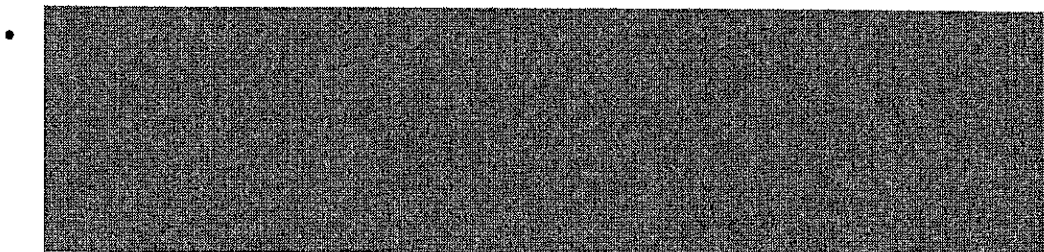
3.5.1 Construction

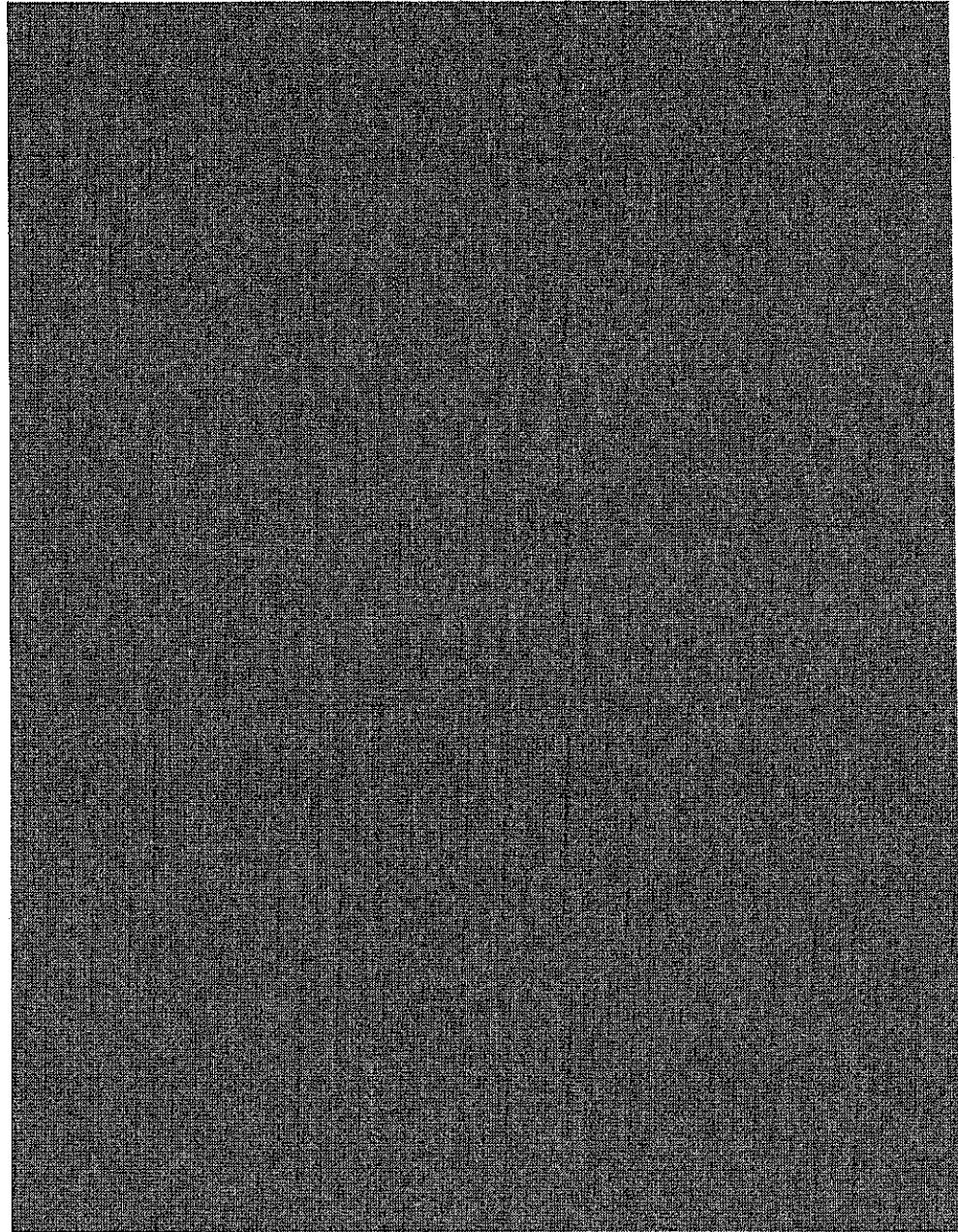
For the purposes of planning, the following cost ranges are suggested:

- New administrative building - \$180-225/sf
- New garage (T&D) building - \$150-200/sf
- Interior refit of existing building MEP and finishes - \$120-150/sf (assumes roof is good; MEP is mechanical, electrical, and plumbing)
- Demolition of existing structures - \$100,000 to \$200,000 allowance
- New site paving - \$6-7/sf (includes excavation, 12" gravel base, 4" binder, 2" wearing)
- Site development - \$15,000 to 75,000/acre
- Architectural/Engineering fees - 20 to 25% of construction costs

3.5.2 Purchase/Lease

The following details have been compiled relative to purchase and lease of properties:





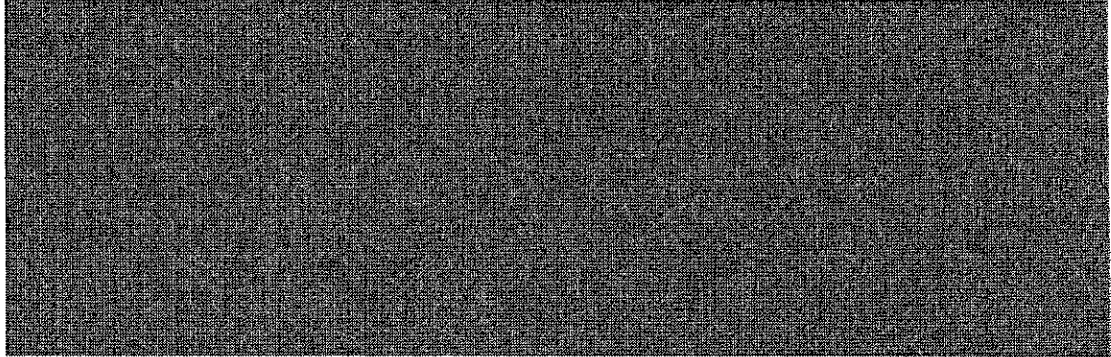
3.5.3 Cost Summary

In conjunction with the unit costs from sections 3.5.1 and 3.5.2 and the updated space requirements detailed in the Appendix A tables, the range of costs for each of the possible properties is as follows:

<u>LOCATION</u>	<u>COST RANGE*</u>	
	<u>LOW</u>	<u>HIGH</u>
[REDACTED]		
Land Purchase Price	\$1,000,000.00	\$1,000,000.00
Multifamily Property Costs (5 lots)	\$250,000.00	\$1,250,000.00
Bello Property Cost (1 lot, allowance)	\$1,000,000.00	\$1,000,000.00
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	\$14,300,000.00	\$19,600,000.00

*note - figures have been rounded

Land purchase and building lease costs were developed by Hayes & Sherry. For the purposes of developing the planning level cost estimates included in this summary table, the administration building size is 40,000 square feet (sf) and the T&D building is 74,500 sf (see Appendix A for more details.) Cost ranges for land and paving costs are applied to the space needs as defined in Appendix A, unless limited by individual

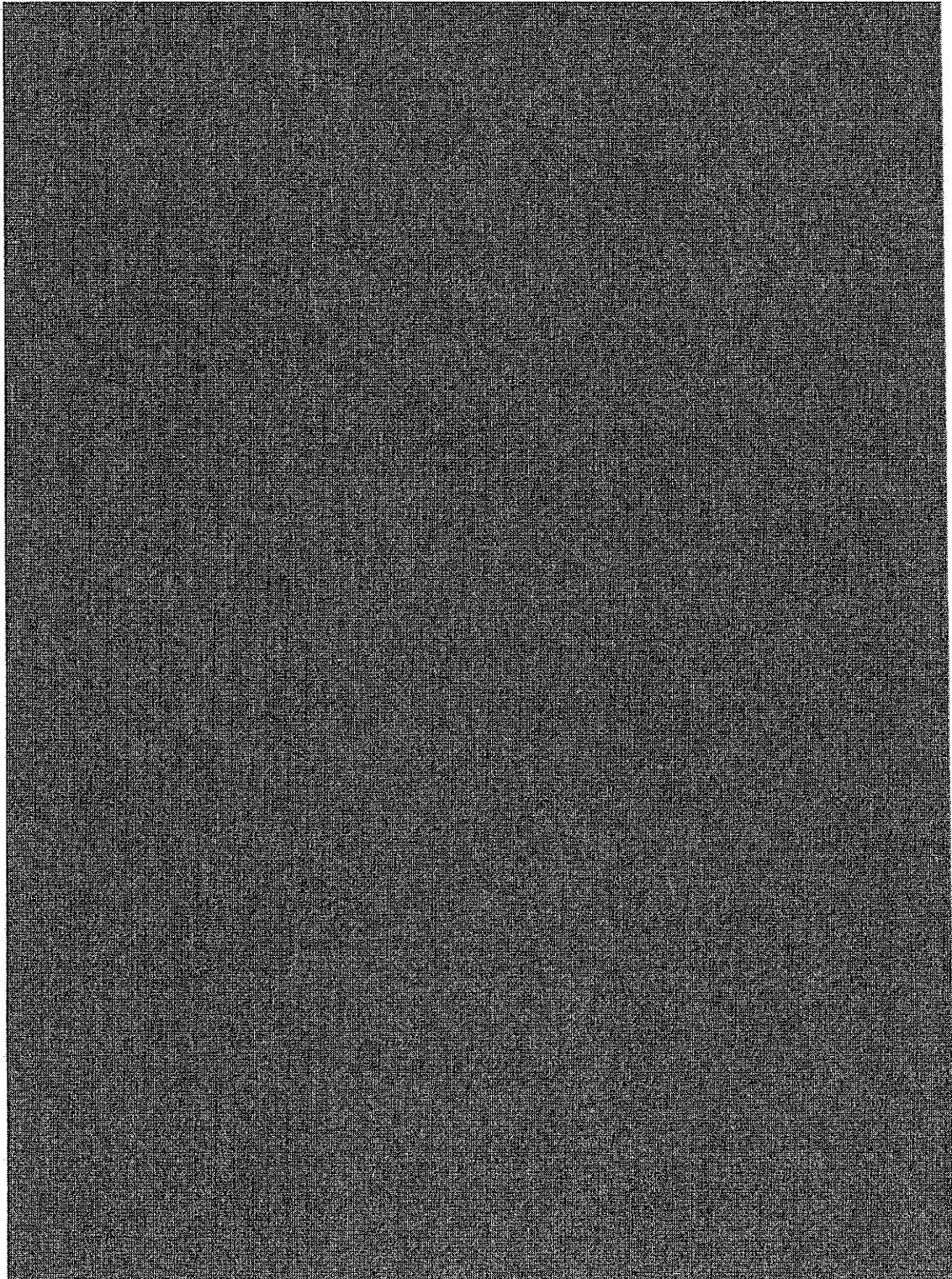


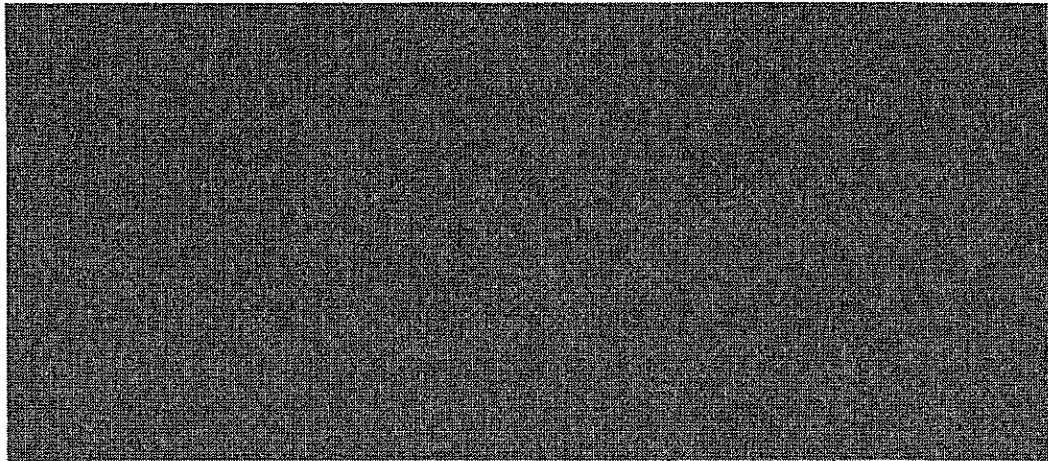
Section 4

Summary

4.1 Implementation

The PWSB has proactively evaluated its existing facilities and identified several options for relocation of staff and operations. Each of the four site options is summarized below, with supporting documentation listed in Appendix A.





4.2 Closing

The PWSB has proactively evaluated its existing facilities and identified several options. The PWSB must decide which option best suits the long term operations of the enterprise. Negotiations with existing property owners for lease or purchase can then be initiated in earnest, as applicable. This report summarizes the site options along with construction or retrofit costs. Other considerations, such as political and organizational, may impact the PWSB's decision regarding relocation of staff and operations.

Appendix A

Updated Programming Tables

Option 1 - Two Separate Sites																
Summary: Transmission & Distribution w/ Support Services Auto Repair and Commercial Services Inventory																
These totals include only those spaces programmed for this location																
Department	Building Area (gross)				Outdoor Area (sq. ft.)					Total Building (gross sq. ft.)	Total Useable Outdoor Space (sq. ft.)	Total Site Occupied (sq. ft.)	Open Space Allowance add 20% (sq. ft.)	Minimum Site Area		
	Dept Personnel	Vehicle Garage	Access Aisles	10% Future Expansion	PWSB Vehicle Parking	Yard Storage Allowance	Employee Parking	Visitor Parking	10% Future Expansion					Square Feet	Acres	
Administration (Security)	429															
Commercial Services	3,363					4,500										
MIS	429															
Transmission & Distribution	3,604					10,000										
Support Services	17,314					500										
Shared Facilities	6,929															
TOTALS	31,967	25,200	10,500	6,767	15,000	45,600	2,280	8,288	74,434	69,168	143,602	28,720	72,822	3.96	<i>Recommended Minimum Site Size (acres)</i> 4.00	

Summary: Administration Offices																
These totals include only those spaces programmed for this location																
Department	Building Area (gross)				Outdoor Area (sq. ft.)					Total Building (gross sq. ft.)	Total Useable Outdoor Space (sq. ft.)	Total Site Occupied (sq. ft.)	Open Space Allowance add 20% (sq. ft.)	Minimum Site Area		
	Dept Personnel	Vehicle Garage	Access Aisles	10% Future Expansion	PWSB Vehicle Parking	Yard Storage Allowance	Employee Parking	Visitor Parking	10% Future Expansion					Square Feet	Acres	
Administration	1,991															
Finance	2,191															
Commercial Services	1,661															
MIS	1,700															
Engineering	6,449															
Transmission & Distribution																
Support Services	6,056															
Shared Office Staff	46,229					500										
TOTALS	36,267					19,000	500	53,200	3,800	7,650	59,894	84,150	124,044	24,809	148,853	3.42
														<i>Recommended Minimum Site Size (acres)</i> 3.50		

Pros at T&D

- Separates "heavy construction" operations from other office functions
- Improved vehicular access, movement and safety.
- One building type required; Garage w/ warehouse and smaller "office" sections
- Better yard layout for materials storage and handling
- Visitor access limited to deliveries, improves safety and security
- All PWSB vehicles garaged on site

Pros at "Offices"

- "Office" functions can be in less industrial area
- Improved safety for employees and visitors with no heavy equipment
- Improved efficiency with all departments centralized
- Support Services Auto mechanics at T&D, quicker response
- Reduces heavy traffic thru neighborhood

Providence Water Supply Board

Option 1

Facilities Programming Study

Part A DEPARTMENTAL SPACES for Administrative Offices Option 1: Two Separate Sites

These totals reflect only those employees and spaces proposed at this location

ID	Department	Director	No. Employees		Position	Office			Outside			Open Area			Other Room	Storage Room				Pavilion	Area (sqft)		
			Men	Women		Number	Size (sqft)	Total (sqft)	Number	Size (sqft)	Total (sqft)	Number	Size (sqft)	Total (sqft)		Use	Large (sqft)	Med (sqft)	Small (sqft)			Total (sqft)	
AB0	Engineering	Paul Gadozy	26	4																			
AB1					Director	1	200	200															
AB2					Mgr. CH-IPR	1	188	188															
AB3					Mgr. Const. Svcs	1	199	199															
AB4					Mgr. Resour.	1	199	199															
AB5					Mgr. Customer Svc.	1	199	199															
AB6					Br. Supv. IPR	1	120	120															
AB7					Supv. Const. Comm.	1	199	199															
AB8					Supv. PM Projects	1	199	199															
AB9					VAC																		
AB10					Real. Estmt.	1	66	66															
AB11					Statistician	1	66	66															
AB12					Rec'd. Mgr.	1	66	66															
AB13					Eng'ner	1	66	66															
AB14					Inspector	1	66	66															
AB15					Clerk	1	64	64															
AB16					CAD Tech	1	64	64															
AB17																							
AB18																							
AB19																							
AB20																							
AB21																							
AB22																							
AB23																							
						subtotal (sqft)	232		subtotal (sqft)	232		subtotal (sqft)	232		subtotal (sqft)	232		subtotal (sqft)	232		subtotal (sqft)	232	
AG0	Support Services	Joe Spromus	19	0																			
AG1					Director	1	200	200															
AG2					Mgr. Int. Govt. Rel.	1	136	136															
AG3					Mgr. Facilt. & Equip.	1	189	189															
AG4					Mgr. Safety & Risk	1	169	169															
AG5					Asst. to Chief	2	77	154															
AG6					Claims Administrator	1	77	77															
AG7					Supv. Purchasing	2	77	154															
AG8					Purchasing Agent	1	45	45															
AG9					Purchasing Clerk	1	45	45															
AG10					Switchboard Clerk	1	45	45															
AG11																							
AG12																							
AG13																							
AG14																							
AG15																							
AG16																							
AG17																							
AG18																							
AG19																							
AG20																							
AG21																							
AG22																							
AG23																							
AG24																							
AG25																							
AG26																							
AG27																							
AG28																							
						subtotal (sqft)	234		subtotal (sqft)	234		subtotal (sqft)	234		subtotal (sqft)	234		subtotal (sqft)	234		subtotal (sqft)	234	

Program Net Area (sqft)	2,107
Future Expansion Allowance (sqft)	2,103
Subtotal (sqft)	4,210
Net to Gross Factor	0.70
Program Gross Area (sqft)	5,999

Part B | Option 1 - Two Separate Sites

SHARED FACILITIES at the T&D Site

Programmed spaces that would be located at this location

ID	Department	Space	No Rooms	Size (nsf)	Area (nsf)	Comment:
B.01	All	Reception/Lobby	1	400	400	Building with receptionist/switchboard
B.02	All	Copy Room	1	140	140	
B.03	Office Staff	Lunch Room	1	700	700	Seating 24 people, kitchenette, vending
B.04	All	Conference Rooms	3	240	720	
B.05	Office Staff	Men's Restroom	1	160	160	
B.06	Office Staff	Men's Locker Room	1	60	60	6 lockers
B.07	Office Staff	Women's Restroom	1	160	160	
B.08	Office Staff	Women's Locker Room	1	60	60	6 lockers
B.09	Road Staff	Men's Restroom	1	290	290	
B.10	Road Staff	Men's Locker Room	1	780	780	80 lockers, 6 showers
B.11	Road Staff	Women's Restroom	1	160	160	
B.12	Road Staff	Women's Locker Room	1	160	160	12 lockers, 2 showers
B.13	All	Uniform Locker Room	1	100	100	60 - 6x12x36 lockers, dirty uniform hamper provided by laundry vendor
B.14	All	Deliveries/Recycle	1	160	160	
B.15	Road Staff	Ready Room/Training	1	800	800	Doubles as Lunch Room for Road Staff
subtotal (nsf)					4,850	
Net to Gross Factor					0.70	
Program Gross Area (gsf)					6,929	

SHARED FACILITIES at the Administration Offices Site

Programmed spaces that would be located at this location

ID	Department	Space	No Rooms	Size (nsf)	Area (nsf)	Comment:
B.01		Reception/Lobby	1	400	400	Building with receptionist/switchboard
B.02		Copy Room	2	120	240	
B.03		Lunch Room	1	1,280	1,280	Seating 50 people, kitchenette, vending
B.04		Men's Restroom	1	200	200	
B.05		Men's Locker Room	1	160	160	12 lockers, 1 Shower
B.06		Women's Restroom	1	200	200	
B.07		Women's Locker Room	1	160	160	12 lockers, 1 Shower
B.08		Deliveries/Recycle	1	160	160	
B.8		Conference Rooms	1	160	160	Seating 6 at table
B.9		Conference Rooms	2	250	500	Seating 10 at table
B.10		Conference Rooms	3	300	900	Seating 12 at table
subtotal (nsf)					4,360	
Net to Gross Factor					0.70	
Program Gross Area (gsf)					6,229	

Part C

Option 1 - Two Separate Sites

VEHICLE PARKING at the T&D Site

These totals reflect only those vehicles that will be housed at this location

Vehicles Proposed for Garaging

Vehicle Type	No. Vehicles	Parking Space Size (nsf)				Total Drive Thru	Drive Aisle (nsf)	Total w/ Aisles
		9 x 20	12 x 20	12 x 24	12 X 30			
Large Vehicle	35				12,600	12,600	5,250	17,850
Pickup or Similar	35			10,080		10,080	4,200	14,280
Total Vehicles	70	Proposed Program Net Area (nsf)				22,680		32,130
		Net to Gross Factor				0.90		0.90
		Proposed Program Gross Area (gsf)				25,200		35,700

Outdoor Parking at T&D Site

	No. Vehicles	Parking Space Size (nsf)				Drive Aisle (nsf)	Total w/ Aisles (nsf)
		9 x 20					
Employee Parking	110		19,800			22,000	41,800
Spare Spaces	10		1,800			2,000	3,800
Visitor Parking	6		1,080			1,200	2,280
Total Vehicles	126	Program Net Area (nsf)					47,880

VEHICLE PARKING at the Administration Building Site

These totals reflect only those vehicles that will be housed at this location

Vehicles Proposed for Garaging

Vehicle Type	No. Vehicles	Parking Space Size (nsf)				Total Drive Thru	Drive Aisle (nsf)	Total w/ Aisles
		9 x 20	12 x 20	12 x 24	12 X 30			
Large Vehicle	-	0	0	0	0	0	0	0
Pickup or Similar	-	0	0	0	0	0	0	0
Total Vehicles	-	Proposed Program Net Area (nsf)				0		0
		Net to Gross Factor				0.90		0.90
		Proposed Program Gross Area (gsf)				0		0

Outdoor Parking at T&D Site

	No. Vehicles	Parking Space Size (nsf)				Drive Aisle (nsf)	Total w/ Aisles (nsf)
		9 x 20					
Employee Parking	130		23,400			26,000	49,400
Staff Vehicles	50		9,000			10,000	19,000
Spare Spaces	10		1,800			2,000	3,800
Visitor Parking	10		1,800			2,000	3,800
Total Vehicles	200	Program Net Area (nsf)					76,000

Appendix B

Final Hayes and Sherry Market Data Summary

**HAYES &
SHERRY**
REAL ESTATE SERVICES

**PROVIDENCE WATER
PROPERTY EVALUATION
RHODE ISLAND**

Prepared For:



Prepared By:

**Peter C. Hayes, *Partner*
&
Matthew T. Fair**

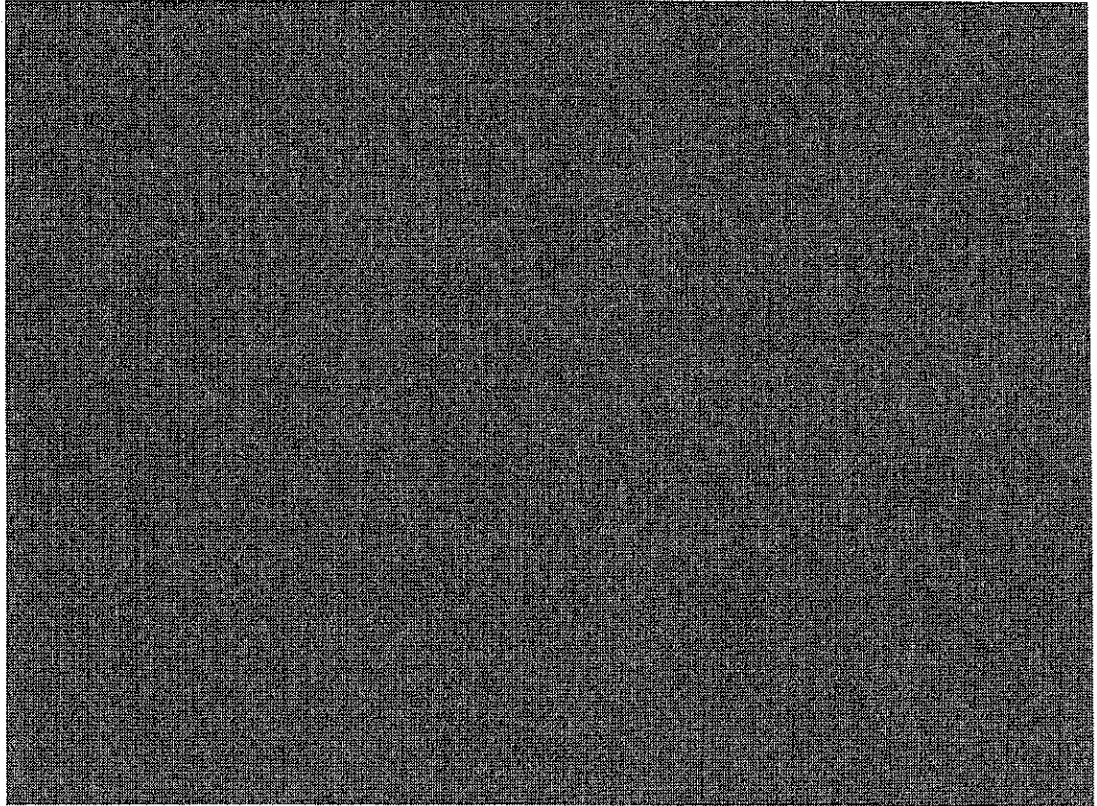
**HAYES & SHERRY
THE WESTMINSTER SQUARE BUILDING
10 DORRANCE STREET, SUITE 650
PROVIDENCE, RHODE ISLAND 02903
(401) 273-1980**

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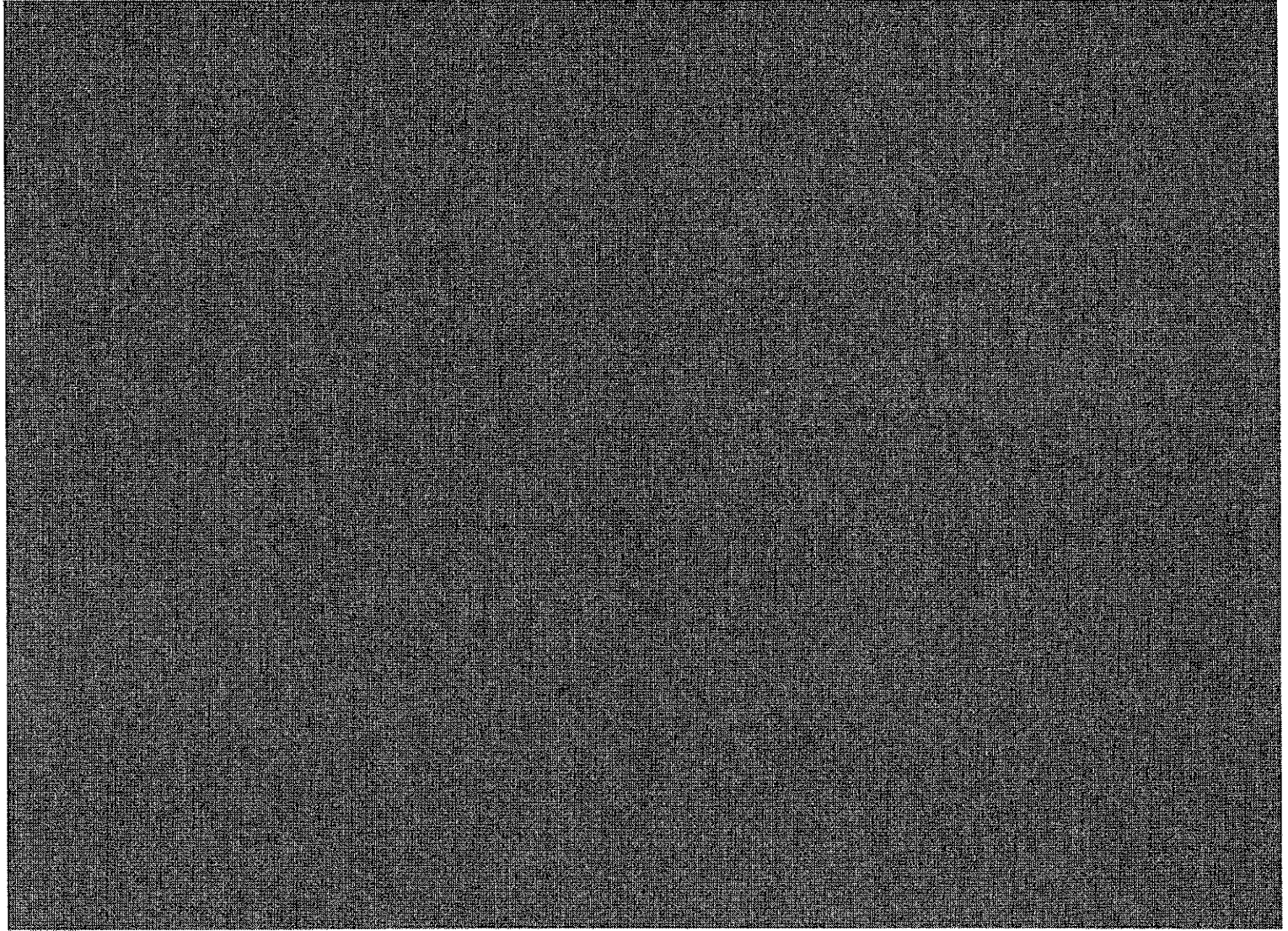
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**HAYES &
SHERRY**

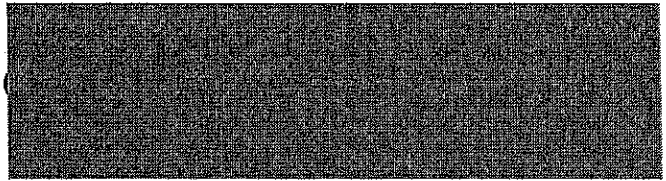
REAL ESTATE SERVICES

**PROVIDENCE WATER
PROPERTY EVALUATION
SITE MAP**

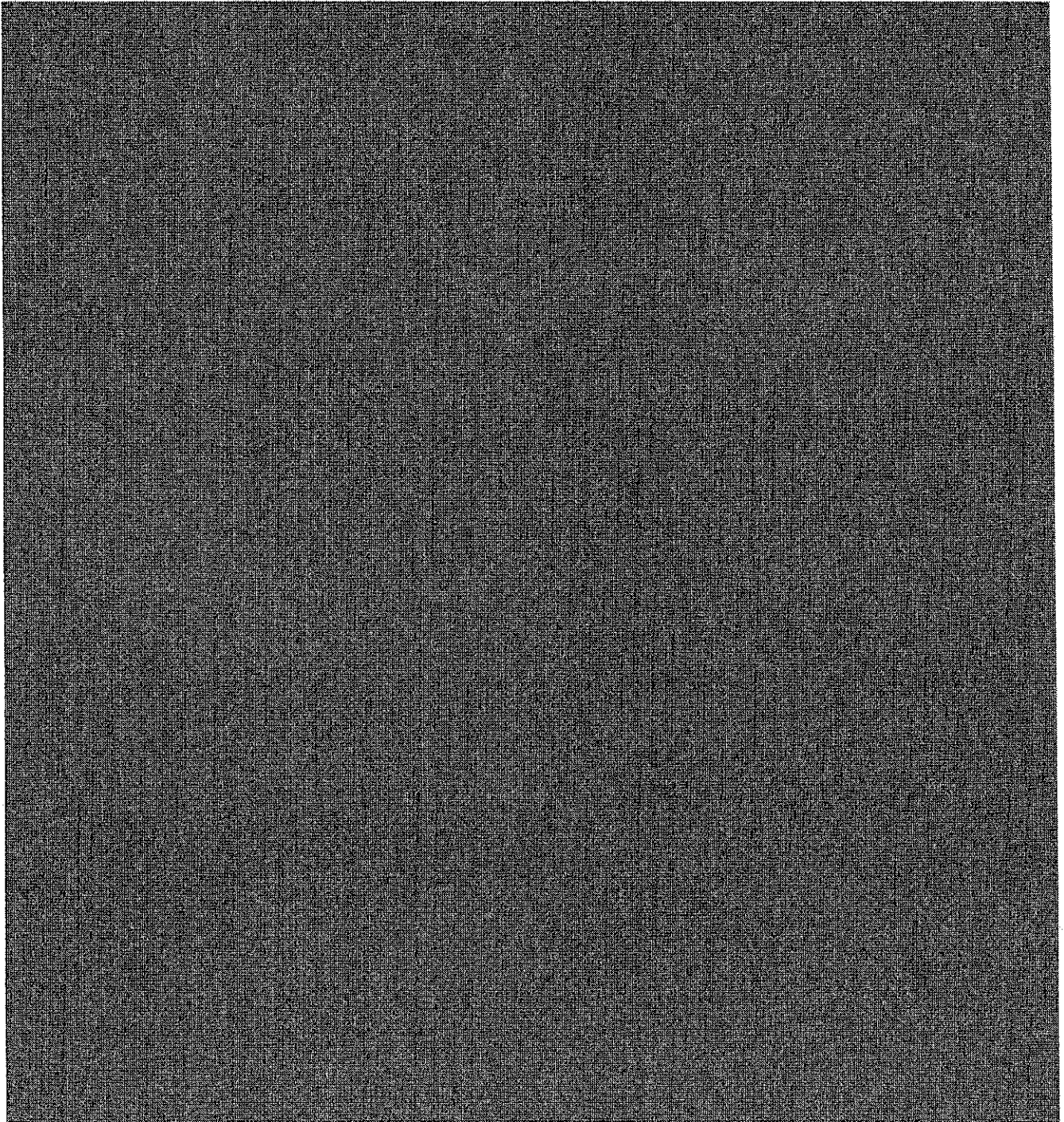


**HAYES &
SHERRY**

REAL ESTATE SERVICES

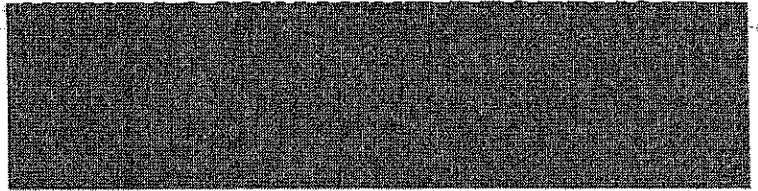


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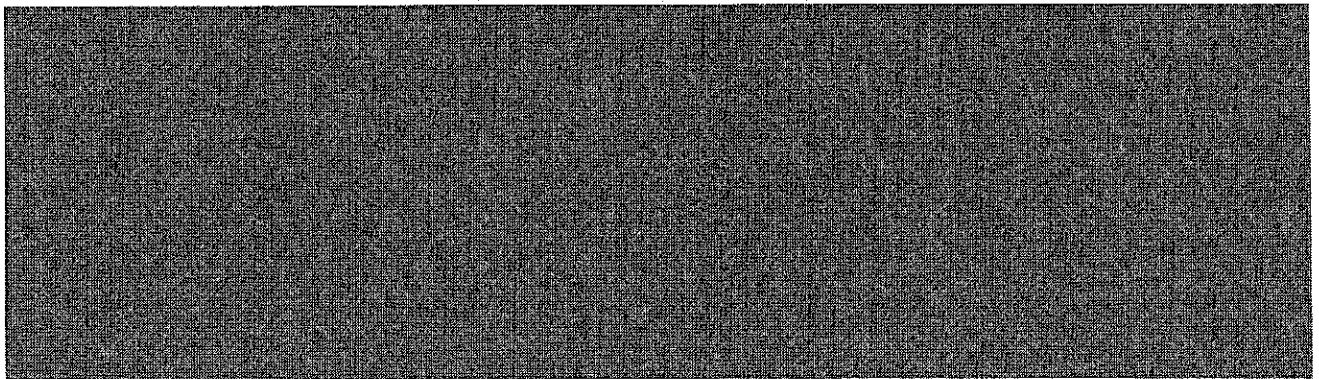
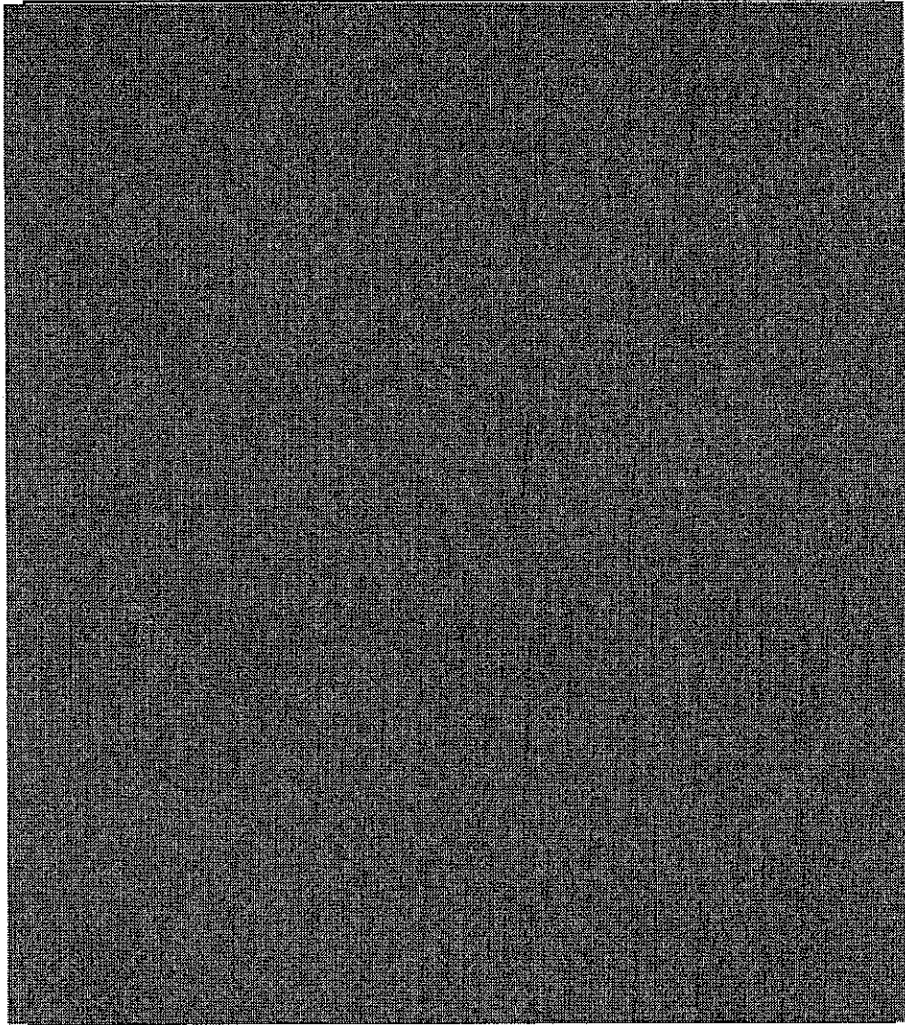


**HAYES &
SHERRY**

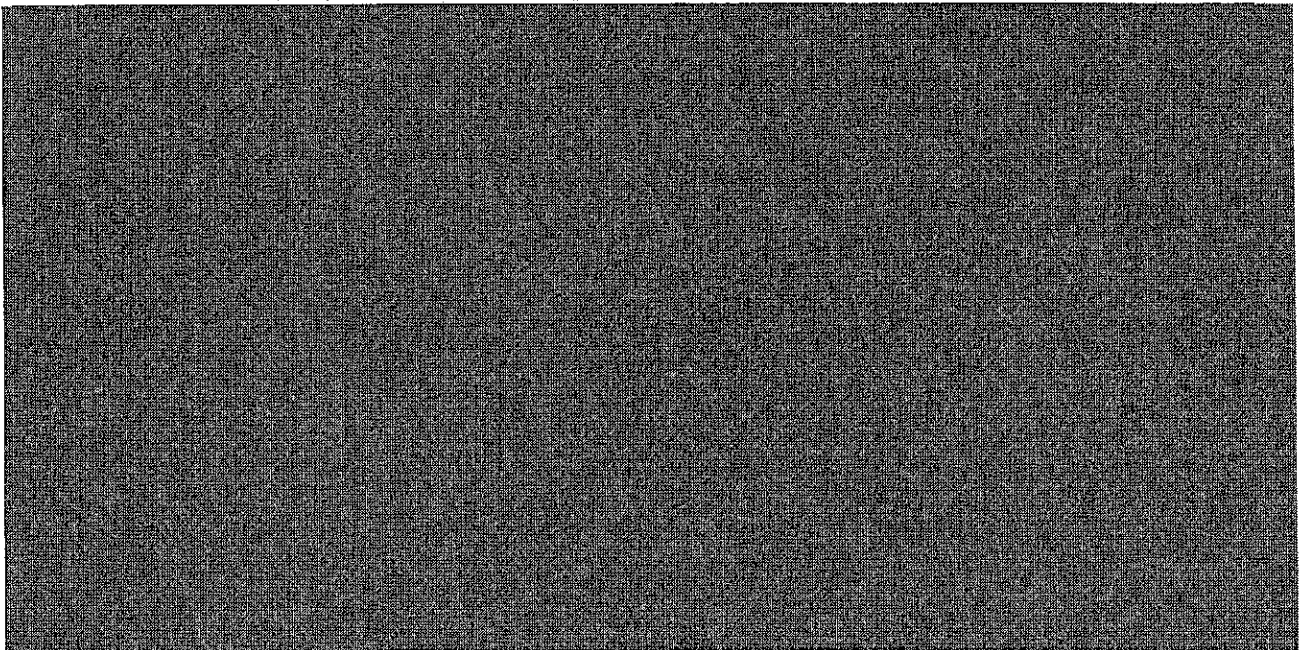
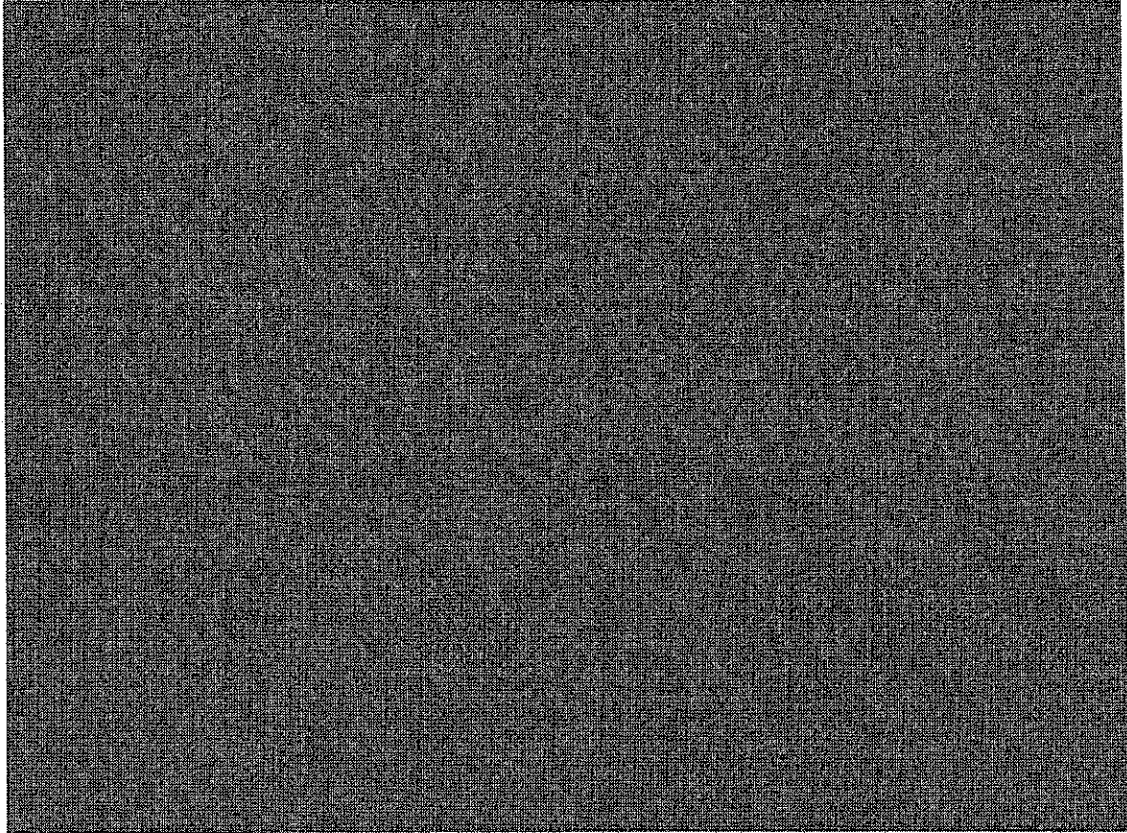
REAL ESTATE SERVICES



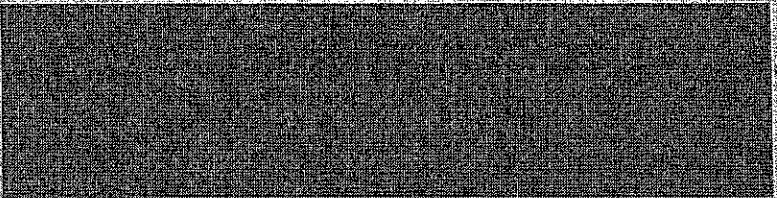
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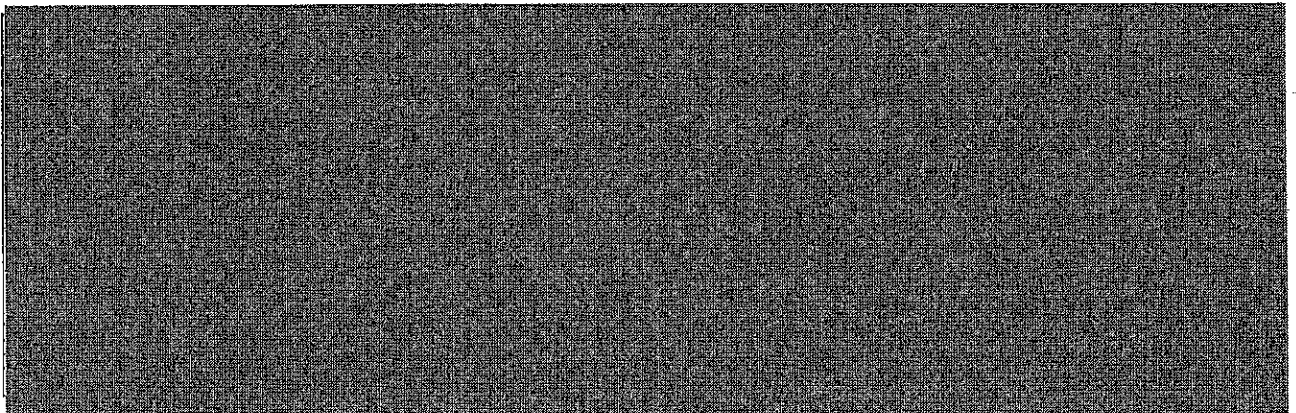
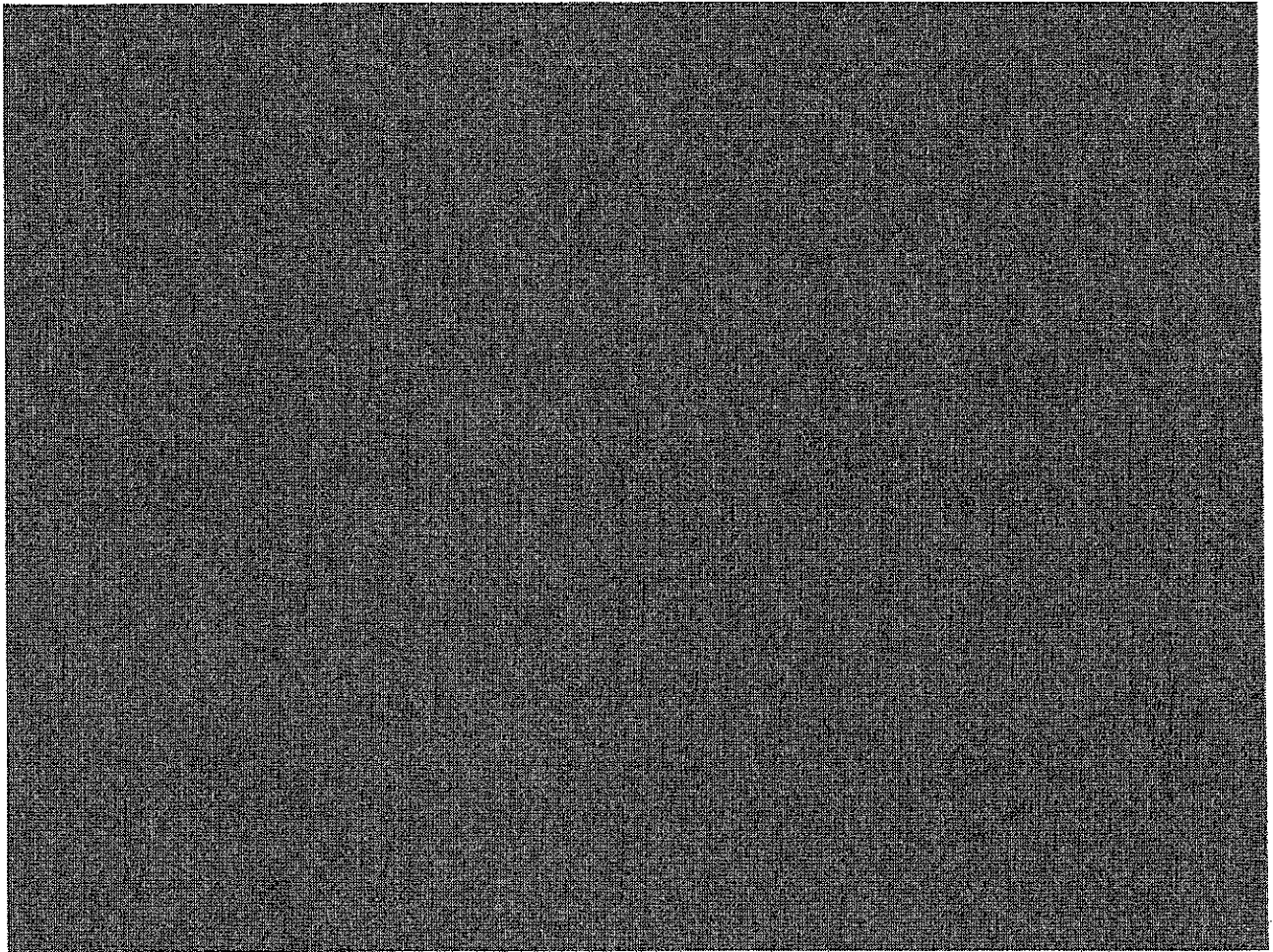
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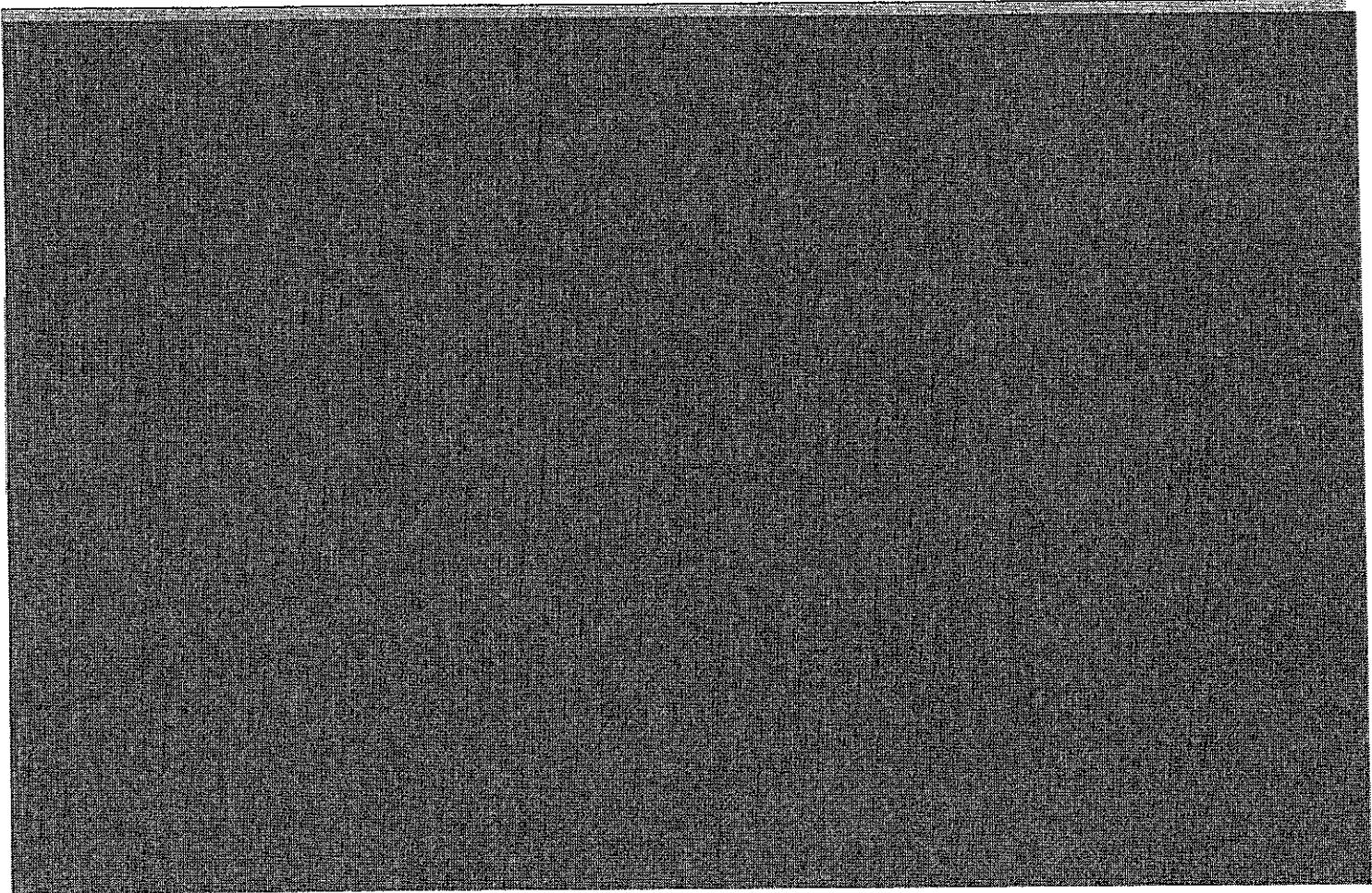


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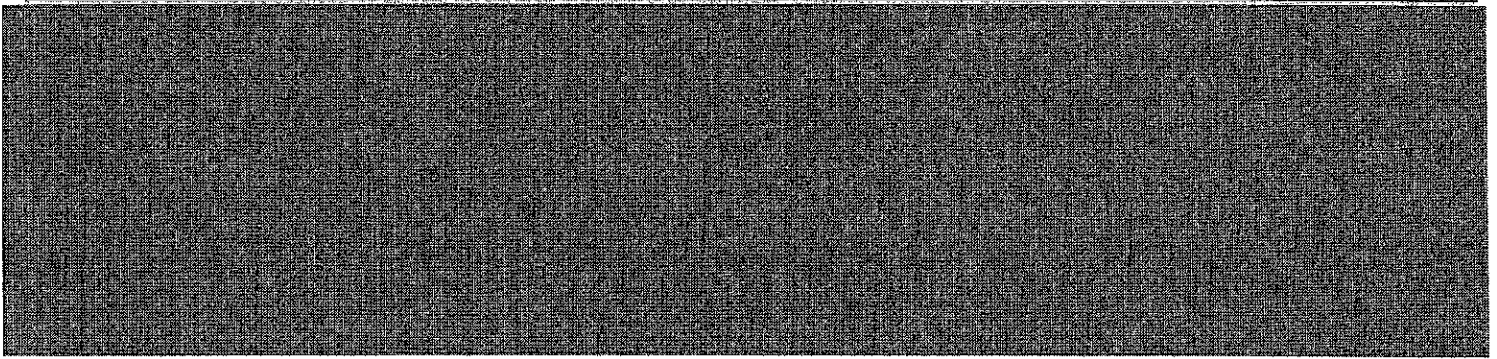


PROVIDENCE WATER
PROVIDENCE PROPERTY EVALUATION
PROS AND CONS





PROVIDENCE WATER
PROVIDENCE PROPERTY EVALUATION
PROS AND CONS

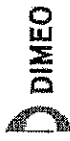


Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4**

BCWA 4-4: Regarding Providence's response to BCWA 2-3, Please provide any and all reports or analysis prepared by DiMeo Construction that analyze Providence's current and future operations and any analysis of probable construction costs for the Central Operations Facility.

Response: Please see the attached Dimeo opinion of probable construction cost



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013



Estimator tfixs





Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

Bid Item	Phase	Description	Takeoff Quantity	Total Cost/Unit	Total Amount
1 Admin Bldg	60,000 sf				
1000.103		PROJECT SUPERVISION			715,480
1000.107		MISC GENERAL EXPENSES			9,600
1000.202		PRECONSTRUCTION SERVICES			52,590
1000.300		SUBMITTALS & CONSULTANTS			28,112
1000.400		QUALITY CONTROL			32,500
1000.610		TEMPORARY UTILITIES			134,700
1000.630		BARRIERS & ENCLOSURES			13,360
1000.640		SECURITY & SAFETY			6,300
1000.660		TEMPORARY CONTROLS			227,690
1000.680		PROJECT SIGNS			2,500
1000.690		FIELD OFFICES & STORAGE			28,850
1720.030		Layout			3,699
2315.020		Earthwk: Cut & Fill Etc			62,500
2315.021		Earthwk: Excav Foot/Misc			42,450
2315.024		Earthwk: Fine Grade			9,000
2315.070		Backfill: Foot Wall Misc			43,749
2340.010		Soil Stablz/Erosion CN			7,700
2620.010		Drainage: French Drains			20,000
3210.060		Rebar: All Types			16,874
3310.140		Conc: Footings			76,152
3310.160		Conc: Walls			79,350
3310.210		Conc: Slabs On Grade			204,428
3310.320		Conc: Fill Pan Stairs			3,770
3310.380		Conc: Slab On Corruform			191,266
4000.010		Division 4 Subcontractors			793,055
4220.110		Conc. Block 8"			118,818
4423.000		Stone Granite			26,260
5000.010		Division 5 Subcontractors			1,436,250
5606.010		Misc: Misc Metals			60,000
6510.110		Stairs: Stair Parts			26,000
6720.010		Ornamental: Rail & Fence			54,986
6000.010		Division 6 Subcontractors			250,000
6117.010		Blocking: Roof Nailers			30,938
6117.020		Blocking: Misc.			45,893
7111.010		Dampproofing: VaprBarrier			187,588
7138.010		Waterproofng: Other			6,722
7210.040		Insulation: Board			12,672
7530.010		Membrane: Elastomerc EPDM			443,400
7710.020		Sheetmetal: Gravel Stop			9,600
7810.010		Fireproofing: Spray On			120,000
7920.010		Sealant - Jt Filler Gaskt			50,000
8100.000		Doors: Metal With Frames			57,925
8210.010		Doors: Wood			63,000
8360.010		Doors: Overhead			8,700
8510.010		Windows: Metal			495,000
8700.000		Hardware: Finishing			96,342
8740.000		Hardware: Electromagnetic			4,050
8900.010		Glazed Curtain Walls			116,000
9600.010		Division 9 Subcontractors			1,081,628
10100.010		Visual Display Boards			4,799
10180.010		Toilet Compartments			40,601
10200.000		Louvers and Vents			4,799
10350.000		Flagpoles			1,500
10430.010		Signs and Letters			17,375



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

Bid Item	Phase	Proposed	Budget Quantity	Total Contract	Total Amount
10521.010	Fire Extinguishers Etc				2,030
10800.010	Misc Toilet/Bath Equip				12,001
11180.010	Equip: Dock				11,419
11480.010	Equip: Residential Food				7,661
12480.010	Window Treatments				65,000
13100.000	Lightning Protection				35,000
14200.010	Elevators				205,000
15300.010	Sprinkler				282,000
15400.000	Plumbing				1,080,000
15700.000	HVAC Systems				2,400,000
15900.000	Controls				510,000
16000.010	Electrical Complete				1,860,000
16200.010	Power Generation				75,000
	1 Admin Bldg 60,000 sf		60,000.00 sf	237.02 /sf	14,221,043
	31,600 sf				
1000.103	PROJECT SUPERVISION				425,344
1000.202	PRECONSTRUCTION SERVICES				49,390
1000.300	SUBMITTALS & CONSULTANTS				27,536
1000.510	TEMPORARY UTILITIES				102,050
1000.530	BARRIERS & ENCLOSURES				9,600
1000.540	SECURITY & SAFETY				6,300
1000.560	TEMPORARY CONTROLS				203,660
1000.580	PROJECT SIGNS				1,000
1720.030	Layout				3,599
2315.021	Earthwk: Excav Foot/Misc				24,210
2315.024	Earthwk: Fine Grade				9,480
2315.070	Backfill: Foot Walk Misc				34,807
2340.010	Soil Stabilize/Erosion Ctl				7,700
2620.010	Drainage: French Drains				16,000
3210.050	Rebar: All Types				34,873
3310.140	Conc: Footings				67,865
3310.160	Conc: Walls				75,613
3310.210	Conc: Slabs On Grade				217,851
3350.490	Finish: Floor Hardener				27,076
5505.010	Misc: Misc Metals				47,400
6117.020	Blocking: Misc.				36,180
7210.040	Insulation: Board				12,197
7610.010	Fireproofing: Spray On				63,200
7620.010	Sealant - Jt Filler Gasket				15,000
8100.000	Doors: Metal With Frames				6,043
8360.010	Doors: Overhead				110,999
8510.010	Windows: Metal				63,000
8600.000	Skylights				120,000
8700.000	Hardware: Finishing				13,843
8740.000	Hardware: Electromagnetic				2,430
9000.010	Division 9 Subcontractors				460
9910.020	Painting: Int Detailed				16,200
10521.010	Fire Extinguishers Etc				577
11010.030	Equip: Vacuum Systems				40,000
11140.010	Equip: Vehicle Service				75,000
11150.010	Equip: Parking Control				25,000
13100.000	Lighting Protection				36,000
13120.010	Pre-Engineered Structures				815,280
13200.000	Storage Tanks				250,000



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

System	Phase	Description	Takeoff Quantity	Cost/Unit	Total Amount
14400.010	Lifts				255,000
14600.010	Holists & Cranes				60,360
15300.010	Sprinkler				142,200
15400.000	Plumbing				112,180
15700.000	HVAC Systems				126,400
15900.000	Controls				31,600
16000.010	Electrical Complete				624,100
16200.010	Power Generation				75,000
		2 Vehicles Garage	31,600.00 sf	143.02 /sf	4,519,393
		20,000 sf			
		TEMPORARY UTILITIES			6,800
		BARRIERS & ENCLOSURES			9,700
		TEMPORARY CONTROLS			104,776
		PROJECT SIGNS			1,000
		Layout			3,599
		Earthwk: Excav Foot/Misc			9,600
		Earthwk: Fins Grade			3,000
		Backfill: Foot Wall Misc			12,723
		Soil Stabilize /Erosion Ctl			4,200
		Drainage: French Drains			6,000
		Rebar: All Types			15,874
		Conc: Footings			33,110
		Conc: Walls			63,925
		Conc: Slabs On Grade			66,528
		Conc: Fill Pat Stairs			2,513
		Conc: Slab On Corruform			62,251
		Division 4 Subcontractors			389,508
		Conc. Block: 8"			165,958
		Conc. Block: 6"			117,572
		Division 5 Subcontractors			476,750
		Misc: Misc Metals			30,000
		Stairs: Stair Parts			25,000
		Division 6 Subcontractors			60,000
		Blocking: Roof Nailers			16,563
		Blocking: Misc.			34,009
		Dampproofing: VapBarrier			87,055
		Insulation: Board			4,752
		Membrane: Elastomerc EPDM			147,800
		Sheetmetal: Gravel Stop			3,600
		Fireproofing: Spray On			40,000
		Sealant - Jt Filler Gasket			12,500
		Doors: Metal With Frames			34,540
		Doors: Wood			5,040
		Doors: Overhead			8,700
		Windows: Metal			121,500
		Hardware: Finishing			31,936
		Hardware: Electromagnetic			1,620
		Glazed Curtain Walls			16,100
		Division 9 Subcontractors			275,095
		Visual Display Boards			1,560
		Toilet Compartments			11,500
		Shower/Dressing Compart			4,600
		Louvers and Vents			4,799
		Signs and Letters			4,500

3 Stock/Offices



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

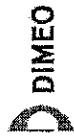
BS Item	Phase	Description	Takeoff Quantity	Total Cost/Unit	Total Amount
10500.010		Lockers			6,760
10521.010		Fire Extinguishers Etc			1,218
10500.000		Partitions			32,200
10800.010		Misc Toilet/Bath Equip			9,001
11160.010		Equip: Dock			9,510
11450.010		Equip: Residential Food			5,459
12490.010		Window Treatments			16,200
13160.000		Lightning Protection			12,000
15300.010		Sprinkler			90,000
15400.000		Plumbing			320,000
15700.000		HVAC Systems			800,000
15900.000		Controls			170,000
18000.010		Electrical Complete			520,000
		3 Stock/Offices 20,000 sf	20,000.00 sf	226.68 /sf	4,533,494
		8,000 sf			
		PRECONSTRUCTION SERVICES			13,570
1000.202		SUBMITTALS & CONSULTANTS			21,784
1000.300		TEMPORARY UTILITIES			49,100
1000.510		BARRIERS & ENCLOSURES			9,600
1000.530		SECURITY & SAFETY			4,200
1000.540		TEMPORARY CONTROLS			156,800
1000.560		PROJECT SIGNS			240
1000.580		Layout			2,300
1720.030		Earthwk: Excav Foot/Misc			11,700
2315.021		Earthwk: Fine Grade			2,400
2315.024		Backfill: Foot Wall Misc			11,512
2315.070		Soil Stabilize/Erosion Ctl			4,860
2340.010		Drainage: French Drains			8,000
2620.010		Rebar: All Types			6,405
3210.050		Conc: Footings			23,730
3310.140		Conc: Walls			33,224
3310.160		Conc: Slabs On Grade			56,000
3310.210		Finish: Floor Hardener			6,566
3560.400		Division 4 Subcontractors			227,879
4000.010		Conc. Block: 8"			143,841
4220.110		Conc. Block: 6"			48,438
4220.120		Division 5 Subcontractors			142,360
5000.010		Misc: Misc Metals			12,000
5605.010		Blocking: Roof Nailers			10,694
6117.010		Blocking: Misc.			7,236
6117.020		Dampproofing: VapriBarrier			63,819
7111.010		Insulation: Board			6,178
7210.040		Membrane: Elastomerc EPDM			118,240
7530.010		Sheetmetal: Gravel Stop			4,980
7710.020		Fireproofing: Spray On			16,000
7810.010		Sealant - Jt. Filler Gasket			2,500
7920.010		Doors: Metal With Frames			8,978
8100.000		Doors: Overhead			53,500
8360.010		Windows: Metal			21,500
8510.010		Skylights			24,000
8600.000		Hardware: Finishing			11,212
8700.000		Hardware: Electromagnetic			1,620
8740.000		Division 9 Subcontractors			11,299
9000.010		Fire Extinguishers Etc			192



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

Bid Item	Phase	Description	Takeoff Quantity	Total Est/Unit	Total Amount
1100.030		Equip: Vacuum Systems			15,000
13100.000		Lighbing Protection			8,000
14400.010		Lifts			170,000
15300.010		Sprinkler			36,000
15400.000		Plumbing			54,000
15700.000		HYAC Systems			86,400
15900.000		Controls			8,000
16000.010		Electrical Complete			168,000
		4 Auto Shop 8,000 sf	8,000.00 sf	236.98 /sf	1,895,845
5 Covered Storage					
1000.202		15,000 sf			3,080
1720.030		PRECONSTRUCTION SERVICES			1,200
		Layout			5,250
2315.021		Earthwk: Excav Foot/Misc			4,500
2315.024		Earthwk: Fine Grade			14,696
2315.070		Backfill: Foot Wall Misc			4,850
2340.010		Soil Stabilize/Erosion Ctl			2,925
3210.050		Rebar: All Types			8,825
3310.200		Conc: Piers			133,684
3310.210		Conc: Slabs On Grade			13,062
3350.400		Finish: Floor Hardener			198,750
13120.010		Pre-Engineered Structures			30,000
16000.010		Electrical Complete			420,803
		5 Covered Storage 15,000 sf	15,000.00 sf	28.05 /sf	
6 Granular Storage					
1000.202		11,200 sf			3,080
1720.030		PRECONSTRUCTION SERVICES			1,200
		Layout			5,250
2315.021		Earthwk: Excav Foot/Misc			3,360
2315.024		Earthwk: Fine Grade			10,270
2315.070		Backfill: Foot Wall Misc			4,850
2340.010		Soil Stabilize/Erosion Ctl			2,475
3210.050		Rebar: All Types			8,825
3310.200		Conc: Piers			101,556
3310.210		Conc: Slabs On Grade			9,753
3350.400		Finish: Floor Hardener			25,000
3400.100		Pre-cast Concrete			148,400
13120.010		Pre-Engineered Structures			22,400
16000.010		Electrical Complete			346,419
		6 Granular Storage 11,200 sf	11,200.00 sf	30.93 /sf	
7 Site Development					
2100.000		440,500 sf			342,605
2240.010		Site Remediation			130,400
2310.020		Dewater: General			262,450
2315.020		Earthwk: Site Grading			71,400
2315.020		Earthwk: Cut & Fill Etc			750,000
2510.010		Utility Serv: Water			835,350
2540.010		Utility Serv: Septic Tank			52,500
2630.020		Drainage: Site Structures			2,989
2740.030		Paving: Asphalt			43,200
2750.035		Paving: Concrete			
2760.030		Paving: Parking Lines			
2770.010		Paving: Curbs & Gutters			
2810.010		Improvmnts: IrrigationSys			



Providence Water Supply Board
New Campus Budget
Summary Totals

7/31/2013

Phase	Description	Takeoff Quantity	Total Contribution	Total Amount
2826.010	Improvmnts: Fencing			112,875
2840.050	Improvmnts: Bollard/Rails			19,200
2848.080	Improvmnts: Parking Items			100,000
2800.010	Landscape: General			60,000
	7 Site Development 440,500 sf	440,500.00 sf	6.30 /sf	2,772,979

Estimate Totals

Description	Amount	Totals	Rate
FF&E Allowance	1,000,000		
	1,000,000	29,709,975	
Estimating Contingency	2,228,248		7.50 %
	2,228,248	31,938,223	
Building Permit	479,073		1.50 %
	479,073	32,417,296	
G & L Insurance	275,547		8.50 \$ / 1,000
	275,547	32,692,843	
C.M. Fee (2.85%)	931,746		2.85 %
	931,746	33,624,589	
P&P Bond	260,406		0.73 %
	260,406	33,884,995	
Architects & Engineers Fees	2,033,100		6.00 %
Total		35,918,095	

Providence Water Docket 4406

Data Requests of the Bristol County Water Authority Set 4 Issued September 3, 2013)

BCWA 4-5: Regarding Providence's response to KCWA 2-5 and 2-15:

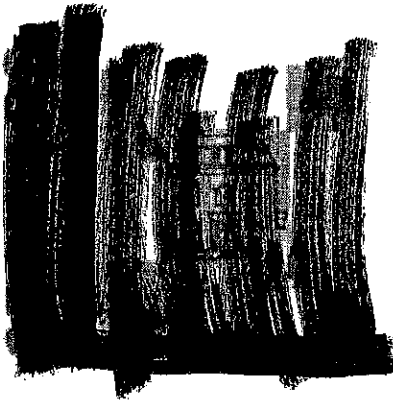
- In response to KCWA 2-15, Providence provided the executive summary from an August 2009 CDM Report entitled "Providence Water Supply Board Facility Assessment-Phase II." In its report, CDM set forth a number of recommendations and cost ranges (from \$9.4 million to \$39.5 million) for a new Central Operations Facility ("COF").
- Providence also provided a November 15, 2010 memorandum from Jean Bondarevskis, Director of Finance, in which she sought approval to borrow funds for a COF.
- Ms. Bondarevskis' memorandum noted that the highest estimated cost for the COF "could be \$39 million dollars."
- On November 17, 2010 the Providence Water Supply Board passed a Resolution authorizing a \$39 million borrowing for the COF. (See Exhibit C)

Please answer the following:

- a. Please explain why the Providence Water Supply authorized a borrowing in the amount of \$39 million.
- b. Please explain whether the \$39 million amount is based on any of the recommendations set forth in the CDM report.
- c. Please provide all documentation the Board relied on to reach its decision to authorize borrowing in the amount of \$39 million.
- d. Please provide any additional documentation on cost estimates for construction or leasing of a COF prepared since 2010.

Answer:

- a. To the best of my recollection, then Chief Engineer, Pamela Marchand, requested that the memo to the Board approve that amount. She wanted a "not to exceed" amount that provided Providence Water with a cap and flexibility. We could always borrow less, but not more than the Board approved.
- b. I believe it was based in part on the study and in part on the amount that the \$2.45 million annual revenue in CIP could support for 30 years at 4.5% interest. See the Capital Improvement Fund Sources and Uses that was provided to the Board and is attached to the response to KCWA2-15.
- c. According to the Board minutes, the Board relied on the November 15, 2010 memo that was provided and the information verbally provided by then Chief Engineer, Pamela Marchand.
- d. I have prepared none, however, attached are redacted copies of documents Providence Water has received regarding the leasing/purchase of facilities.



September 3, 2013

Mr. Boyce Spinelli
Acting General Manager
Providence Water Supply Board
552 Academy Avenue
Providence RI 02908

Re: Letter of Intent: Providence Water Supply Board Lease at [REDACTED]
Providence, RI

Dear Mr. Spinelli:

This letter of intent sets forth the terms of our proposed agreement for lease of the above-referenced facilities. The parties shall work together in good faith to consummate lease, purchase and sale, and related financial arrangements based on the general parameters set forth herein. [REDACTED] welcomes the opportunity to work further with PWSB to fine-tune program, design, and cost and finalize terms for lease that conform to the requirements of our financing sources and are acceptable to PWSB and, if required, the Public Utilities Commission.

1. Parties to Transaction

Landlord/Lessor: [REDACTED]

Tenant/Lessee: Providence Water Supply Board

2. Leased Premises

[REDACTED]
+/- 53,000 Tenant usable/occupiable sq ft of office space on 1st and 2nd floors in [REDACTED]

180 surface parking spaces with 18 stacked spaces.

3. Schedule

Occupancy – between Summer 2015 and Winter 2016.

12-18 month construction period to commence upon securing financing est. Summer 2014



4. Transaction Structure and Financial Terms

20 year lease OR 30 year lease if purchase option is desired (see Item 7 below).

Base Rent of \$1,059,231 in the first year of operation, rising thereafter at an annual escalation rate of 1% (one percent).

PWSB shall also be responsible for a Tenant Expense Reimbursement for proportional operating costs incurred by building owner. Such operating expenses include repair and maintenance, grounds maintenance, snow removal, water and sewer, insurance, management, estimated at \$101,682 in first year of operation.

Tenant will be responsible for its separately metered Heat and Electric and its own Janitorial needs.

5. Brokerage Fees

None

7. Purchase Option

If desired, [redacted] prepared to offer Providence Water Supply Board a purchase option should its Board of Directors deem it advantageous to own the space through a condominium process at the conclusion of its lease. Should PWSB wish to reserve this option, the lease term shall be 30 years with the option to purchase [redacted] covered by this LOI and subsequent lease at fair market value (FMV) to be determined at the time of purchase. It is understood that a purchase at FMV is required by the provisions of the federal New Markets Tax Credit program.

6. Miscellaneous

It is expressly understood by both parties that this letter of intent is not a binding contract between the parties but it outlines the terms and conditions for discussions regarding a possible lease of the Premises. Neither party shall have any obligation with respect to the other party (except that, after mutual execution and delivery hereof, Lessee shall have the obligation to negotiate in good faith to consummate a lease including the terms set forth herein) until such time as the parties execute and deliver a definitive lease agreement. It is further understood that these terms may be subject to the review and approval or disapproval by officers, committees, and/or boards of the tenant, landlord and of landlord's financing sources and the Public Utilities Commission.

Please evidence your acknowledgement and agreement to the foregoing terms by executing and delivering this letter of intent to us.

Sincerely,

[redacted signature]

[redacted signature]

Date

Acknowledged and Agreed:
Providence Water Supply Board

Boyce Spinelli
Acting General Manager

Date

Attachment A

Letter of Intent September 3, 2013

Administrative Office Space / Program

53,000 sq. ft. of administrative office space in an historically rehabilitated, former textile mill complex built in accordance with May 23, 2013 building program, further confirmed on June 5, 2013.

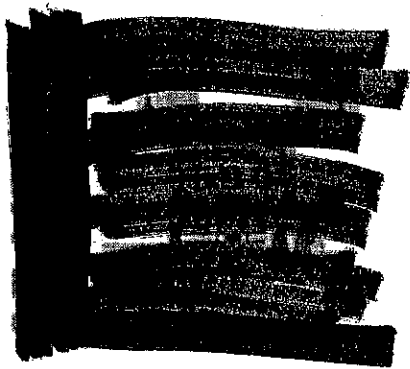
- Space will be built-out with finishes similar to comparable historically rehabbed mill complexes in the
 - Departments housed: Administration, Finance, MIS, Engineering, Support Services, Forestry, and Watershed Security with Shared/Support Facilities (see below).
 - 10% future expansion included.
 - Projected distribution as follows:
 - 86 8x10 cubes
 - 27 10x10 offices
 - 21 10x15 offices
 - 10 15x15 offices

Additional support facilities including: Reception/Lobby; Dedicated Elevator; Lunch / Training Room; Copy Room; Board Room and supportive facilities; Conference Room(s); Men's Restroom, Men's Locker Room, Women's Restroom, Women's Locker Room, Recycling Room, Trash Room, Generator.

Parking

Total of 180 vehicle parking spaces. Of which:

- 18 are Stacked / Tandem for employees within a 60-space lot reserved for PWSB located adjacent to main PWSB entrance
- 69 are located in a dedicated PWSB lot across from main entrance
- 18 are located in a dedicated PWSB lot adjacent to Boiler House
- Remaining 33 spots are reserved for PWSB in lot areas closest to the building
- Security features shall be consistent with those found at other historically rehabbed office properties in



September 3, 2013

Mr. Boyce Spinelli
Acting General Manager
Providence Water Supply Board
552 Academy Avenue
Providence RI 02908

Re: Letter of Intent: Providence Water Supply Board Development/Purchase Agreement for
[redacted] Providence, RI

Dear Mr. Spinelli:

This letter of intent sets forth the terms of our proposed turn-key build/sale of the above-referenced facilities. The parties shall work together in good faith to consummate the purchase / sale, and related financial arrangements based on the general parameters set forth herein. [redacted] welcomes the opportunity to work further with PWSB to fine-tune program, design, and cost and finalize terms for lease and sale/purchase that conform to the requirements of our financing sources and are acceptable to PWSB and, if required, the Public Utilities Commission.

1. Parties to Transaction

Developer/Seller: [redacted] or other entity created by [redacted] to develop and (as necessary) own the property(ies) prior to turn-key transfer to PWSB

Purchaser: Providence Water Supply Board

2. Developed/Sold Premises

29,000± gross sq. ft. Admin Office; 7,000± gross sq. ft. Automotive Repair Facility; 46,000± gross sq. ft. Truck Garage; 8,400± gross sq. ft. Stock Facility; 12,000± gross sq. ft. Covered Storage.

217 parking spaces (15 visitor spaces; enclosed parking for 69 PWSB vehicles, 124 employee garage spaces and at least 9 additional parking spaces at the automotive facility).

3. Schedule

Occupancy – between Summer 2015 and Winter 2016

12 month construction period to commence upon completion of site acquisition and PWSB bond financing



Notice of occupancy date for each project will be given upon closing of financing/construction start.

4. Nature of Transaction Structure and Financial Terms

PWSB will use bond financing to finance cost of the T&D facility at [REDACTED] will act as development manager on a fee basis to implement site acquisition and development.

Development cost prior to bond financing costs, i.e. acquisition, hard and soft costs (including development fee and contingency) is estimated at \$21,371,000.

The terms of PWSB's bond financing will determine capital bond financing costs and annual costs. [REDACTED] subject to your refinement are as follows:

Estimated bond financing costs (capitalized interest assuming 1.5 years), one year debt service reserve, and issuance costs), are estimated at \$3,727,000, yielding a total development cost of \$25,098,000.

At a 4.5% interest rate and 30 year amortization, and a flat debt service payment, the annual debt service cost would be \$1,540,805 over the first 29 years of operation with the last year funded by the debt service reserve.

5. Brokerage Fees

None

6. Miscellaneous

It is expressly understood by both parties that this letter of intent is not a binding contract between the parties but it outlines the terms and conditions for discussions regarding a possible purchase of the Premises. Neither party shall have any obligation with respect to the other party (except that, after mutual execution and delivery hereof, Purchaser shall have the obligation to negotiate in good faith to consummate a turn-key development agreement including the terms set forth herein) until such time as the parties execute and deliver a definitive development agreement. It is further understood that these terms may be subject to the review and approval or disapproval by officers, committees, and/or boards of either party, their respective financing sources, and the Public Utilities Commission.

Please evidence your acknowledgement and agreement to the foregoing terms by executing and delivering this letter of intent to us.

Sincerely,

[REDACTED]

[REDACTED]

Acknowledged and Agreed:
Providence Water Supply Board

Date

Boyce Spinelli
Acting General Manager

Date

Attachment A
Letter of Intent September 3, 2013

T & D site at [REDACTED]

Property to be built out on 239,000 sq. ft. site (see June 5, 2013 site plan) in accordance with May 23, 2013 building program, further confirmed on June 5, 2013.

Administrative Office Building

29,000 sq. ft. of administrative office in newly constructed three story building.

Build out with comparable finishes as [REDACTED]

- Department's housed: Administrative; Commercial Services; MIS; Support Services; Transmission & Distribution with Shared/Support Facilities.
- 10% future expansion included.
 - 48 8x10 cubes
 - 6 10x10 offices
 - 6 10x15 offices
 - 3 15x15 offices

Additional support facilities including: Reception / Lobby; Customer Service Room; Computer Training Room; Copy Room; Lunch Room; Conference Room; Men's Restroom - Office Staff; Men's Locker Room - Office Staff; Women's Restroom - Office Staff; Women's Locker Room - Office Staff; Men's Restroom - Road Staff; Men's Locker Room - Road Staff; Women's Restroom - Road Staff; Women's Locker Room - Road Staff.

Stock Building

8,400 sq. ft. building with high bay loading dock access. Forklift accessible.

Automotive Repair Facility

7,000 sq. ft. automotive repair facility.

Three bay with 12x24 lifts.

"Jiffy Lube" type set up with fluid storage and tall overhead storage.

Storage

- 12,000 covered storage building. High bay access; three sided metal shed structure.
- Covered Yard Storage—12 bays of 375 sq. ft. each.

Parking

Total of at least 217 vehicle parking spaces:

- 46,000 square foot, two story garage with
 - Parking for 34 large vehicles and 35 pickup trucks on ground (covered) floor of garage.
 - Parking for 124 employees on upper level of garage.
- 15 visitor spaces at Administration Building.
- At least 9 additional vehicles at automotive repair facility.

**Data Requests of the
Bristol County Water Authority
Set 4**

BCWA 4-6: In response to BCWA 2-3, Providence indicated that Dimeo Construction has opined that the “probable construction cost” for the COF is “\$36 million (in 2013 dollars).” Providence also acknowledges that “this cost does not include yearly operational costs, land purchase or lease costs and any site remediation costs that may be required.”

- a. Please provide the breakdown of the estimated yearly operational costs, land purchase, lease costs and site remediation costs referenced in Providence’s answer.
- b. Please provide any provide all source data, assumptions, calculations, documentation and work papers used to derive the estimates in subsection a.

Response: a. Yearly operational, land purchase, lease, and site remediation costs are site specific. Since Providence Water has not chosen a final location for the new Central Operations Facility, these costs have not been developed.

- b. See response to subsection a.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4**

BCWA 4-7: Providence's response to KCWA 2-5 indicate that the funds it seeks for the COF will also be used to "accommodate" its "particular needs, office furniture, and fixtures and any other equipment needed..."

- a. Please provide a breakdown of all office furniture, fixture and equipment costs referenced in Providence's response.
- b. Please provide any provide all source data, assumptions, calculations, documentation and work papers used to derive the costs listed in subsection a.

Response:

- a. This information is contained within the Dimeo report provided with the response to Data Request BCWA 4-4
- b. See response to subsection a.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4 Issued September 3, 2013)**

BCWA 4-8: Ms. Bondarevskis' November 15, 2010 memoranda indicates that "staff has now determined that the best way to proceed is to move forward with the acquisition of land and construction of a new building, or the purchase or long term lease of an existing building."

- a. Please identify all long term lease options examined by Providence as of November 10, 2010.
- b. Please provide any documentation that evidences, memorializes or documents the lease options examined by Providence as of November 10, 2010.
- c. Please identify all long term lease options examined by Providence after November 10, 2010.
- d. Please provide any documentation that evidences, memorializes or documents any long term lease options examined by Providence after November 10, 2010.

Answer:

- a. None.
- b. None.
- c. Please see attachment to BCWA 4-5 (d).
- d. Please see attachment to BCWA 4-5 (d).

Providence Water Docket 4406

Data Requests of the Bristol County Water Authority Set 4 Issued September 3, 2013)

BCWA 4-9: Regarding Providence's response to KCWA 2-5 and 2-15:

- The August 2009 CDM report seems to indicate that Providence would finance the COF through debt.
- Ms. Bondarevskis' November 15, 2010 memorandum also indicates that Providence would fund the COF through debt.
- However, she proposed to service the debt from the Capital Improvement (CIP) Fund rather than its restricted Debt Service Account.
- On November 17, 2010 the Board approved the borrowing for the COF with funding from the CIP.
- In its response to KCWA 2-5 Providence states "depending on the site selected, Providence Water could use accumulated funds for the purchase of land. Any site work and/or revisions necessary to accommodate our particular needs, office furniture and fixtures and any other equipment needed could also be purchased with accumulated funds, not require borrowing, resulting in reduced costs to our rate payers." (See Exhibit B, emphasis added)
- In the same response Providence also indicated that "any funds collected in advance of the acquisition of the new facility can be utilized as a cash down payment and subsequently reduce the amount of financing required, also resulting in reduced future costs to our ratepayers."

Please answer the following:

- a. Please explain whether the Providence Water Supply proposes to pay for the COF through debt or cash.
- b. If Providence proposes to fund a percentage of the total COF costs through debt and a percentage through cash, please provide these percentages, and how Providence determined which percentage would be funded through cash and which percentage would be funded through debt.
- c. Please identify how much funding has been collected to date to fund the new facility.
- d. Please state whether Providence ever sought Commission approval to service the \$39 million debt from its Capital Improvement Fund.

- Answer:
- a. Combination of both, primarily debt financed.
 - b. Not known at this time. It would depend on when the COF was acquired and built. Available cash on hand **at the time** would be used for expenses, thus lowering the amount to be financed, and lowering the ultimate cost to our ratepayers.
 - c. There is currently \$6 million in cash in the Capital fund.
 - d. Yes, in this Docket 4406. Providence Water will also seek Division approval of any borrowing at the appropriate time.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4 Issued September 3, 2013)**

BCWA 4-10: Regarding Providence's response to BCWA 1-7:

- a) Please provide the asset values of the six booster pumping stations discussed in the response to BCWA 1-7(b) and indicate which category or line item they are included in on the response to KCWA 1-4 (updated asset listing).
- b) Please provide the asset values of the four emergency generators discussed in the response to BCWA 1-7(c) and indicate which category or line item they are included in on the response to KCWA 1-4 (updated asset listing).

Answer: To the best of our knowledge, if a pump station was improved/rehabilitated it would be booked to SOS & Pumping Structures and Improvements see KCWA 1-4 (updated asset listing).

A.	Booster Pump Station	Asset Value	
1	Greenville Avenue	12,000	Donated 1994, Improvements
2	Dean Estates	-	Donated 1982
3	Cranston Commons *	-	Part of or Western Cranston takeover
4	Alpine Estates *	-	Part of or Western Cranston takeover
5	Atwood Avenue	-	Donated 2010
6	Ashby Street	202,000	Built construction costs.

Note:*

The above booster stations 3-4 were part of the Western Cranston Water System acquisition in 1997. In Division filing D-97-11 a breakdown of values was not provided and therefore the asset value of the system at the time of purchase was booked to T&D other T&D plant. Please note these amounts are fully depreciated

B. Emergency Power Systems

Any emergency power systems (generators) would be included in Pump Station values.

Providence Water Docket 4406

**Data Requests of the
Bristol County Water Authority
Set 4 Issued September 3, 2013)**

BCWA 4-11: Regarding Providence's response to Div 6-1: For each land acquisition identified in the response, indicate the source of funding (i.e., IFR Fund, Capital Fund, State Surcharge Land Acquisition Funds, etc.)

Answer: All of this information was provided in Providence Water's response to DIV 6-1.