

**THE NARRAGANSETT ELECTRIC COMPANY
d/b/a NATIONAL GRID**

**INVESTIGATION AS TO THE PROPRIETY
OF PROPOSED TARIFF CHANGES**

RIPUC DOCKET NO. 4065

**BEFORE THE
RHODE ISLAND PUBLIC UTILITIES COMMISSION**

**SURREBUTTAL TESTIMONY AND EXHIBITS
OF DAVID J. EFFRON**

ON BEHALF OF THE

**DIVISION OF
PUBLIC UTILITIES AND CARRIERS**

OCTOBER 27, 2009

1 Q. Please state your name and business address.

2 A. My name is David J. Effron. My business address is 12 Pond Path, North Hampton,
3 New Hampshire, 03862.

4

5 Q. Have you previously submitted testimony in this docket?

6 A. Yes. I submitted direct testimony on September 15, 2009 on behalf of the Division.
7 My qualifications and experience are included with my direct testimony.

8

9 Q. What is the purpose of this surrebuttal testimony?

10 A. The purpose of this surrebuttal testimony is to respond to the rebuttal testimony of
11 National Grid witnesses O'Brien, Pettigrew, and Dowd. To the extent I am silent on
12 any particular issue addressed in the Company's rebuttal testimony, such silence
13 should not be interpreted to be agreement with the Company's position on that issue.

14

15 **Incentive Compensation**

16 Q. Do you find Mr. Dowd's testimony that the Company cannot meet its financial goals
17 without employees achieving the customer oriented goals to be sufficient justification
18 for the inclusion of incentive compensation tied to financial goals in the Company's
19 revenue requirement?

20 A. No. Based on this logic, there would be no purpose to including financial goals in the
21 Company's incentive compensation program. If the attainment of customer oriented
22 goals leads to the achievement of the stated financial goals, then all of the incentive
23 compensation should be based on customer goals such as controlling costs and

1 service quality, and as those goals are met, the financial metrics would automatically
2 improve. The fact that part of the incentive compensation is related to customer goals
3 and part is related to financial goals indicates to me that one does not automatically
4 follow from the other.

5

6 Q. If the Commission excludes incentive compensation tied to financial goals from the
7 Company's revenue requirement, does it logically follow that the employees' pay will
8 be reduced accordingly or that the Company's compensation will be restructured to
9 replace incentive compensation with base pay, as Mr. Dowd implies in his rebuttal
10 testimony?

11 A. Not at all. If the incentive compensation program is effective, then the program
12 should pay for itself. That is, the value of the increase in financial performance
13 related to the compensation program should be at least as great as the cost of the
14 program. Assuming that the incentive compensation does improve financial
15 performance, it would not be reasonable for National Grid to eliminate or replace this
16 program, regardless of whether the cost of the program is included in the revenue
17 requirement.

18

19 **Union Hiring Requirement**

20 Q. Do you agree with Mr. Dowd's characterization your testimony that the increased
21 union staffing will likely result in a reduction to outside contractor expense as
22 speculation?

1 A. No. The relevant language in the union contract ties the increase in union staffing to
2 reductions in reliance on outside contractors. The model contemplated in the union
3 contracts is clearly one with relatively more employees and relatively fewer
4 contractors. It is only logical to conclude that the increase in union staffing will be at
5 least offset by reductions to outside contractor expense.
6

7 **Rate Case Expense**

8 Q. In his rebuttal testimony, Mr. O'Brien, continues to recommend the two-year
9 amortization period for rate case expense, stating that it is supported by the
10 Company's current plans. Do you have a response?

11 A. Yes. Obviously, forecasting the frequency of future rate cases is a subjective
12 exercise. I don't believe that it is possible to predict with any high degree of
13 certainty when the next rate case will be. However, I would note that the Company
14 has not had a distribution rate case since the mid-1990's. Given this history, I do not
15 believe that a five-year amortization period is unreasonable.
16

17 **Transmission Related Uncollectible Accounts**

18 Q. Mr. O'Brien states that he agrees "in principal" with your testimony that the
19 uncollectible accounts expense related to transmission service should not be included
20 in the distribution cost of service. However, he has declined to eliminate the
21 transmission related uncollectible accounts expense from the distribution revenue
22 requirement in the present case, stating that such an adjustment should be made only

1 “on agreement by the Commission that these amounts should be collected in the
2 transmission charge.” Do you find his position to be reasonable?

3 A. No. It is my understanding that the purpose of this proceeding is to determine the
4 Company’s distribution rates, not its transmission rates. Expenses that are not
5 properly part of the distribution cost of service, such as transmission related
6 uncollectible accounts, should be eliminated from pro forma rate year expenses.
7 What is, or is not, includable in the determination of transmission rates should be
8 addressed when the Company’s transmission rates are set. The transmission related
9 uncollectible accounts should be eliminated from the determination of the
10 distribution revenue requirement in the present case.

11

12 **Storm Fund Accrual**

13 Q. On page 13 of his rebuttal testimony, Mr. O’Brien states that you did not provide any
14 data related to your statement that the present credit balance in the storm fund, along
15 with the continuing credits for interest and attachment fee revenue, is more than
16 adequate to provide for all but the most catastrophic of storms. Can you provide any
17 such data at this time?

18 A. Yes. The response to Division Data Request 27-6 shows the storm charges incurred
19 by Narragansett in the years 1982 – 2008. The largest charge in any year was \$6.5
20 million in 1991. Over the course of the 27 years, the total storm charges were \$17.8
21 million. Thus, the credit balance of \$21.7 million as of May 2009 was more than the
22 total storm damage charges of \$17.8 million for the 27 years 1982-2008. I would
23 further note that the present annual interest plus attachment fee revenue is greater

1 than the average storm damage costs charged against the fund over the years 1982-
2 2008. I believe that the data in the response to Division Data Request 27-6 support
3 the adequacy of the present balance in the storm fund to provide for all but the most
4 disastrous storms and should address Mr. O'Brien's expressed concern regarding the
5 lack of such data.

6

7 **Storm Damage Expense**

8 Q. Does Mr. O'Brien oppose your recommendation to normalize test year storm damage
9 expense (other than any costs charged to the Storm Fund) based on the actual
10 experience in the years 2004-2008?

11 A. Yes. He thinks that "use of a five-year average relies too heavily on historic years
12 and distorts the current activity" (rebuttal, page 14).

13

14 Q. Do you agree with his thoughts on this matter?

15 A. No. By this logic, no expense actually incurred in a given recent year could ever be
16 considered abnormal as compared to historical experience, because to do so would be
17 to "distort the current activity." Obviously, storm damage fluctuates significantly
18 from year to year, possibly being zero in some years and many millions in other
19 years. In the five year period 2004 – 2008, the storm damage expense varied from
20 \$437,000 to \$4,410,000 (as corrected). Given these fluctuations in the level of
21 expense, it should be clear that the expense incurred in any given year may not be
22 representative of the average annual expense that the Company can expect to incur

1 prospectively. In these circumstances, it is reasonable to normalize the expense
2 based on the historical experience over a period of more than one year.

3

4 Q. Does the three year experience in 2005 -2007 support the normality of the 2008
5 storm damage costs, as Mr. O'Brien implies on page 16 of his rebuttal testimony?

6 A. No. I do not see how the range of annual storm damage in the years 2005 -2007, \$2.9
7 million to \$4.1 million, would lead to a conclusion that \$4.4 million is representative
8 of the normal annual storm damage expenses. Further, given the fluctuations in the
9 annual storm damage expense, I believe that a period of greater than three years
10 should be used to normalize this expense.

11

12 Q. Have you modified your proposed adjustment to normalize storm damage expense
13 based on Mr. O'Brien's testimony?

14 A. Yes. The cost of service in the Company's rebuttal testimony includes corrected test
15 year storm damage expense of \$4,410,000. I have modified my calculation of the
16 five year average to reflect \$4,410,000 in 2008, and I have calculated the necessary
17 normalization adjustment by subtracting the five year average from the corrected test
18 year amount of \$4,410,000. I am now proposing an adjustment of \$1,395,000 to
19 normalize test year storm damage expense (Schedule DJE-4S).

20

21 **Injuries and Damages Expense**

22 Q. On page 17 of his rebuttal testimony, Mr. O'Brien states that you did not provide
23 rationale for the use of a three-year average in your calculation for the injuries and

1 damages (“I&D”) test year level of expense. Did you, in fact, use a three-year
2 average in the calculation of your proposed pro forma I&D expense?

3 A. .No In my direct testimony, I proposed to eliminate the \$2.5 million increase to the
4 reserve for injuries and damages recorded in 2008 as being a non-recurring
5 adjustment to the reserve. The three-year average did not figure into this calculation.
6 I only referred to the three-year average in noting that even after the elimination of
7 the non-recurring accrual, the remaining I&D expense in the 2008 test year was still
8 greater than the average for the years 2005 - 2007.

9

10 Q. Does Mr. O’Brien provide any facts or data to support his assertion that the Company
11 will “likely incur” expenses similar to the \$2.5 accrual again?

12 A. No, and it is important to note that the \$2.5 million does not represent an expense that
13 was actually incurred, but rather an accrual for payments that the Company believes
14 that it will make in the future. Mr. O’Brien contends that the \$2.5 million accrual is
15 similar to many items encountered by the Company over the course of the year, only
16 the amount is different, but that is exactly the point. Mr. O’Brien has provided no
17 evidence of accruals similar in magnitude to the \$2.5 million for any discrete events
18 in recent years, nor has he described any circumstances which would result in similar
19 accruals prospectively.

20

21 Q. If the Company could establish that the \$2.5 million is recurring in nature, do you
22 have an alternative recommendation?

1 A. Yes. For the five year period 2004-2008, the average I&D expense recorded by the
2 Company was \$4,685,000, *including* the \$2.5 million accrual booked in 2008 (2004 –
3 \$3,881,000, 2005 - \$2,244,000, 2006 - \$6,360,000 2007 - \$3,888,000, and 2008 -
4 \$7,055,000). I believe this actually corroborates the reasonableness of the
5 \$4,555,000 pro forma injuries and damages expense that I am recommending
6 (\$7,055,000 - \$2,500,000). However, if the Company can establish that the \$2.5
7 million accrual is, in fact, a recurring event, then it would not be unreasonable to
8 increase my recommended normal pro forma I&D expense from \$4,555,000 to
9 \$4,685,000.

10

11 **Outside Legal Expense**

12 Q. Mr. O'Brien also opposes your adjustment to eliminate the \$419,000 outside legal
13 expense related to the Constellation Energy FCM Dispute Matter as being non-
14 recurring. Do you have a response?

15 A. Yes. As that matter has been resolved, Mr. O'Brien does not argue that outside legal
16 fees related to that case will be incurred in the future. Rather, he implies that
17 expenses for other legal matters will supplant the costs related to that case. However,
18 Mr. O'Brien again fails to provide any examples of legal expenses that will be of a
19 similar magnitude and will supplant the expenses related to that case. I did not
20 remove the expenses related to the Constellation dispute solely because that case was
21 concluded in 2008. There were undoubtedly other cases concluded in 2008, and I am
22 not proposing to eliminate the expenses related to those cases. I eliminated the
23 expenses related to the Constellation dispute because of the magnitude of the

1 expenses *and* because it was concluded in 2008. I would note that even after my
2 proposed elimination, the remaining outside legal expenses of \$1,337,000 are greater
3 than the outside legal expenses in 2007 exclusive of the payments to the firm
4 engaged in the Constellation dispute and greater than the total outside legal expenses
5 in 2006 (response to Commission Data Request 1-93).

6

7 **Merger Synergies and Costs to Achieve**

8 Q. Does Mr. O'Brien disagree with your testimony that the costs to achieve ("CTA")
9 National Grid/KeySpan merger savings incurred in Year 1 and Year 2 (following the
10 merger) have more than paid for themselves by expense reductions retained by
11 shareholders?

12 A. On page 28 of his rebuttal testimony, he states that he disagrees "for the most part."
13 This partial disagreement appears to be based on his analysis that 54% of the CTA
14 were incurred in Years 1 and 2, while only 12% of the savings included in the
15 synergy savings analysis are reflected in Years 1 and 2, leading to his conclusion that
16 comparing 54% of the CTA to 12% of the savings "hardly seems like a balanced
17 proposal." However, Mr. O'Brien neglects to mention that the 12% of the synergy
18 savings, or \$9.5 million, is greater than the \$8.6 million of CTA incurred in Years 1
19 and 2. Mr. O'Brien does not dispute that the synergy savings in Years 1 and 2 have
20 been more than adequate to absorb the CTA incurred in those years,

21 If anything, my comparison of synergy savings to the CTA prior to the time
22 that the rates in this case go into effect is conservative. As noted by Mr. O'Brien, for
23 the purpose of my analysis, I assumed that Year 1 and Year 2 following the merger

1 equate to 2008 and in 2009. The merger actually closed in August 2007. Thus, Year
2 2 following the merger would end in August 2009. The last third of 2009 would fall
3 into Year 3, when the annual rate of synergy savings is \$7.0 million, compared to
4 \$2.4 million of CTA. Taking the actual excess of synergy savings over CTA in
5 Years 1 and 2, \$0.9 million plus one-third of the excess in the part of Year 3 prior to
6 the time that rates in this case go into effect, \$1.5 million, I could have justifiably
7 argued that the CTA subject to prospective recovery be reduced by an additional \$2.4
8 million.

9

10 Q. On page 29 of his rebuttal testimony, Mr. O'Brien acknowledges that there is "an
11 element of double recovery of CTA" in the Company proposal. Does the remedy
12 prescribed by Mr. O'Brien eliminate this double recovery?

13 A. No. Mr. O'Brien proposes to eliminate the double recovery by deeming the
14 amortization of CTA to have begun two years ago and limiting the prospective
15 inclusion of the amortization and the Company share of synergy savings in the
16 Company's revenue requirement to eight years from the time that the rates in this
17 case go into effect. While this is something of an improvement over the Company's
18 original proposal, it does not adequately address the prospective recovery in Years 3
19 – 10 of CTA that have already been recovered by retained synergy savings in Years 1
20 and 2. Accordingly, I still believe my proposal to reduce the annual amortization of
21 CTA by \$1,176,000 is appropriate.

22

1 Q. Mr. O'Brien also disagrees with your proposal to subject future inclusion of shared
2 synergy savings and CTA amortization in the Company's revenue requirement to
3 certain conditions. What is your response?

4 A. Mr. O'Brien opposes requiring any proof of savings as a condition for the inclusion
5 of the shared synergy savings and CTA amortization in its revenue requirement. As
6 justification for not requiring any proof of savings, Mr. O'Brien notes that the
7 Company is crediting customers for "steady state" synergy savings that will not be
8 achieved until 2011, although the rate year in this case is 2010. He also cites the
9 resolution of this matter in Docket No 3943, where no proof of savings was required
10 for any rate case filed up to five years from the Commission's order in that case.

11 First, with regard to the acceleration of the "steady state" savings to the rate
12 year, I would note that Year 4 after the merger closing is actually the twelve months
13 ending August 2011, not calendar 2011. Therefore, the benefit to customers from the
14 acceleration of the synergy savings is not quite as great as Mr. O'Brien suggests.

15 Second, although Mr. O'Brien cites to the resolution of this matter in Docket
16 No. 3943, he does not make any recommendation that is consistent with the
17 Commission's acceptance of the referenced stipulation in that case. To be consistent
18 with Docket No. 3943, while recognizing the difference in timing between that case
19 and the present one, I would propose that in any rate case within four years from the
20 present case, no proof of savings from the National Grid/KeySpan transaction should
21 be required. In any rate case more than four years from the present case, proof of
22 continuing savings should be required in order for the Company to continue
23 including the shared savings line item in its revenue requirement.

1

2 **Rate Year Plant in Service**

3 Q. In his rebuttal testimony, Mr. Pettigrew states that it is his expectation that the
4 Company's capital forecast will be fulfilled. Do you see any reason to modify your
5 propose adjustment to the rate year plant in service based on that testimony?

6 A. No. Mr. Pettigrew has provided no evidence that the Company is actually spending
7 at a rate that would eliminate the shortfall be between forecasted and actual capital
8 spending. As I noted in my direct testimony, the gross additions to plant in service
9 averaged approximately \$4 million per month from January through July 2009, with
10 the additions being relatively steady from month to month. This compares to budgeted
11 plant additions of \$4.5 million per month in the months January – March (the
12 Company's fiscal year 2009) and \$5.4 million per month in the months April – July
13 (the Company's fiscal year 2010).. The response to Division Data Request 23-5 shows
14 the average monthly shortfall in capital spending being greater in Fiscal Year 2010
15 than it was in Fiscal Year 2009. Based on the response to Division Data Request 27-2,
16 which updates the actual plant additions through September 30, 2009, the shortfall in
17 actual spending is continuing, and there is no reason to modify my proposed
18 adjustment to rate year plant in service.

19

20 Q. On page 34 of his rebuttal testimony, Mr. O'Brien claims that you did not review the
21 impact of your proposed adjustment to rate year plant on each component of rate
22 base. On what is that claim based?

1 A. Based on the response to Division Data Request 27-7, this claim appears to be based
2 on Mr. O'Brien's observations that 1) I did not determine if the plant retirements and
3 cost of removal in the first six months of 2009, which I relied on in my projections
4 for the second six months, were in line with the ratios for the prior year, and 2) I did
5 not explain why the projected balance of accumulated deferred income taxes
6 ("ADIT) increases when a deduction to plant additions is being projected.

7
8 Q. Is there any validity to his claim?

9 A. None whatsoever. In fact, in the response to Division Data Request 27-7, Mr.
10 O'Brien acknowledged that I did address the relationship between plant additions and
11 other components of rate base. There would be no plausible reason to determine
12 whether the plant retirements relative to plant additions in the first half of 2009 were
13 in line with prior periods. The credit to plant in service for retirements is offset by an
14 equal charge to the depreciation reserve, and the level of retirements has no effect on
15 the net plant in service included in rate base. With regard to projecting the cost of
16 removal, I stated my assumptions in my direct testimony. Mr. O'Brien has not
17 provided any reason to believe that the cost of removal will be different in the last six
18 months of 2009 from what it was in the first six months.

19 Mr. O'Brien's point with regard to the balance of ADIT is especially
20 puzzling. I stated in my direct testimony that I relied on the actual balance of ADIT
21 as of June 30, 2009 to determine the appropriate rate base deduction. The basic
22 explanation of the reason for the increase in ADIT even with decreased plant
23 additions, is this is what actually happened. What makes this criticism especially

1 difficult to understand is that Mr. O'Brien in substance accepted my increase to the
2 balance of ADIT in his rebuttal testimony.

3

4 Q. Do you have a response to Mr. O'Brien's characterization of your proposed
5 adjustment to plant additions as being "artificial" (rebuttal testimony, page 34)?

6 A. Yes. In response to Division Data Request 27-8, Mr. O'Brien first states that he
7 considers the adjustment to be "artificial" because it does not take into account the
8 Company's planned "ramp up" in capital investment. As noted previously, I
9 recognize that the Company has indicated that it intends to increase its rate of capital
10 spending. However, it has not presented any evidence that it is actually doing so. As
11 my adjustment relies on the Company's actual experience, I don't see how it is
12 "artificial."

13 The other "artificial" element of my proposed adjustment according to Mr.
14 O'Brien is my method used to calculate plant retirements. As the level of plant
15 retirements has no effect on rate base (see above), even if this criticism were valid, it
16 would be immaterial and irrelevant.

17

18 **Cash Working Capital**

19 Q. Why does Mr. O'Brien disagree with your proposed adjustment to the cash working
20 capital requirement related to the payment of municipal taxes?

21 A. The first and foremost reason offered by Mr. O'Brien for his disagreement is that I
22 did not present any support for the data from Docket No. 3943 on which I relied. He
23 emphasizes this point by stating it twice (page 35 and page 36). To address this

1 concern, I have appended the calculation of the net lag in the payment of municipal
2 taxes from Docket No. 3943 to this surrebuttal testimony (See DJE Attachment 1).
3 Comparing the lag in Docket No. 3943 to the lag in this case, it can be seen that the
4 main reason for the discrepancy is that the lag in Docket No. 3943 is based on the lag
5 in payment of the municipal tax expense accrued in the test year, whereas the lag in
6 the present case is based on the municipal tax payments in relation to the fiscal year
7 of the taxing authorities.

8

9 Q. Which is the appropriate method to determine the lead or lag in the payment of
10 municipal taxes?

11 A. The lead or lag in payment should reflect the time between the payment of municipal
12 taxes and the recovery of the tax expense from ratepayers. The Company's expenses
13 are based on accrual accounting both for book and ratemaking purposes. Therefore,
14 the lead or lag in payment should be based on the accrual of the expense over the
15 course of the year, not on the fiscal year of the taxing authorities. The Commission
16 accepted this method of calculating the lead or lag in the payment of municipal taxes
17 in Docket No. 3943, and it should accept it in this case.

18

19 Q. Have you modified your proposed adjustment to the cash working capital related to
20 municipal taxes since your review of Mr. O'Brien's rebuttal testimony?

21 A. Yes. I have made two modifications. First, although the payment in municipal taxes
22 is similar for the electric and gas operations, the weighting of the payments by date is
23 somewhat different, as can be seen by comparing NG-RLO-4, page 7 to my

1 Surrebuttal Attachment 1. The calculation should be modified to reflect the actual
2 pattern of the municipal tax payment applicable to electric operations, again based on
3 the calendar year.

4 Second, in calculating the net lead or lag in payment, the actual “Customer
5 Payment Lag” for electric operations should be used. I show my revised calculation
6 on my Schedule DJE-8.2S. I am now proposing a reduction of \$9,893,000 to the
7 cash working capital related to municipal taxes.

8

9 **Summary**

10 Q. Have you prepared a revised revenue requirement calculation based on this
11 surrebuttal testimony?

12 A. Yes. My Schedules DJE-1S through DJE-9S show the Division’s revenue deficiency
13 based on the surrebuttal positions. I have also prepared Schedule DJE-10S, which
14 shows the revenue requirement effect of each of the discrete adjustments proposed by
15 the Division. This schedule also shows the Division witness sponsoring each of the
16 Division’s revenue requirement adjustments.

17

18 Q. Does this conclude your surrebuttal testimony?

19 A. Yes.

Attachment NG - MDL - 2

Docket No. _____

April 1, 2008

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National Grid - RI Gas
Cash Working Capital Requirements
Municipal Taxes
Assessments for Statement Year 2007

Line No.	Payment Date (a)	Days From Svc Per End (b)	Amount Paid (c)	Percent Payment (d)	Weighted Average Days From Year End (e)
1	01/31/2007	334	\$0	0.00%	0
2	02/28/2007	306	0	0.00%	0
3	03/31/2007	275	0	0.00%	0
4	04/30/2007	245	0	0.00%	0
5	05/31/2007	214	467,744	6.67%	14
6	06/30/2007	184	10,291	0.15%	0
7	07/31/2007	153	1,098,461	15.66%	24
8	08/31/2007	122	1,175,061	16.75%	20
9	09/30/2007	92	504,355	7.19%	7
10	10/31/2007	61	922,173	13.15%	8
11	11/30/2007	31	2,835,430	40.43%	13
12	12/31/2007	0	0	0.00%	0
13					
14			<u>\$7,013,515</u>	<u>100.00%</u>	<u>86</u>
15					
16					
17					
18					
19					

Service Period	Days From Year End	Average Days From Year End
01/31/2007	334	
02/28/2007	306	
03/31/2007	275	
04/30/2007	245	
05/31/2007	214	
06/30/2007	184	
07/31/2007	153	
08/31/2007	122	
09/30/2007	92	
10/31/2007	61	
11/30/2007	31	
12/31/2007	0	
Average End of Service Period Date	<u>2.017</u>	<u>168.08</u>

Weighted Payment Date From Year End 86.11
Average End of Service Period Date (168.08)
Average days from End of Service Period Date
for payment of Municipal Taxes (81.97)

Days of Cost	Annual Percent	Customer Payment Lag %	CWC %
(81.97)	-22.46%	13.64%	-8.82%

NATIONAL GRID - RI ELECTRIC
RATE YEAR REVENUE REQUIREMENT
(\$000)

	(A) Company Position	Adjustments		Division Position
Base Rate Cost of Service	\$ 286,808	\$ (37,872)	(B)	\$ 248,936
Commodity Cost Tracker	<u>9,752</u>	<u>-</u>		<u>9,752</u>
Total Cost of Service	296,560	(37,872)		258,688
Commodity Cost Tracker	9,752	-		9,752
Other Miscellaneous Revenues	<u>7,679</u>	<u>-</u>		<u>7,679</u>
Base Rate Revenue Requirement	\$ 279,129	\$ (37,872)		\$ 241,257
Base Rate Revenues, Present Rates	<u>215,543</u>	<u>-</u>		<u>215,543</u>
Revenue Deficiency	<u>\$ 63,586</u>	<u>\$ (37,872)</u>		<u>\$ 25,714</u>
Percentage Rate Increase	<u>29.50%</u>			<u>11.93%</u>

Notes:

- (A) NG-RLO-1, Page 1
(B) Schedule DJE-2

NATIONAL GRID - RI ELECTRIC
COST OF SERVICE
(\$000)

	(A) Company Position	Adjustments		Division Position
Uncollectible Accounts Expense	\$ 5,020	\$ (2,933)	(B)	\$ 2,088
Other Op & Maint Expense	142,269	(18,653)	(C)	123,616
Depreciation and Amortization	41,457	(678)	(D)	40,779
Taxes Other Than Income Taxes	23,181	(79)	(E)	23,102
Loss on Reacquired Debt	686			686
Interest in Customer Deposits	75			75
Income Taxes	18,764	(4,175)	(F)	14,589
Return on Rate Base	<u>55,355</u>	<u>(11,354)</u>	(G)	<u>44,001</u>
 Total Base Rate Cost of Service	 \$ 286,808	 \$ (37,872)		 \$ 248,936
 Commodity Cost Tracker	 <u>9,752</u>	 <u>-</u>		 <u>9,752</u>
 Total Cost of Service	 <u>\$ 296,560</u>	 <u>\$ (37,872)</u>		 <u>\$ 258,688</u>

Sources:

- (A) NG-RLO-2, Page 1
- (B) Schedule DJE-3
- (C) Schedule DJE-4
- (D) Schedule DJE-5
- (E) Schedule DJE-6
- (F) Schedule DJE-7
- (G) Schedule DJE-8

NATIONAL GRID - RI ELECTRIC
ADJUSTMENTS TO UNCOLLECTIBLE ACCOUNTS EXPENSE
(\$000)

Base Rate Cost of Service Excl. Uncollectible Accounts	(A)	\$ 246,848
Transition and Conservation Revenues	(B)	<u>45,130</u>
Total Revenues Subject to Write-offs		291,978
 Grossed-up Write-off Rate		 <u>0.715%</u>
 Pro Forma Uncollectible Accounts Expense		 <u>\$ 2,088</u>

Sources:

- | | | |
|-----|----------------------|-------------------|
| (A) | Schedule DJE-2 | |
| (B) | NG-RLO-2, Page 25 | |
| (C) | Testimony of Mr. Gay | 0.0071/(1-0.0071) |

Schedule DJE-4S

NATIONAL GRID - RI ELECTRIC
OPERATION AND MAINTENANCE EXPENSE
(\$000)

Incentive Compensation	(A)	\$ (1,204)
Contracted Hiring Requirement	(B)	(1,363)
Customer Assistance Advocacy	(C)	(182)
Rate Case Expense	(D)	(519)
Customer Contact Activities	(E)	(376)
Economic Development Program	(F)	(1,000)
Vegetation Management	(G)	(1,985)
Inspection and Maintenance	(G)	(2,094)
Affiliate Expenses	(H)	(3,100)
Storm Fund Accrual	(I)	(1,041)
Storm Damage Expense	(J)	(1,395)
Injuries and Damages	(K)	(2,500)
Legal Fees	(L)	(419)
ISO Load Response Credit	(M)	(300)
Net Merger Synergy Savings (CTA)	(N)	<u>(1,176)</u>

Total Adjustment to Operation and Maintenance Expense \$ (18,653)

Sources

(A)	Total Incentive Comp Expense	2,408	NG-RLO-2, pp. 5-7
	Financial Goals	<u>1/2</u>	Dowd direct, pp. 8-9
	Comp. Based on Financial Goals	<u>1,204</u>	
(B)	NG-RLO-2, Page 15		
(C)	NG-RLO-2, Page 16		
(D)	NG-RLO-2, Page 18	1730/5-865	
(E)	NG-RLO-2, Page 21		
(F)	NG-RLO-2, Page 22		
(G)	Testimony of Mr. Hahn		
(H)	Testimony of Ms. Smith		
(I)	COMM 1-107		
(J)	DIV 23-1B, NG-RLO-R-1, page 3	(4410+2860+4114+3256+437)/5-4410	
(K)	DIV 1-29, DIV 23-3		
(L)	DIV 10-27		
(M)	DIV 1-29		
(N)	NG-RLO-3, Pages 1 and 5	(16005-6161-2449)/8-2100	

Schedule DJE-5S

NATIONAL GRID - RI ELECTRIC
ADJUSTMENTS TO DEPRECIATION EXPENSE
(\$000)

Adjustment to Plant in Service	(A)	\$ (19,953)
Composite Book Depreciation Rate	(B)	<u>3.40%</u>
Adjustment to Pro Forma Depreciation Expense		<u>\$ (678)</u>

Sources:

- (A) Schedule DJE-8
- (B) NG-RLO-2, Page 28

NATIONAL GRID - RI ELECTRIC
ADJUSTMENTS TO TAXES OTHER THAN INCOME TAXES
(\$000)

Payroll Taxes

Contracted Hiring Requirement	(A)	\$	(70)
Customer Assistance Advocacy	(B)		(9)

Municipal Taxes

(C) -

Total Adjustment to Taxes Other Than Income Taxes

\$ (79)

- (A) NG-RLO-2, Page 15
- (B) NG-RLO-2, Page 16
- (C) Agreed to by Company in Rebuttal

Schedule DJE-7S

NATIONAL GRID - RI ELECTRIC
INCOME TAX EXPENSE
(\$000)

Rate Base	DJE-8	\$ 583,873
Weighted Return on Equity	DJE-9	<u>4.81%</u>
Preliminary Taxable Income Base		28,061
Tax Reconciling Items	NG-RLO-2, Page 29	<u>(1,269)</u>
Taxable Income Base		26,792
Taxable Income	Taxable Income Base/.65	41,219
Income Tax Rate		<u>35%</u>
Current and Deferred Income Tax Expense		14,427
Unfunded Deferred Tax Catch-up	NG-RLO-2, Page 29	650
Amortization of ITC	NG-RLO-2, Page 29	<u>(488)</u>
Total Rate Year Income Tax Expense		<u><u>\$ 14,589</u></u>

NATIONAL GRID - RI ELECTRIC
RETURN ON RATE BASE
(\$000)

	(A) Company Position	Adjustments		Division Position
Electric Plant in Service	\$ 1,232,478	(19,953)	(B)	\$ 1,212,525
Plant Held for Future Use	204			204
Contributions in Aid of Construction	(103)			(103)
Accumulated Depreciation	<u>(516,591)</u>	<u>(2,331)</u>	(B)	<u>(518,922)</u>
Net Plant	<u>715,988</u>	<u>(22,284)</u>		<u>693,704</u>
Materials and Supplies	6,376			6,376
Prepaid Expenses	2			2
Loss on Reacquired Debt	4,592			4,592
Cash Working Capital	<u>17,451</u>	<u>(10,264)</u>	(C)	<u>7,187</u>
Sub-total	<u>28,421</u>	<u>(10,264)</u>		<u>18,157</u>
				-
Accumulated Deferred FIT	119,943			119,943
Customer Deposits	3,283			3,283
Injuries and Damages Reserve	<u>4,762</u>	-		<u>4,762</u>
Sub-total	<u>127,988</u>	-		<u>127,988</u>
Net Rate Base	616,421	(32,548)		583,873
Rate of Return	<u>8.98%</u>	<u>-1.44%</u>	(E)	<u>7.54%</u>
Return on Rate Base	<u>\$ 55,355</u>	<u>\$ (11,354)</u>		<u>\$ 44,001</u>

Sources

- (A) NG-RLO-2, Page 30
- (B) Schedule DJE-8.1
- (C) Schedule DJE-8.2
- (D) No adjustment to Company Rebuttal Position
- (E) Schedule DJE-9

NATIONAL GRID - RI ELECTRIC
ADJUSTMENT TO RATE YEAR PLANT IN SERVICE AND ACCUM DEPRECIATION
(\$000)

Plant in Service 12/31/08	(A)	\$ 1,147,926
Plant in Service 06/31/09	(B)	<u>1,169,765</u>
Increase		21,839
Projected Plant Balance 12/31/09		1,191,604
Projected Additions - 2010	(C)	48,300
Projected Retirements - 2010	(D)	<u>6,458</u>
Projected Plant Balance 12/31/10		<u>\$ 1,233,446</u>
 Average Rate Year Plant Balance		 <u>\$ 1,212,525</u>
 Accumulated Depreciation 12/31/08	(E)	 \$ 477,960
Accumulated Depreciation 6/30/09	(B)	<u>491,147</u>
Increase		13,187
Projected Balance 12/31/09		504,334
Rate Year Depreciation Expense	(F)	40,779
Retirements		6,458
Cost of Removal	(G)	<u>5,145</u>
Projected Balance 12/31/10		<u>\$ 533,510</u>
 Average Rate Year Balance		 <u>\$ 518,922</u>

Sources

- (A) NG-RLO-2, Page 34
- (B) Division 1-3
- (C) Division 23-5, 12*Avg. Monthly Plant Additions
- (D) Workpaper NG-RLO-28, Page 2 13.37% * Additions
- (E) NG-RLO-2, Page 35
- (F) Schedule DJE-2
- (G) Workpaper NG-RLO-28, Page 2, Division 1-1
(2940+5327+7169)/3

NATIONAL GRID - RI ELECTRIC
CASH WORKING CAPITAL
(\$000)

Municipal Taxes

Adjusted Rate Year Municipal Taxes	(A)	19,206
Proposed Net Lag	(B)	<u>-16.19%</u>
CWC Dollars		(3,110)
CWC Dollars per Company	(A)	<u>6,783</u>
Adjustment to Company Position		(9,893)

Eliminate CTC Working Capital (A) (371)

Total Adjustment to Cash Working Capital (10,264)

Sources:

(A) NG-RLO-2, Page 38, NG-RLO-R-1, Page 3 20085-879

(B) Schedule NG-RLO-4, Page 7

7/31/2008	153	16.88%	25.83
8/31/2008	122	2.31%	2.82
9/30/2008	92	30.99%	28.51
10/31/2008	61	0.78%	0.48
11/30/2008	31	49.00%	15.19
12/31/2008	-	0.04%	<u>-</u>

Weighted Average Days from Year End 72.82

Average End of Service Period Date - CY 2008 (NG-RLO-4, p.9) 168.17

Average Days from End of Service Period Date
for Payment of Municipal Taxes (95.35)

Annual Percent -26.12%

Customer Payment Lag (NG-RLO-4), Page 7 9.93%

Net Lag Percent -16.19%

NATIONAL GRID - RI ELECTRIC
RATE OF RETURN
(\$000)

Company Position

	<u>Percent of Total</u>	<u>Cost Rate</u>	<u>Weighted Cost</u>
Long Term Debt	44.80%	6.79%	3.04%
Short Term Debt	5.00%	2.50%	0.13%
Preferred Stock	0.20%	4.50%	0.01%
Common Equity	<u>50.00%</u>	11.60%	<u>5.80%</u>
Total Capital	<u>100.00%</u>		<u>8.98%</u>

Division Position

	<u>Percent of Total</u>	<u>Cost Rate</u>	<u>Weighted Cost</u>
Long Term Debt	47.33%	5.60%	2.65%
Short Term Debt	4.98%	1.60%	0.08%
Preferred Stock	0.19%	4.50%	0.01%
Common Equity	<u>47.50%</u>	10.10%	<u>4.80%</u>
Total Capital	<u>100.00%</u>		<u>7.54%</u>

Sources:

Attachment NG-RLO-2, Page 32

Testimony of Mr. Kahal

NATIONAL GRID - RI ELECTRIC
REVENUE REQUIREMENT ISSUES
(\$000)

Revenue Deficiency - National Grid	63,586	
Incentive Compensation	(1,217)	Effron
Contracted Hiring Requirement	(1,449)	Effron
Customer Assistance Advocacy	(193)	Effron
Rate Case Expense	(525)	Effron
Customer Contact Activities	(380)	Effron
Economic Development Program	(1,011)	Effron
Uncollectible Accounts Expense -Transmission	(1,387)	Effron
Uncollectible Accounts Rate	(1,160)	Gay
Vegetation Management	(2,007)	Hahn
Inspection and Maintenance	(2,117)	Hahn
Affiliate Expenses	(3,134)	Smith
Storm Fund Accrual	(1,053)	Effron
Storm Damage Expense	(1,410)	Effron
Injuries and Damages	(2,528)	Effron
Legal Fees	(424)	Effron
ISO Load Response Credit	(303)	Effron
Net Merger Synergy Savings (CTA)	(1,189)	Effron
Electric Plant in Service	(3,414)	Effron
Cash Working Capital-Property Tax	(1,211)	Effron
Cash Working Capital - CTC	(45)	Effron
Return on Equity	(6,812)	Kahal
Capital Structure	<u>(4,902)</u>	Kahal
Total of Adjustments	(37,872)	
Revenue Deficiency - Division	<u>25,714</u>	