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RHODE ISLAND PUBLIC UTILITIES COMMISSION

DOCKET NO. _____

PAWTUCKET WATER SUPPLY BOARD

PREFILED TESTIMONY OF

CHRISTOPHER P.N. WOODCOCK

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2
3 **PREFILED TESTIMONY OF**
4 **CHRISTOPHER P.N. WOODCOCK**

5 **Q: Please state your name and business address?**

6 A: My name is Christopher P.N. Woodcock and my business address is 18 Increase
7 Ward Drive, Northborough, Massachusetts 01532.
8

9 **Q: By whom are you employed and in what capacity?**

10 A: I am the President of Woodcock & Associates, Inc. a consulting firm specializing in
11 water and wastewater rate and financial studies.
12

13 **Prior Experience**

14 **Q: Please describe your qualifications and experience.**

15 A: I have undergraduate degrees in Economics and in Civil Engineering from Tufts
16 University in Medford, Massachusetts. After graduating in 1974, I was employed by
17 the environmental consulting firm of Camp, Dresser, and McKee Inc. (CDM). For
18 approximately 18 months I worked in the firm's environmental engineering group
19 performing such tasks as designing water distribution and transmission pipes, sew-
20 er collection and interception systems, pumping facilities and portions of a wastewa-
21 ter treatment facility. From approximately January 1976, I worked in the firm's
22 management and financial consulting services group, gaining increasing responsi-
23 bility. At the time of my resignation, I was a corporate Vice President and appointed
24 the leader of the group overseeing all rate and financial studies. In my career, I
25 have worked on close to 400 water and wastewater rate and financial studies, pri-
26 marily in the United States, but also for government agencies overseas. I have also
27 worked on a number of engineering and financial feasibility studies in support of
28 revenue bond issues, I have helped draft and review revenue bond indentures, and
29 I worked on several valuation studies, capital improvement financing analyses, and
30 management audits of public works agencies. In addition to my professional expe-

1 rience I have also held elected and appointed positions on municipal boards over-
2 seeing public works functions.

3
4 **Q: Have you previously testified before state regulatory commissions or courts**
5 **on rate related matters?**

6 A: Yes, I have provided testimony on rate related matters before utility commissions in
7 Rhode Island, Maine, Connecticut, New York, New Hampshire, Texas, and Alberta,
8 Canada. I have also been retained as an expert witness on utility rate related mat-
9 ters in proceedings in state courts in Arkansas, Florida, Massachusetts, Michigan,
10 New Jersey, Maryland, Ohio, and Pennsylvania, as well as the Federal Court in
11 Michigan. I have been selected to several arbitration panels related to disputes
12 over water rates and charges, I have provided testimony on rate related matters to
13 the Michigan and Massachusetts legislatures, and I have provided testimony at ad-
14 ministrative hearings on a number of occasions.

15
16 **Q: Do you belong to any professional organizations or committees?**

17 A: Yes, I am a member of the Water Environment Federation, the Rhode Island Water
18 Works Association, the Massachusetts Water Works Association, the New England
19 Water Works Association, and the American Water Works Association. For the Wa-
20 ter Environment Federation, I was a member of the committee that prepared their
21 manual on Wastewater Rates and Financing. For the New England Water Associa-
22 tion, I am past chairman and a current member of the Financial Management Com-
23 mittee. In my capacity as Vice President for the New England Water Works Associ-
24 ation I also sit on the Executive Committee and the Board of Directors as well as
25 chairing and sitting on a number of other administrative committees. For the Ameri-
26 can Water Works Association, I am past chairman of the Financial Management
27 Committee and the Rates and Charges Committee that has prepared the manuals
28 on Revenue Requirements, Water Rates, Alternative Rate Structures, and Water
29 Rates and Related Charges. I have been reappointed to and am currently a mem-
30 ber of the Rates & Charges Committee.

1
2 **Q: What is your role in this proceeding?**

3 A: Working with the PWSB staff and its other consultants and advisors, I have pre-
4 pared a summary of the requested rate year revenue requirements. The Public Util-
5 ity Commission's Order in Docket 3497 stated: "The Commission orders PWSB to
6 file a full cost of service study and rate design recommendation with its next full rate
7 case, taking into account any differences between PWSB retail customers and Cen-
8 tral Falls retail customers, including any avoided maintenance costs or any addi-
9 tional maintenance costs that may be required after a purchase of the system." In a
10 subsequent docket I presented the cost of service study and rate design ordered by
11 the Commission. Since the last docket, PWSB has completed the transfer and
12 ownership of the Central Falls system. I have updated that study and believe it
13 generally complies with the Commission's findings in Pawtucket's prior dockets as
14 well as the requirements found under Commission Docket 2049 – the 1993 Water
15 Task Force Report on Cost of Service Study Methodology. As I will explain later, I
16 have proposed several modifications, including a change to minimize a major in-
17 crease to the service charges.

18 **Summary**

19 **Q: Will you summarize your findings and conclusions?**

20 A: Pawtucket Water's rate year revenue requirement is \$20,938,109. Revenues at
21 current rates will provide revenues of \$16,308,246. Additional miscellaneous reve-
22 nues and use of funds in the stabilization fund will provide an additional \$1,520,476
23 for total revenues of 17,828,722 As a result; the PWSB needs to increase its reve-
24 nues by \$3,109,387, or 17.4%. Excluding the miscellaneous revenues and pro-
25 posed use of fund balances, PWSB needs to increase its water raters and charges
26 by 19.1%. Based on the cost allocation study included in this filing, the proposed
27 rates and charges change by varying amounts.

1 **Q: Now that Pawtucket has purchased and has responsibility for the mainten-**
2 **ance of the Central Falls system, do you believe there are any differences be-**
3 **tween the Central Falls and other retail customers?**

4 A: Pawtucket believes that the Central Falls system has not received adequate main-
5 tenance in recent years and as a result, that system may require more work than
6 others parts of the retail system. However, as the Commission is aware, Pawtucket
7 is in the midst of a capital improvement program that includes replacement or reha-
8 bilitation of most of the distribution network. This will now apply to the Central Falls
9 system as well. As a result, Pawtucket does not believe that the customers in Cen-
10 tral Falls should be treated any differently for rate purposes than other retail cus-
11 tomers; they are all part of the same system now and will all benefit in some way or
12 another from the system improvements that will take place over the coming years.

13
14 I should also note that in its order in Docket 3497 the Commission stated: "(T)he
15 Commission finds that Central Falls retail customers have sufficient similarities to
16 other retail customers to pay the same rates as other retail customers. The Com-
17 mission finds that the rates are not discriminatory."

18
19 **Q: Are there any avoided or additional maintenance costs associated with the**
20 **Central Falls system?**

21 A: As discussed in Mr. DeCelle's prefiled testimony, Pawtucket expects that there will
22 indeed be additional maintenance costs associated with the assumption of the Cen-
23 tral Falls system. While there may be additional costs in Central Falls the next few
24 years, in subsequent years there may be additional costs elsewhere. Again, Paw-
25 tucket does not propose to charge different rates to the Central Falls customers.
26 Pawtucket does not believe that its rates should revolve around areas where it may
27 happen to have more concentrated work in any one or few years. Over time, it is
28 expected that additional work will impact all customers.

1 **Content of Schedules**

2 **Q: Please describe the schedules included with your prefiled direct testimony.**

3 A: There are 11 main schedules, several of which include supporting schedules. I
4 have tried to use the same schedules and numbering as used in our prior dockets to
5 make comparisons easier. The schedules included in this filing are:

- 6 • **CPNW Schedule 1.0** This schedule presents the test year (FY 2007)
7 along with the adjustments that were used to derive the rate year (CY
8 2009) revenue requirements. The test year expenses match the Ad-
9 justed Test Year amounts presented in Mr. Bebyn's Schedule DGB-1.
10 A number of the test year adjustments are provided in the schedules
11 included with Mr. Benson's testimony. As described later, I have also
12 made several adjustments. Most line items include adjustments from
13 the test year to the rate year with notations as to which supporting
14 schedule includes the explanation for the adjustment. Attached to
15 Schedule 1.0 is a supporting schedule that supports the requested in-
16 crease.
- 17 • **CPNW Schedule 1.1.** This schedule provides the explanation for
18 many of the individual adjustments to the test year expenses.
- 19 • **CPNW Schedule 2.0** This schedule presents the units of service in-
20 cluding the number of meters by size and billing frequency, the number
21 of private and public fire services by size of connection, and the retail
22 and wholesale water sales. The miles of each size pipe are also pre-
23 sented – this is used to allocate transmission and distribution costs be-
24 tween retail and wholesale service and to derive the allocation of un-
25 metered sales (unaccounted for water).
- 26 • **CPNW Schedule 2.1** This schedule presents the historic water
27 sales and shows the variations from year to year as well as the
28 downward trend in sales.
- 29 • **CPNW Schedule 2.2** This schedule presents the derivation of the
30 base, maximum day, and peak hour use by meter size that is

1 used to allocate costs to the various rate classes. This also
2 shows the historic production, sales and unaccounted for water
3 for the system.

- 4 • **CPNW Schedule 3.0** presents the allocation of the rate year costs to
5 various cost of service components. These are the same components
6 and format used in the last two full rate filings. Schedule 3 also has
7 several supporting schedules.
- 8 • **CPNW Schedule 3.1** This schedule presents the allocation of the
9 Pawtucket Water assets. It is based on the FY 2007 net assets
10 (gross asset value less accumulated depreciation through the test
11 year) plus the Construction Work in Process (CWIP). This is
12 used to allocate many of the capital items.
- 13 • **CPNW Schedule 3.2** This schedule presents the allocation of
14 non-administrative labor costs. It is used to allocate labor related
15 items that can not be allocated directly.
- 16 • **CPNW Schedule 3.3** This shows the allocation of the costs from
17 Schedule 3 to Fire Protection, Wholesale Service, and Retail
18 Service. These values are used in later schedules to derive the
19 proposed rates. This schedule also presents the allocation of the
20 unaccounted for water to various classes.
- 21 • **CPNW Schedule 3.4** contains an explanation for each of the
22 symbols or allocators that were used in the prior schedules.
- 23 • **CPNW Schedule 4.0** summarizes the proposed fire protection
24 charges.
- 25 • **CPNW Schedule 4.1** presents the allocation of total fire service
26 expenses (from Schedule 3.3) to Public Fire Service and to Pri-
27 vate Fire Service.
- 28 • **CPNW Schedule 4.2** shows the calculation of the proposed pub-
29 lic and private fire protection charges.

- 1 • **CPNW Schedule 5.0** summarizes the proposed service charges and
2 shows their derivation.
- 3 • **CPNW Schedule 6.0** presents the allocation of general water costs
4 (metered rates) to the various customer classes.
- 5 • **CPNW Schedule 7.0** presents the calculation and summary of the
6 proposed retail and wholesale metered rates for each rate class.
- 7 • **CPNW Schedule 8.0** presents a summary of the current rates and the
8 proposed rates derived from the cost of service study, including the
9 percentage change to each.
- 10 • **CPNW Schedule 9.0** This schedule presents the impact of the pro-
11 posed rates and charges on various types of customers.
- 12 • **CPNW Schedule 10.0** This schedule contains the proof of revenues,
13 showing the annual revenues under the existing and proposed rates.
14 Because the rates are rounded to the nearest penny, the proposed
15 rates provide slightly different total revenues from those required.
- 16 • **CPNW Schedule 11.0** This schedule is a summary of the test year
17 and rate year revenues and expenses. The test year revenues are
18 those derived from Schedule 10.0; that is the revenues at the current
19 rates with the rate year usages.

20 **Revenue Requirements**

21 **Q: What is the rate year proposed in this proceeding?**

22 A: The proposed rate year is calendar year 2009. It is hoped that these proceedings
23 can be concluded prior to December 31, 2008 and that new rates will be effective
24 prior to January 1, 2009. However, because of the lag in billing, it is expected that
25 full revenues at the proposed rates will not start to be received until after January 1,
26 2009.

1

2 **Q: Have you prepared a schedule that presents the proposed rate year revenue**
3 **requirements?**

4 A: Yes I have. CPNW Sch 1.0 presents a summary of the test year expenses, our
5 proposed adjustments, and the proposed rate year revenue requirements. Mr.
6 Benson has provided testimony and exhibits supporting many of the test year ad-
7 justments. I have presented others in CPNW Sch. 1.1.

8

9 **Q: Can you discuss the adjustments presented in your schedule 1.1?**

10 A: Yes. The first set of adjustments in my schedules relate to capital items.

- 11 • The first item I have presented is the property tax expenses. I have presented
12 the test year property tax payments by functional category; the totals match
13 those presented by Mr. Bebyn. In each case I have increased the FY 2007
14 amounts by 3.5% per year for 2 ½ years. The mid-point of the test year is Janu-
15 ary 1, 2007; the mid-point of the rate year is July 1, 2009; that is 2 ½ years.
- 16 • The next capital item is the debt service. On CPNW Sch. 1.1 I have shown the
17 annual debt service requirements for FY 2008 – FY 2010 for the existing revenue
18 bonds, proposed revenue bonds, and existing general obligation debt that re-
19 mains. We have proposed using the FY 2010 debt.

20

21 **Q: It appears that the existing debt increases by almost \$2.3 million in FY 2009.**
22 **Is this part of the reason Pawtucket Water needs an increase?**

23 A: As shown on my Schedule 1.1, the existing debt service increases from just over
24 \$4.3 million to nearly \$6.7 million in FY 2009. The principal payment on the 2004
25 Series A bonds increases from \$800,000 to \$1,900,000 and the first principal pay-
26 ment (\$1,173,000) is due on the 2005 Series A bonds in FY 2009. Much of the in-
27 crease in the revenue requirements is due to payments coming due on bonds that
28 have already been issued. However, as discussed by Mr. Benson, we are not seek-
29 ing an increase in the prior allowance for debt service; rather, we propose to use ex-

1 isting funds in the debt service rate stabilization fund (funds restricted for debt by
2 the Commission in prior dockets) to offset the increase in debt.

3
4 **Q: Please explain why you propose to use the FY 2010 debt requirement (July 1**
5 **2009 – June 30, 2010) when the rate year is calendar year 2009.**

6 A: Under its bond indenture, Pawtucket Water is required to make monthly deposits to
7 its debt service fund each month in order to have sufficient funds in the debt service
8 fund to make the payments that are due to investors every six months. In effect,
9 Pawtucket Water must start prefunding its debt payments six months before they
10 are due. The largest payments are due in September of each year, right at the start
11 of the fiscal year. By using the FY 2010 debt payments, Pawtucket Water will raise
12 sufficient funds in the rate year to make the September 2009 (FY 2010) debt pay-
13 ments. I might further add that the amounts associated with debt service have his-
14 torically been restricted by the Commission. We do not oppose this and expect that
15 the allowance in this case will continue to be restricted for debt service.

16
17 **Q: You indicated that you plan to use existing funds from the debt service stabi-**
18 **lization fund to offset some of the debt increase. Can you explain how?**

19 A: Yes. As shown on CPNW Sch. 1, page 4 of 4, I have included a revenue offset item
20 labeled "Available Funds for Debt". As presented on CPNW Sch. 1.1, we are pro-
21 posing to use \$952,529 from the debt service stabilization fund to reduce the
22 amount needed to be raised from debt. This is used as a direct reduction to the
23 revenues required from rates, and lowers the amount we are requesting in the
24 docket.

25
26 **Q: Please continue with your explanation of adjustments in CPNW Sch. 1.1.**

27 A: The last capital items relate to trustee fees, lease purchase payments, IFR funding,
28 and deposits to the O&M reserve fund.

- 29 • Pawtucket Water pays trustee fees to the RI Clean Water Finance Agency for the
30 bonds that it has financed through this agency. They are the most significant

1 trustee fees. The other trustee fees are amounts paid to bank trustees, attorneys
2 and an arbitrage service. Under the trust indenture, many of the funds are ac-
3 tually held by a bank trustee. The past fees for these services are shown on the
4 schedule along with the rate year estimates.

- 5 • The fourth capital item is the vehicle lease purchases. CPNW Sch. 1.1 shows
6 the payments that are due on these leases – that are the same amount each
7 year.
- 8 • The fifth capital item is the funding for the IFR program. Pawtucket Water is not
9 requesting an increase at this time and is proposing to continue to use \$3.1 mil-
10 lion per year for IFR funding.
- 11 • The final capital item is the required deposits to the O&M reserve fund. This is a
12 trustee held fund required by the trust indenture. On the last day of the fiscal
13 year, Pawtucket Water is required to have on deposit in its O&M reserve fund an
14 amount that is equal to 25% of its operating budget for that year. In general,
15 each month a deposit is required that equals 1/12 of 25% of the Pawtucket Water
16 Supply Board's O&M budget. The amount presented on CPNW Sch. 1.1 is the
17 difference between the amount required at the end of the rate year (25% of the
18 rate year O&M costs) and the amount expected to be on deposit at the start of
19 the rate year.

20
21 **Q: Is the funding level of the O&M Reserve requirement based on the O&M costs**
22 **allowed by the Commission?**

23 A: The O&M Reserve must be equal to 25% of Pawtucket's O&M budget by the end of
24 each fiscal year. Because the PWSB's fiscal year does not coincide with the rate
25 year (a calendar year), the actual requirement will be different and Pawtucket must
26 fund the reserve at the levels required in its bond indenture. Recognizing the
27 Commission's role in providing an allowed revenue requirement, we have asked for
28 an allowance that is equal to 25% of the requested (rate year) operating costs. If
29 Pawtucket's FY 2010 (starts half way through the proposed rate year) O&M budget

1 exceeds the amount provided in this docket, they must none-the-less fund the O&M
2 Reserve at that higher level.

3
4 **Q: Have you provided other non-capital adjustments to the test year expenses?**

5 A: Yes I have.

- 6 • Pawtucket Water's new treatment facility is operating under contract by a private
7 operating firm. The agreement with the operator calls for increases each year
8 based on the increase to the Consumer Price Index (CPI). I have taken the test
9 year cost for the new plant for the period February 2007 through February 2008
10 and increased it for inflation for two years. We are proposing to use the cost for
11 February 2009 - February 2010 for the rate year. Although this is one month re-
12 moved from the start of the rate year, I believe it is the appropriate value to use
13 to account for the lag in billing new rates and the receipt of revenues from Janu-
14 ary 1, 2009.
- 15 • There are a number of items noted in CPNW Sch. 1.0 that have been increased
16 for inflation. In these cases I have used an annual inflation rate of 3.32%. This is
17 the four year average increase for calendar year 2003 through calendar year
18 2007, using the Northeast urban CPI rate as published by the US Department of
19 Labor. For items associated with energy or utility costs, I have increased them at
20 twice the normal inflation rate to account for the rapidly growing increases in
21 energy costs.
- 22 • I have shown a separate calculation of the costs associated with police details.
23 Pawtucket Water must pay for police details when traffic may be disrupted or for
24 public safety reasons. I have shown the actual costs for the seven months end-
25 ing January 31, 2008 as the most recent available. I have broken these down by
26 community to show the high cost for Central Falls where they are requiring police
27 details at greater levels than Pawtucket Water normally sees. This is addressed
28 in Mr. Benson's testimony.
- 29 • The cost of power is passed through directly to PWSB and not covered under the
30 treatment operating contract. As Mr. DeCelles can further explain, Pawtucket

1 Water gets power through the League of Cities and Towns. The contract for
2 power is expiring shortly, and Pawtucket Water has been told to expect a doubl-
3 ing of the current rate. As shown on CPNW Sch. 1.1, PWSB has broken down
4 the power costs between delivery and supply for the past 6 months. We have
5 not factored in any increase on the delivery portion, but have shown the doubling
6 of the supply related power costs.

- 7 • I have also included an adjustment for Regulatory Commission expenses and the
8 amortization of rate case expenses. In the case of the regulatory expenses I
9 have used the FY 2008 cost as a base and increased it for inflation for 1½ years.
10 For rate case expenses we estimate that the cost to Pawtucket Water for this
11 docket will be \$200,000. Spread over a two year amortization period, the annual
12 cost will be \$100,000 for an increase over the test year of \$16,567. We will be
13 glad to update this item for actual costs as the docket reaches a conclusion.
14

15 **Q: Why have you proposed to amortize the rate case expenses over two years?**

16 **A:** As the record will show, Pawtucket has been before the Commission rather fre-
17 quently with rate requests. The recent history has been:

- 18 • This Docket Approx 3/08
- 19 • Docket 3674: 4/11/05
- 20 • Docket 3593: 2/23/04
- 21 • Docket 3497: 2/28/03
- 22 • Docket 3378: 8/2/01
- 23 • Docket 3164: 6/30/00

24 This filing is the 6th such rate filing in eight years. The Commission typically spreads
25 rate case expenses over several years to reflect a normal level of expenses. In the
26 case of Pawtucket, the normal period has clearly been less than two years. Using a
27 two year amortization period seems to be more than a reasonable request given this
28 history.

1
2 **Q: Can you explain why you are making no claims for the Calgon Royalties and**
3 **Central Falls Franchise Fee accounts?**

4 A: These are two restricted accounts that were established by the Commission in prior
5 dockets. Neither of these accounts is needed anymore and we asked that the ac-
6 counts and associated restrictions be eliminated with this case.

7
8 **Operating Revenue Allowance**

9 **Q: What level is Pawtucket Water requesting for an Operating Revenue Allow-**
10 **ance?**

11 A: As with the last case we are asking for a 5% allowance on total rate revenues (ex-
12 cludes miscellaneous revenues). We are asking that this be split up with 1.5% as
13 unrestricted and the remaining 3.5% restricted for use in cases where revenues
14 have fallen short of expectations. In this later situation, we propose that Pawtucket
15 Water make a filing with the Commission to use the funds when circumstances so
16 dictate, and that the Commission rule on such requests within 60 days.

17
18 We recognize that this was disallowed in Docket No. 3674, but believe there are dif-
19 ferent circumstances.

- 20 • In the recent Newport Water rate filing (Docket No. 3818) the Commission indi-
21 cated that a generic docket to review this issue would be opened. In the recent
22 Providence Water Docket (Docket No. 3832) I had urged the Commission to use
23 that docket in lieu of the generic docket. In the Report and Order in Docket No.
24 3832 the Commission provided a 3% Operating Revenue allowance with 1% un-
25 restricted and 2% restricted to cover revenue shortfalls.
- 26 • In its decision the in the Providence docket, the Commission noted that water
27 conservation is a priority in the state and with this comes reduced revenues while
28 many costs remain fixed. The Commission went on to note how some water utili-
29 ties in RI were experiencing “clear downward trends in water sales” while Provi-

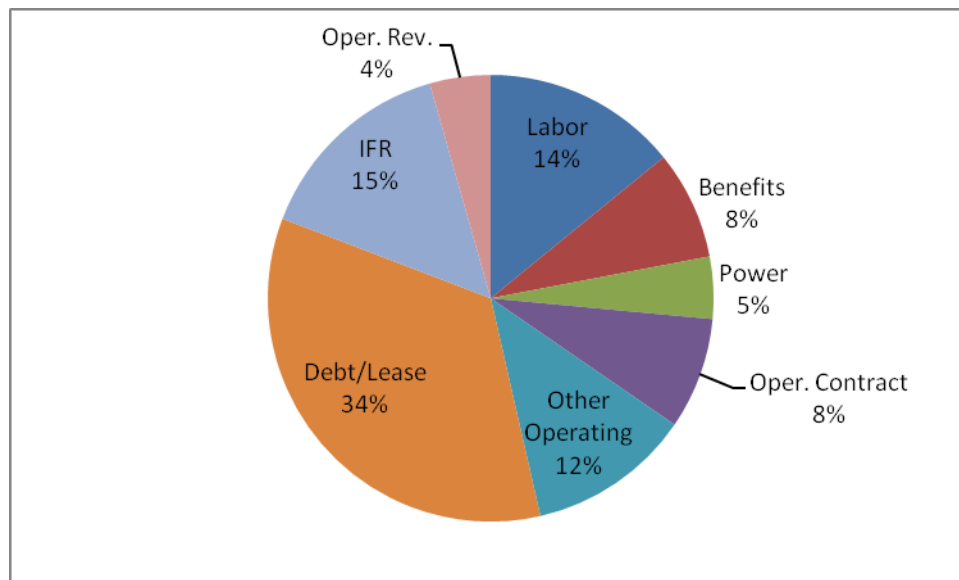
1 dence was experiencing fluctuations from year to year. In light of this decision I
2 believe that Pawtucket is entitled to a 5% operating revenue allowance. I recog-
3 nize that this is more than what was allowed in the Providence case; however
4 Pawtucket is one of those utilities that are experiencing “clear downward trends
5 in water sales”. CPNW Sch. 2.1 shows that over the last four years that water
6 sales have been dropping nearly 5% per year on average.

- 7 • In the Report and Order in Pawtucket’s last rate filing (Docket No. 3674) the
8 Commission said “However, even allowing a 5% operating reserve on total reve-
9 nues and restricting 3.5% of it would be dangerous because of the way restricted
10 accounts are funded under the Trust Indenture. Such an account would be the
11 last to be funded and funds would not necessarily be there when needed.” This
12 may indeed be true for the unrestricted portion of the Operating Revenue Allow-
13 ance, but I believe the trust indenture provides that PUC restricted accounts be
14 funded. If the Commission restricts 3.5% for use only when revenues are short,
15 then I believe this previous concern is addressed.
- 16 • In looking over historic records I can find no basis for the 1.5% allowance. I’m
17 frankly unable to determine where it came from. I do know that it was derived
18 based on the total revenue allowance until fairly recently however, and was still
19 allowed as recently as Newport Water’s last rate filing.
- 20 • The variability of an expense is not the only issue the Commission should ex-
21 amine. While it is true that debt service costs are indeed known with some de-
22 gree of certainty, other costs are as well. Pawtucket now has a contract for op-
23 erations. That contract is set with an allowance for inflation. Should that amount
24 be removed from the calculation of the operating revenue allowance? And what
25 about the labor costs? While not known exactly, they can be derived with a fair
26 degree of certainty, especially if a contract is involved. Once established by the
27 Commission – rate case expenses are also “known”, so these too could be ex-
28 cluded. My point is that many operating costs are fairly well fixed; there is not a
29 huge degree of uncertainty. If a 1.5% operating revenue allowance were only al-
30 lowed to reflect the variability in expenses, it would be minimal.

- The greatest unknown is not expenses, but the sales of water and the resulting revenues. Looking at Schedule 2.1 one can see that over the past five years, Pawtucket's water sales have been consistently dropping. In the test year (FY 2007), sales were off by more than 6% from the four year average. Setting an operating revenue allowance in this case based on 1.5% of the operating costs provides an operating revenue allowance that is less than 0.8% of the total revenues. In only one year has the variation in sales been that low.

Q: Can you summarize the revenue requirements that are being requested?

A: I have depicted the various components on the request on the following chart. Capital items (debt service and IFR) are the largest components of the revenue requirements. Next are labor and other operating costs. The operating contract for the new treatment plant comprises 8% of the revenue requirements.



Water Use

Q: Over the past few years there has been considerable disagreement between water utilities and the Division over the best way to estimate water sales in the rate year. Often, utilities have presented cases of declining use while the Division has typically taken the position that an average of several years

1 **should be used. What does Pawtucket propose to use for the rate year water**
2 **sales in this docket?**

3 A: This is presented in detail in Mr. Bebyn's exhibits DGB-3A. For cycles 1-6 (primarily
4 residential accounts) we have used a four year average of consumption. Usage by
5 these customers showed a slight upward trend in FY 05 and FY 06 then a drop in
6 FY 07. In this case an average seemed appropriate. In the case of non-residential
7 customers (cycles 7 and 11) we have used the FY 07 use. For these accounts
8 there has been a noticeable downward trend in water use. The four year average
9 would mask this trend and overstate what has clearly been a downward move in
10 non-residential water use.

11
12 **Q: In the last Docket the Division said we should not change from the Commis-**
13 **sion's historic use of a multiyear average unless there is a compelling reason**
14 **– is there a compelling reason?**

15 A: Yes, I believe there is. In a recent Kent County Water Authority Order the Commis-
16 sion noted that if a utility could demonstrate a clear downward trend in sales, then
17 the Commission may depart from the typical multiyear averaging approach. I be-
18 lieve the historic data for the non-residential customers (cycles 7 and 11) does show
19 this clear downward trend.

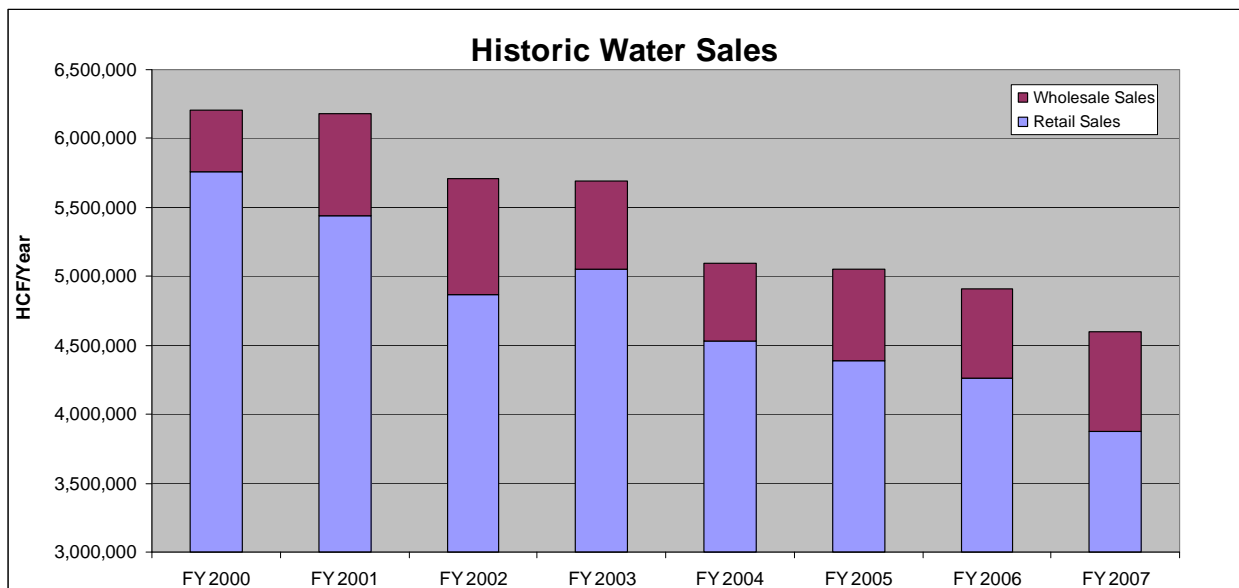
20
21 Simply averaging past water sales does not take into account trends. If water use is
22 increasing at 4% per year the four year average will be exactly the same as con-
23 sumption that started at the four year amount but drops 4% per year. This is illu-
24 strated in the following example.

<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Average</u>
100	104	108	112	106
112	108	104	100	106

25
26
27
28
29 Clearly the trend in the first example shows annual increases in sales while de-
30 creasing sales are shown in the second example; yet sampling averaging the con-

sumption over four years gives the same result. This makes little practical sense. It is fairly evident that the year five sales will probably be higher than 112 in the first example and lower than 100 in the second example. The use of a multiyear average ignores these differences.

The following chart shows the historic water sales for Pawtucket Water. It is evident that sales are dropping. I think this is the compelling reason as to why a simple averaging should not be used in this case for the non-residential sales.



Q: In reviewing CPNW Sch. 3.3 I see that you are proposing to allocate the lost or unaccounted for water based on the miles of transmission vs. distribution pipe rather than the inch-miles of such pipe. Wasn't this matter brought up in the Providence Water Docket 3832?

A: Yes it was. As the Commission may recall, I had raised the idea in my direct testimony without any specifics and then in surrebuttal testimony with more specificity. I believe that allocating unaccounted for water based solely on the inch-miles of transmission vs. distribution pipe provides an incorrect result for several reasons.

1. Water that is used for fire fighting is not reflected in the inch-foot method at all.

This is water that is used only in the retail distribution system and should only be

1 assigned to retail customers. Any water used for fire fighting by wholesale cus-
2 tomers passes through the wholesale meter and is fully accounted for. Whole-
3 sale customers should not have to pay for water that is used for retail fire fight-
4 ing. This was not addressed in the Commission's Report and Order in Docket
5 3832.

6 2. The inch-foot method used in past cases before the Commission has failed to
7 include any accounting for water losses through customer service connections
8 or pipes. These service pipes are subject to leaks and losses just like any other
9 pipe but have been ignored in the past. Again referring to the recent Providence
10 Water docket, the engineer for Providence Water was quite clear that service
11 pipes are a significant source for leaks. It would be wrong to ignore the leaks
12 from these retail pipes, yet leaving service connections out of the calculation of
13 miles or inch-miles of pipe does just that – it ignores this significant source of
14 unaccounted for water. I believe it is universally acknowledged that retail ser-
15 vice pipes leak, yet they are not even included in the inch-foot method that was
16 used in Providence Water. The issue of leaking service pipes was not ad-
17 dressed in the Commission's Report and Order in Docket 3832.

18 3. Lastly, the inch-foot method presumes that water losses not only are based on
19 the length of pipe but also on the diameter of the pipe. There is no evidence to
20 support this assumption. Going back 100 years, the accepted engineering
21 judgment has always been that unavoidable water losses are in proportion to the
22 length of pipe *not* the length times diameter; this was the basis for the Kuichling
23 equation published in 1887. Over time it was recognized the density or number
24 of service connections had an impact as well as the pressure of the water sys-
25 tem. The International Water Association (IWA), with AWWA participation, de-
26 veloped a method "that is applicable worldwide for tabulating water use and
27 loss." That method says that unavoidable annual real losses¹ (UARL) are pro-
28 portional to the length of mains, number of service connections, length of private

1 service pipe, and pressure. No where does the formula take into consideration
2 the diameter of pipes.

3
4 **Q: Wasn't this information presented to the Commission in the Providence Water**
5 **docket to consider?**

6 A: It was only presented in limited form and late in the proceedings. Because this is-
7 sue came up late (in surrebuttal) I don't believe the Commission or other parties
8 were able to fully address the matter. Various peer review publications² address
9 this matter and demonstrate that:

10 (1) pipe diameter is irrelevant in the determination of unavoidable annual real
11 water losses ("leakage") and

12 (2) that service connections play a major role in these losses and should be
13 considered.

14
15 **Cost Allocations and Rate Design**

16 **Q: Have you prepared a cost allocation study?**

17 A: Yes I have. Schedule 3.0 and its supporting schedules contain the cost allocation
18 study. I have used the same *general* basis as the filing approved in Dockets 3378
19 and 3674. The revenue requirements and some basis have been updated to reflect
20 more current information, but the basic structure is the same as that reviewed and
21 accepted by the Division in the dockets since 2001 (Docket 3378).

¹ The terms water losses, unaccounted for water, and non-revenue water are generally accepted as ambiguous and "only a very crude measure of true performance in managing water losses" (New England Water Works Association, Water Management Workshop, June 26, 2001, Lambert, Huntington & Brown)

² <http://www.cuwcc.org/technical/bmp03/AWWA-Worldwide-BMPs-WaterLossControl-Aug2003.pdf>

http://www.findmoreleaks.com/downloads/AOL_Paper_061.pdf

<http://www.aquamedia.at/templates/index.cfm/id/17959>

<http://www.awwa.org/Resources/Content.cfm?ItemNumber=588>

1 **Q: Are you proposing a change in rate structure?**

2 A: While I am not proposing any major change to the general structure of the rates, the
3 changes to individual rates and charges vary by different percentages. There is
4 one minor change to the rate *structure* that I recommend; that is the removal of the
5 extra large rate class from the metered rates. While this removal was requested in
6 the last docket³, we failed to remove it from the tariff sheets. This class was essen-
7 tially established for a single large user that had intervened in prior dockets. That
8 customer's water use has been reduced substantially as a result of their movement
9 of most jobs from Pawtucket. The extraordinary uses that justified a special class
10 for that customer no longer exist, and I recommend that the class be eliminated.

11
12 **Q: Are you proposing any revisions to the cost allocations?**

13 A: Yes. While it does not impact the general structure of the tariffs, there is one
14 change to the cost allocation process that I recommend. This has to do with the al-
15 location of costs to the "metering"⁴ portion of the service charges.

16
17 Prior to Docket 3378 the T&D operating costs were primarily allocated on the basis
18 of investment in assets – plant value. In Docket 3378, the Division submitted a data
19 request (Div 1-7) that asked for an analysis of time spent by employees of the T&D
20 department. Based on this response and "informal follow-up" discovery, the Divi-
21 sion recommended a revision of the T&D operating costs to 50% mains, 20% ser-
22 vices, and 30% hydrants. On behalf of Pawtucket Water I accepted the Division's
23 recommendations.

24
25 During the course of my analysis for this rate filing I asked Pawtucket Water to re-
26 view the assignment of transmission and distribution labor. This had not been re-
27 viewed since PWSB embarked on its major capital improvement program in 2002.
28 Based on the analysis of time spent by the T&D work crews over the past two years

³ Was first recommended in Docket 3378.

1 it is apparent that there has been a significant shift in emphasis. The table below
2 shows the shift.

	<u>Docket 3378</u>	<u>Current</u>
Mains	50%	13%
Hydrants	30%	9%
Services	20%	78%

8 **Q: Can you explain this rather dramatic shift?**

9 A: Not totally. However, when the initial allocation was developed it was based on in-
10 formation that was prior to the initiation of Pawtucket's main replacement program.
11 The response to Division 1-7 in Docket 3378 actually indicated 20% of the time as-
12 sociated with "installing new services" and 20% with repair of services (40% total).
13 It also showed 15% associated with installing new hydrants and 15% repairing hy-
14 drants (30% total). Since that time, Pawtucket's main replacement and relining
15 program has meant less work is needed on fixing old pipes (they are being re-
16 placed) and more work is concentrated on the service connections to customers'
17 properties. With the main replacement program it seems likely that installing hy-
18 drants may be done in conjunction with the main construction or rehabilitation. I
19 have discussed this apparent shift with Mr. DeCelles. He reports that the system
20 experiences most of leaks on service pipe connections, requiring crews to spend
21 considerable time on service connections.

23 **Q: What is the impact of this shift in emphasis?**

24 A: Because the service charge recovers costs associated with metering and service
25 lines, there has been a significant shift in costs onto the service charges. This is
26 compounded by the fact that there are no longer labor costs associated with supply,
27 pumping or treatment – all these functions are taken care of under the operating
28 contract. As a result, Pawtucket's direct labor costs are concentrated in metering,
29 service repairs, meter reading, billing and collection. This has added significant
30 costs onto the customer service charge.

⁴ Includes costs associated with meters and service pipes.

1
2 In addition, the lower allocation to hydrants has meant a reduction in the costs allo-
3 cated to public fire hydrants.
4

5 **Q: Do you have any suggestions on how to deal with this?**

6 A: In part, this shift in cost allocations is a function of what PWSB is now vs. what they
7 were in 2001. My initial cost allocation in this case, using the methods we have
8 used in the past resulted in dramatic increases to the service charges; in general,
9 increases of more than 170%. Because these increases were so dramatic, I have
10 modified the cost allocation to remove all administrative and capital costs from the
11 allocation to meters and services and to billing. As shown on CPNW Sch. 3.4 I
12 have created three new allocators (E-M, L-M and P-M) for the allocation of adminis-
13 trative and capital costs. These allocators transfer the costs from the service
14 charge to the consumption charge.
15

16 **Q: Should the Commission be troubled by this proposed change in the alloca-**
17 **tions?**

18 A: No I don't think so. First, this re-allocation is consistent with modifications that were
19 made for other regulated water utilities in order to provide for a more a reasonable
20 service charge.
21

22 Second, and perhaps more importantly, I don't think the traditional means of allocat-
23 ing administrative costs, particularly labor related costs is necessarily appropriate
24 for Pawtucket. We now have a situation where there are no PWSB labor costs as-
25 sociated with supply, treatment or pumping, yet there are clearly cost, time and ef-
26 fort spent on supply, treatment and pumping by the administrative staff. I think this
27 change in allocation may actually be a better reflection of the new PWSB.
28

29 Lastly, most of the capital costs are associated with the new treatment and storage
30 facilities plus replacement or rehabilitation of mains. I don't think it is inappropriate

1 at this time to remove the allocations of debt and related costs from services and
2 meters.

3
4 **Q: Would this revision solve the large increases to the customer service**
5 **charges?**

6 A: Not entirely. Even with this revision to the allocations the increases to service
7 charges would be about 55%. While I think these are a better reflection of PWSB's
8 costs, they represent a significant increase to the service charges.

9
10 **Q: Do you propose that the Commission adopt these increases to the service**
11 **charges?**

12 A: I do not. We have discussed this matter with the PWSB Board and they are
13 troubled by the impact, particularly on smaller volume users that are trying to con-
14 serve water. Accordingly, I have proposed a further reduction to the amounts re-
15 covered through the service charges. This is shown on CPNW Sch. 5.0. I have re-
16 duced the billing and services components of the service charge by the amounts
17 shown on CPNW Sch. 5.0. This results in new service charges and overall water
18 rate increases that are more in line with the overall rate increase. To make up for
19 this loss in revenue, I propose that the revenues be recovered through an increase
20 to the retail metered water rates.

21
22 **Q: Do you think that recovery of these "lost revenues" through the metered rate**
23 **is an appropriate reallocation?**

24 A: I do. First, we are recovering the revenues from the same group of customers – the
25 retail water users – that the reallocated costs were originally being recovered
26 through. Next, I think there is some correlation between meter size and water use.
27 Those customers with larger meters typically use more water. Because much of
28 the reallocated cost was based on meter size, the larger volume customers still pick
29 up the larger share of this cost through their greater water use.

1 Lastly, and perhaps most importantly, I believe this reallocation from a fixed service
2 charge to a rate based on how much water one uses, is consistent with the State's
3 goals to encourage wise water use. By increasing the metered rate, this will pro-
4 vide a greater water conservation signal to PWSB's customers.

5
6 **Q: If the Commission accepts this modification, are you concerned that encour-**
7 **aging water conservation will impact PWSB's revenues?**

8 A: We certainly are. Because of that concern, we make this proposal with a degree of
9 trepidation. While we believe that it is good for our smaller volume customers that
10 are conserving water, we are cognizant of the impact reduced sales would have on
11 revenues. We are hopeful that the Commission will take this into consideration
12 when considering our request for the operating revenue allowance.

13
14 **Q: Has this reallocation of transmission & distribution costs had any other im-**
15 **pacts?**

16 A: Yes it has. As the previous table comparing labor allocations shows, there was also
17 a reduction in the time allocated to hydrants. This has resulted in a reduction to the
18 public fire service charges. As I discussed earlier, this may very well be a reflection
19 of the new operations of the Pawtucket Water Supply Board.

20
21 **Q: Have you prepared a comparison of the current rates and those derived from**
22 **your study?**

23 A: Yes I have. Schedule 8.0 presents this comparison. As I noted earlier in my testi-
24 mony, there are various percentage changes to the various rates and charges. This
25 is a result of the cost allocations and the calculations presented in the earlier sche-
26 dules as well as the reallocation of costs from the fixed service charges to the me-
27 tered rates.

1 **Q: What is the overall impact of the proposed rates on a typical residential cus-**
2 **tomer?**

3 A: Schedule 9.0 presents the impact on various customers and types of service. A typ-
4 ical residential customer using 2,500 cubic feet per quarter (205 gallons per day)
5 will see their quarterly water bill increase by about \$22.82 or 25.5%. This amounts
6 to an increase of about \$7.61 per month. I believe that the resulting total cost of
7 water -- about \$1.23 per day -- is still reasonable for the value of the service being
8 provided.

9
10 **Q: Have you prepared a summary of revenues under the current and proposed**
11 **rates?**

12 A: Yes I have. Schedule 10.0 presents this calculation. Because the rates have been
13 rounded off, the revenues do not match the requirements exactly. However, Sche-
14 dule 10.0 does demonstrate that the difference is within limits that are normally ac-
15 cepted by the Commission.

16
17 **Summary**

18 **Q: Does this conclude your testimony?**

19 A: Aside from new information that may be brought to my attention and without review-
20 ing testimony from the Division or other witnesses, yes it does.

TEST YEAR & RATE YEAR EXPENSES

	Test Year	Summary of	Rate Year	<----- Adjustments Detail ----->		
<u>Expense Item</u>	<u>FY 2007</u>	<u>Adjustments</u>	<u>CY 2009</u>	Labor & <u>Related Items</u>	Other <u>Adjustments</u>	Supporting <u>Schedule</u>
<u>ADMINISTRATION</u>						
Salaries & Wages - (601)	\$489,948	\$227,935	\$717,883	\$227,935	\$0	R. Benson
Salaries & Wages - Payroll Taxes	\$35,743	\$16,339	\$52,082	\$16,339	\$0	R. Benson
Employee Pensions & Benefits (604)	\$335,304	\$124,076	\$459,379	\$124,076	\$0	R. Benson
Materials and Supplies (Account 620)	\$51,644	\$4,394	\$56,038	\$0	\$4,394	Sch. 1.1 (i)
Contractual Services - Legal (Account 633)	\$68,726	\$5,847	\$74,573	\$0	\$5,847	Sch. 1.1 (i)
Contractual Services - Mgt. Fees (634) City Chg	\$179,410	\$15,264	\$194,673	\$0	\$15,264	Sch. 1.1 (i)
Contractual Services - Other (Account 635)	\$75,625	\$6,434	\$82,060	\$0	\$6,434	Sch. 1.1 (i)
Rental of Equipment (Account 642)	\$4,938	\$420	\$5,358	\$0	\$420	Sch. 1.1 (i)
Transportation Expenses (Account 650)	\$4,626	\$394	\$5,019	\$0	\$394	Sch. 1.1 (i)
Insurance - General Liability (Account 657)	\$141,453	\$62,035	\$203,488	\$0	\$62,035	Sch. 1.1
Insurance - Worker's Compensation (658)	\$59,588	\$5,070	\$64,658	\$0	\$5,070	Sch. 1.1 (i)
Insurance - Other (Account 659)	\$2,140	\$182	\$2,322	\$0	\$182	Sch. 1.1 (i)
Regulatory Com Expense - Other (667)	\$41,364	\$13,480	\$54,844	\$0	\$13,480	Sch. 1.1
Reg Com Exp - Amort of Rate Case Exp (666)	\$83,433	\$16,567	\$100,000	\$0	\$16,567	Sch. 1.1
Miscellaneous Expense (Account 675)	\$64,184	\$5,461	\$69,644	\$0	\$5,461	Sch. 1.1 (i)
Other -pba fees	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Education Training	\$4,726	\$402	\$5,129	\$0	\$402	Sch. 1.1 (i)
Maint of Misc Plant	\$34,196	\$2,909	\$37,105	\$0	\$2,909	Sch. 1.1 (i)
Other Utilities	\$45,204	\$7,882	\$53,086	\$0	\$7,882	Sch. 1.1 (u)
Printing	\$18,143	\$1,544	\$19,687	\$0	\$1,544	Sch. 1.1 (i)
Postage	\$151	\$13	\$164	\$0	\$13	Sch. 1.1 (i)
Subtotal - Admin	\$1,740,547	\$516,645	\$2,257,192	\$368,349	\$148,296	
<u>CUSTOMER SERVICE</u>						
Salary & Wages - Cust Ser	\$151,981	\$41,313	\$193,294	\$41,313	\$0	R. Benson
Salary & Wages - Meter	\$389,648	\$52,808	\$442,456	\$52,808	\$0	R. Benson
Salary & Wages Payroll Tx(CS)	\$11,688	\$2,920	\$14,608	\$2,920	\$0	R. Benson
Salary & Wages Payroll Tx (Meters)	\$29,775	\$3,579	\$33,355	\$3,579	\$0	R. Benson
Empl Pensions & Benefits (Cust Ser)	\$45,415	\$42,802	\$88,217	\$42,802	\$0	R. Benson
Empl Pensions & Benefits (Meters)	\$141,699	\$78,707	\$220,406	\$78,707	\$0	R. Benson
Matls & Supp (Cust Serv)	\$2,067	\$176	\$2,243	\$0	\$176	Sch. 1.1 (i)
Matls & Supp (Meters)	\$8,808	\$749	\$9,557	\$0	\$749	Sch. 1.1 (i)
Contractual Services - Other - [Cust. Svc.] (Account 63)	\$14,841	\$1,263	\$16,103	\$0	\$1,263	Sch. 1.1 (i)
Transportation Expenses - [Cust svc.] (Account 650)	\$3,746	\$319	\$4,065	\$0	\$319	Sch. 1.1 (i)
Transportation Expenses - [Meter] (Account 650)	\$7,184	\$611	\$7,795	\$0	\$611	Sch. 1.1 (i)
Bad Debt Expense (Account 670)	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Miscellaneous Expense - [Cust. Svc.] (Account 675)	\$491	\$42	\$533	\$0	\$42	Sch. 1.1 (i)
Miscellaneous Expense - [Meter] (Account 675)	\$136	\$12	\$148	\$0	\$12	Sch. 1.1 (i)
Education Training - [Cust. Svc.]	\$230	\$20	\$250	\$0	\$20	Sch. 1.1 (i)
Education Training - [Meter]	\$1,513	\$129	\$1,641	\$0	\$129	Sch. 1.1 (i)
Repairs & Maintenance - general	\$893	\$76	\$969	\$0	\$76	Sch. 1.1 (i)
Repairs & Maintenance - meters	\$2,531	\$0	\$2,531	\$0	\$215	Sch. 1.1 (i)
Other Utilities - [Cust. Svc.]	\$2,522	\$0	\$2,522	\$0	\$440	Sch. 1.1 (u)
Other Utilities - [Meter]	\$3,837	\$0	\$3,837	\$0	\$669	Sch. 1.1 (u)
Printing - [Cust. Svc.]	\$15,651	\$0	\$15,651	\$0	\$1,332	Sch. 1.1 (i)
Printing - [Meter]	\$357	\$0	\$357	\$0	\$30	Sch. 1.1 (i)
Postage--[Cust. Svc.]	\$33,478	\$0	\$33,478	\$0	\$2,848	Sch. 1.1 (i)
Subtotal - Customer Accts	\$868,492	\$225,524	\$1,094,016	\$222,129	\$8,930	

TEST YEAR & RATE YEAR EXPENSES

				<----- Adjustments Detail ----->			
	Test Year	Summary of	Rate Year		Other	Supporting	
<u>Expense Item</u>	<u>FY 2007</u>	<u>Adjustments</u>	<u>CY 2006</u>	<u>Labor Increase</u>	<u>Adjustments</u>	<u>Schedule</u>	
<u>SOURCE OF SUPPLY</u>							
Salaries & Wages - (601)	\$156,667	-\$26,025	\$130,642	-\$26,025	\$0	R. Benson	
Salaries & Wages - Payroll Taxes	\$11,789	-\$1,898	\$9,891	-\$1,898	\$0	R. Benson	
Employee Pensions & Benefits (604)	\$46,779	\$7,098	\$53,877	\$7,098	\$0	R. Benson	
Purchased Power (Account 615)	\$18,947	\$12,031	\$30,978	\$0	\$12,031	Sch. 1.1	
Materials and Supplies (Account 620)	\$2,501	\$213	\$2,714	\$0	\$213	Sch. 1.1 (i)	
Transportation Expenses (Account 650)	\$8,592	\$731	\$9,323	\$0	\$731	Sch. 1.1 (i)	
Miscellaneous Expense (Account 675)	\$104	\$9	\$112	\$0	\$9	Sch. 1.1 (i)	
Security Service	\$65,571	\$5,579	\$71,149	\$0	\$5,579	Sch. 1.1 (i)	
Education Training	\$245	\$21	\$266	\$0	\$21	Sch. 1.1 (i)	
Maint of Misc Plant	\$62,073	\$5,281	\$67,354	\$0	\$5,281	Sch. 1.1 (i)	
Other Utilities	\$2,053	\$358	\$2,411	\$0	\$358	Sch. 1.1 (u)	
Subtotal - Supply	\$375,321	\$3,397	\$378,718	-\$20,825	\$24,223		
<u>PURIFICATION</u>							
DBO O&M Contract	\$1,236,302	\$458,942	\$1,695,244	\$0	\$458,942	Sch. 1.1	
Purchased Power (Account 615)	\$557,025	\$353,711	\$910,736	\$0	\$353,711	Sch. 1.1	
Other Utilities	\$0	\$0	\$0	\$0	\$0		
Subtotal - Purification	\$1,793,326	\$812,653	\$2,605,979	\$0	\$812,653		

TEST YEAR & RATE YEAR EXPENSES

	Test Year	Summary of	Rate Year	<----- Adjustments Detail ----->		
Expense Item	FY 2007	Adjustments	CY 2009	Labor Increase	Other Adjustments	Supporting Schedule
TRANSMISSION & DISTRIBUTION						
Salaries & Wages - (601)	\$794,555	\$246,364	\$1,040,920	\$246,364	\$0	R. Benson
Salaries & Wages -[Engineering] (601)	\$417,411	\$18,919	\$436,329	\$18,919	\$0	R. Benson
Salaries & Wages - Payroll Taxes -	\$61,534	\$17,165	\$78,699	\$17,165	\$0	R. Benson
Salaries & Wages - Payroll Taxes - [Engineering]	\$30,845	\$2,275	\$33,121	\$2,275	\$0	R. Benson
Salaries & Wages - Police Details	\$71,364	\$8,666	\$80,030	\$0	\$8,666	Sch. 1.1
Employee Pensions & Benefits - (604)	\$289,173	\$145,944	\$435,117	\$145,944	\$0	R. Benson
Employee Pensions & Benefits - [Engineering] (604)	\$110,609	\$32,461	\$143,071	\$32,461	\$0	R. Benson
Materials and Supplies - (Account 620)	\$35,466	\$3,017	\$38,483	\$0	\$3,017	Sch. 1.1 (i)
Materials and Supplies - [Engineering] (Account 620)	\$23,000	\$1,957	\$24,956	\$0	\$1,957	Sch. 1.1 (i)
Rental of Equipment (Account 642)	\$1,200	\$102	\$1,302	\$0	\$102	Sch. 1.1 (i)
Rental of Equipment - [Engineering] (Account 642)	\$2,497	\$212	\$2,709	\$0	\$212	Sch. 1.1 (i)
Transportation Expenses - (Account 650)	\$44,984	\$3,827	\$48,811	\$0	\$3,827	Sch. 1.1 (i)
Transportation Expenses - [Engineering](Account 650)	\$10,242	\$871	\$11,114	\$0	\$871	Sch. 1.1 (i)
Miscellaneous Expense - (Account 675)	\$3,534	\$301	\$3,834	\$0	\$301	Sch. 1.1 (i)
Miscellaneous Expense - [Engineering] (Account 675)	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Education Training	\$4,676	\$398	\$5,074	\$0	\$398	Sch. 1.1 (i)
Education Training - [Engineering]	\$3,549	\$302	\$3,851	\$0	\$302	Sch. 1.1 (i)
Repairs & Maintenance - general	\$4,575	\$389	\$4,964	\$0	\$389	Sch. 1.1 (i)
Repairs & Maintenance - T&D	\$11,515	\$980	\$12,494	\$0	\$980	Sch. 1.1 (i)
Repairs & Maintenance - fire services	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Repairs & Maintenance - services	\$100	\$9	\$109	\$0	\$9	Sch. 1.1 (i)
Repairs & Maintenance - Hydrants	-\$1,344	\$1,344	\$0	\$0	\$1,344	One Time
Road surface restoration	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Repairs & Maintenance - general	\$517	\$44	\$561	\$0	\$44	Sch. 1.1 (i)
Other Utilities	\$30,184	\$5,263	\$35,447	\$0	\$5,263	Sch. 1.1 (u)
Other Utilities - [Engineering]	\$7,070	\$1,233	\$8,303	\$0	\$1,233	Sch. 1.1 (u)
Printing	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Postage--[Engineering]	\$0	\$0	\$0	\$0	\$0	Sch. 1.1 (i)
Subtotal - T&D	\$1,957,256	\$492,044	\$2,449,300	\$463,129	\$28,915	

TEST YEAR & RATE YEAR EXPENSES

	<----- Adjustments Detail ----->					
	Test Year	Summary of	Rate Year		Other	Supporting
<u>Expense Item</u>	<u>FY 2007</u>	<u>Adjustments</u>	<u>CY 2009</u>	<u>Labor Increase</u>	<u>Adjustments</u>	<u>Schedule</u>
<u>CAPITAL EXPENSE</u>						
Property Taxes						
Source of Supply	\$297,576	\$26,725	\$324,302	\$0	\$26,725	Sch. 1.1
Treatment-Pumping	\$4,499	\$404	\$4,903	\$0	\$404	Sch. 1.1
Treatment-Purification	\$131,289	\$11,791	\$143,080	\$0	\$11,791	Sch. 1.1
Trans & Distrib	\$409,257	\$36,755	\$446,013	\$0	\$36,755	Sch. 1.1
Rental Property	\$1,584	\$142	\$1,726	\$0	\$142	Sch. 1.1
Restrict. Bond Principal & Interest	\$5,736,014	\$952,530	\$6,688,543	\$0	\$952,530	Sch. 1.1
Leases	\$150,962	-\$1,181	\$149,781	\$0	-\$1,181	Sch. 1.1
IFR	\$3,100,000	\$0	\$3,100,000	\$0	\$0	Sch. 1.1
CF Franchise Fee	\$86,416	-\$86,416	\$0	\$0	-\$86,416	Sch. 1.1
Calgon Royalties Fund	\$73,000	-\$73,000	\$0	\$0	-\$73,000	Sch. 1.1
CF System Fund	\$255,202	-\$255,202	\$0	\$0	-\$255,202	included T&D
Trustee Fees	\$308,657	\$61,250	\$369,907	\$0	\$61,250	Sch. 1.1
O&M Reserve Deposit	\$31,480	-\$31,480	\$0	\$0	-\$31,480	Sch. 1.1
Subtotal - Capital	\$10,585,934	\$642,320	\$11,228,254	\$0	\$642,320	
TOTAL EXPENSES	\$17,320,876	\$2,692,584	\$20,013,460	\$1,032,783	\$1,665,335	
PLUS: Operating Revenue Allowance	\$255,202	\$669,447	\$924,649			
LESS: Service Instal Revenue	-\$208,054	\$0	-\$208,054			see DGB-1
LESS: State Surcharge Revenue	-\$57,071	\$0	-\$57,071			see DGB-8
LESS: Penalties	-\$67,936	\$0	-\$67,936			see DGB-1
LESS: Cumberland Tax Reduction		-\$200,000	-\$200,000		-\$200,000	Per Agreement
LESS: Non-Operating Rental	-\$17,530	\$0	-\$17,530			see DGB-1
LESS: Interest Income	-\$10,365	\$0	-\$10,365			see DGB-1
LESS: Misc Non-Operating	-\$6,990	\$0	-\$6,990			see DGB-1
LESS: Available Funds for Debt	\$0	-\$952,529	-\$952,529		-\$952,529	Sch 1.1
REQUIRED FROM RATES	\$17,208,131	\$2,209,501	\$19,417,633	\$1,032,783	\$512,806	

DETAILS OF ADJUSTMENTS TO TEST YEAR EXPENSES

Capital Requirements

Property Taxes

TY tax bills increased annually by 3.5% , for 2.5 years to Rate Year = 8.98%

Debt Service

Projected Debt is as follows:

	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<i>Existing Revenue Bonds</i>			
Principal	\$800,000	\$3,075,000	\$3,140,000
Sinking Fund	\$3,000	-\$1,000	\$2,000
Interest	<u>\$3,296,620</u>	<u>\$3,349,437</u>	<u>\$3,296,758</u>
Total	\$4,099,620	\$6,423,437	\$6,438,758
<i>Projected Revenue Bonds</i>			
Principal		\$0	\$0
Interest		<u>\$0</u>	<u>\$0</u>
Total	\$0	\$0	\$0
<i>Existing General Obligation Bonds</i>			
Principal	\$217,010	\$200,404	\$208,667
Interest	<u>\$58,122</u>	<u>\$49,614</u>	<u>\$41,119</u>
Total	\$275,132	\$250,018	\$249,786
<i>Total All Bonds</i>	\$4,374,752	\$6,673,455	\$6,688,543
For Rate Year Use			<u>\$6,688,543</u>

Available Funds to Offset Debt

See testimony of Robert Benson. PWSB proposes to maintain the same net allowance for debt granted in Docket # 3674 of \$ 5,736,014

The difference between the prior allowance and the actual debt (see above) will be funded from available funds in the Debt Stabilization fund.

This difference is set as a revenue offset equal to \$952,529

Trustee Fees

	<u>Estim RY</u>
Bank of New York Trustees Fees 4 @ \$2,500	\$ <u>10,000</u>
US Bank Admin Fess	\$ <u>3,250</u>
Partridge, Hahn & Snow Legal Fees - Annual Disclosure filing	\$ <u>1,500</u>
Amtec Annual Arbitrage Services	\$ <u>600</u>
Subtotal	\$15,350
RI CWFA Fees	\$ <u>354,557</u>
Total Trustee Fees	\$ <u>369,907</u>

Capital Leases

	<u>CY 2008</u>	<u>CY 2009</u>	<u>CY 2010</u>
Principal	<u>\$134,430</u>	<u>\$139,364</u>	<u>\$144,478</u>
Interest	<u>\$15,351</u>	<u>\$10,417</u>	<u>\$5,302</u>
Total	\$149,781	\$149,781	\$149,781
For Rate Year Use			<u>\$149,781</u>

IFR - PAYGO

Rate Year
\$3,100,000

O&M Reserve Requirement

Rate Year O&M =	\$9,705,229 (Operating Costs plus Property Taxes)
Required Level (25%)	\$2,426,307
Balance 12/30/07	<u>\$2,604,299</u>
Monthly Additions	\$0 (includes estim interest)
Estimated Balance 12/30/08	\$2,604,299
Rate Year Addition =	\$0

DETAILS OF ADJUSTMENTS TO TEST YEAR EXPENSES**Operating Costs****DBO Contract**

	<u>New WTP</u>
Annual Contract 2/08-2/09	<u>\$1,640,770</u> current estimate from contractor
Annual Contract 2/09 - 2/10	\$1,695,244 increased by estimated annual increase CPI
Increase Over Test Year =	\$458,942

Inflation Adjustments

Certain items (with an "i" notation) were increased from test year amounts by an inflation rate of 3.32% per year or 8.51% for 2.5 years.

Fuel costs (with "u" notation) were increased for inflation by twice this rate or 17.44% for 2.5 years.

Police Details

FY 07 was not representative as it included many older (catch-up) jobs. To develop rate year we used actual costs through January 2008.

	<u>Pawtucket</u>	<u>Central Falls *</u>	<u>Cumberland</u>	<u>Total FY 08</u>
7 months - Jan. 31 2008	\$ 17,197	\$ 11,286	\$ 4,682	
Annual Amount (7/07 - 6/08)	\$ 29,500	\$ 38,700	\$ 8,000	\$ 76,200
Estimated Rate Year (1 1/2 year inflation)				\$ 80,030

* see testimony of R. Benson - doubled for extra requirements for police details from Town of Central Falls

Power Costs

<u>Source of Supply</u>	Test Year	Adjustment **	Rate Year
Delivery *	\$ 6,916	\$ -	\$ 6,916
Supply *	\$ 12,031	\$ 12,031	\$ 24,063
Total	\$ 18,947	\$ 12,031	\$ 30,978
<u>Purification</u>			
Delivery *	\$ 203,314	\$ -	\$ 203,314
Supply *	\$ 353,711	\$ 353,711	\$ 707,422
Total	\$ 557,025	\$ 353,711	\$ 910,736

* based on 6 months analysis of billings, 36.5% = delivery charges and 63.5% = supply charges

** Based on discussions with League of Cities & Towns regarding future energy prices, supply costs expected to double in next contract.

Central Falls Franchise Fee & System Fund

The Central Falls System has been purchased so the Franchise Fee Fund is no longer needed

Costs for the Central Falls System have been included with the Transmission & Distribution operating expenses

Calgon Royalties Fund

This fund is no longer needed; no funding is proposed.

Regulatory Expenses**1. Rate Case Estimated Rate Year**

Rate Case Costs (estim)	<u>\$200,000</u>
Spread over 2 yrs	\$100,000
Other	<u>\$0</u>
Total Rate Year	\$100,000
Test Year	\$83,433
Adjustment	\$16,567

2. PUC Fee - Admin

FY 2008 Fee	<u>\$52,222</u>
Increase (1.5 yr inflation)	<u>\$2,622</u>
Total Rate Year	\$54,844
Test Year	\$41,364
Adjustment	\$13,480

Insurance - General Liability

See testimony of R. Benson -- increase to Rate Year = inflationary increase to rate year plus additional cost for new facilities of \$ 50,000

Operating Revenue Allowance

See testimony of C. Woodcock. An operating reserve allowance of 5.0% on total revenues is requested in this case. As shown on Schedule 2, the average annual reduction in sales has been approximately 5% per year over the past four years.

UNITS OF SERVICE

METERS

<u>Meter Size</u>	<u>Test Year</u>		<u>Rate Year</u>		<u>Total</u>	<u>Equiv Factor</u>	<u># of Equivs</u>
	<u>Quarterly</u>	<u>Monthly</u>	<u>Quarterly</u>	<u>Monthly *</u>			
5/8	21,445	9	21,362	92	21,454	1.00	21,454
3/4	251	4	210	45	255	1.39	353
1	480	11	353	138	491	2.00	982
1 1/2	231	6	121	116	237	4.07	965
2	377	30	114	293	407	5.29	2,151
3	28	14	22	20	42	6.00	252
4	12	6	9	9	18	14.00	252
6	0	5	0	5	5	21.00	105
8	0	0	0	0	0	30.00	0
Totals	22,824	85	22,191	718	22,909		26,515

* Reflects conversion of accounts projected to be converted to monthly billing.

PUBLIC FIRE HYDRANTS

	<u>Test Year</u>	<u>Adjustments</u>	<u>Rate Year</u>
Pawtucket	1,518	0	1,518
Central Falls	203	0	203
Valley Falls	197	0	197
Totals	1,918	0	1,918

PRIVATE FIRE SERVICE

<u>Size</u>	<u>Test Year</u>	<u>Adjustments</u>	<u>Rate Year</u>	<u>Equiv Factor *</u>	<u># of Equivs</u>
2	25	0	25	4.07	102
4	42	0	42	6.00	252
6	371	0	371	14.00	5,194
8	91	0	91	21.00	1,911
10	4	0	4	21.00	84
12	2	0	2	21.00	42
Total	535	0	535		7,585

* one size down to equate to meter equivalent

UNITS OF SERVICE

METERED WATER USE (ccf/year)

<u>Class</u>	<u>Test Year * Adjustments *</u>		<u>Rate Year</u>
Small (5/8 - 1")	2,884,356	152,494	3,036,850
Medium (1.5 - 2" & By pass)	641,275	-806	640,469
Large (3" and up)	342,742	0	342,742
Total	3,868,373	151,688	4,020,061

Wholesale			
Cumberland	723,207	-77,444	645,763
Seekonk	0	0	0
Total	723,207	-77,444	645,763

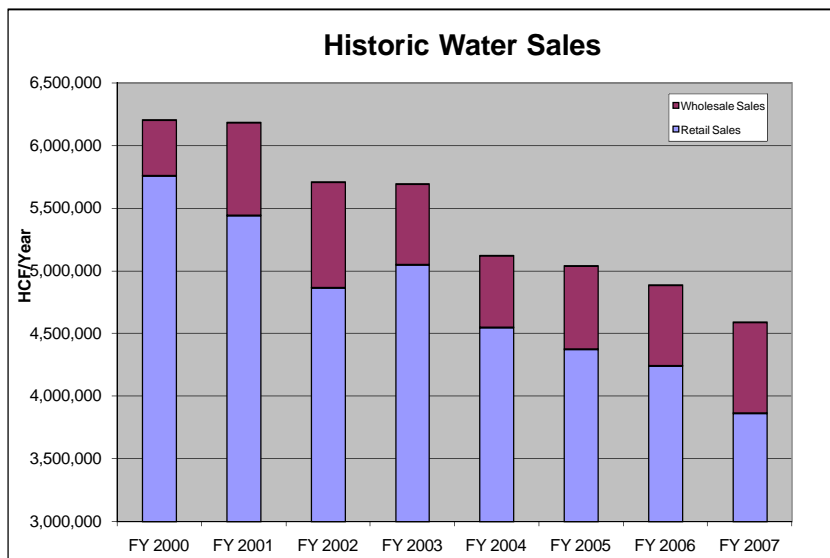
For Adjustments see DCB-3, DGB 3A, and DGB-4

Miles of Mains

<u>Size</u>	<u>Miles</u>	<u>Inch-Miles</u>	
Service Pipes	108.47		
2	1.24	2.5	
4	1.47	5.9	
6	109.16	655.0	
8	80.83	646.6	
10	1.78	17.8	
12	47.77	573.2	80.9%
16	4.24	67.8	
20	9.13	182.6	
24	6.06	145.4	
30	0.10	3.0	
36	0.35	12.6	
48	0.04	1.9	
54	0.65	35.1	19.1%
Totals	371.29	2,350	

Variations in Historic Water Sales (hcf/year)

	<u>FY 2000</u>	<u>FY 2001</u>	<u>FY 2002</u>	<u>FY 2003</u>	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>4 Yr. Avg</u>
Retail Sales	5,758,813	5,443,371	4,864,720	5,050,315	4,551,901	4,375,630	4,245,199	3,868,373	4,260,276
Wholesale Sales	443,892	741,077	845,377	645,992	569,609	666,953	644,728	723,207	651,124
Total	6,202,705	6,184,448	5,710,097	5,588,203	5,087,083	5,053,049	4,889,927	4,591,580	4,911,400
Change		-0.3%	-7.7%	-2.1%	-9.0%	-0.7%	-3.2%	-6.1%	-4.7%
<u>Percent Variation from 4 Year Average</u>									
Retail Sales			14.2%	18.5%	6.8%	2.7%	-0.4%	-9.2%	
Wholesale Sales			29.8%	-0.8%	-12.5%	2.4%	-1.0%	11.1%	
Total Sales			16.3%	13.8%	3.6%	2.9%	-0.4%	-6.5%	



UNITS OF SERVICE - DEMAND FACTORS

	<u>BASE</u>		<u>MAXIMUM DAY</u>			<u>PEAK HOUR</u>			Equivalent Meters & Services	<u>Bills</u>
	<u>Annual Use</u> <u>cct/year</u>	<u>Average Day</u> <u>cct/day</u>	<u>Demand</u> <u>Factor</u>	<u>Maximum Day</u> <u>cct/day</u>	<u>Extra Capacity</u> <u>cct/day</u>	<u>Demand</u> <u>Factor</u>	<u>Maximum Hou</u> <u>cct/day</u>	<u>Extra Capacity</u> <u>cct/day</u>		
<u>Inside - Retail</u>										
Small (5/8 - 1")	3,036,850	8,320	2.50	20,800	12,480	3.50	29,120	8,320	22,789	91,000
Medium (1.5 - 2" & By p	640,469	1,755	2.00	3,509	1,755	3.00	5,264	1,755	3,116	5,848
Large (3" and up)	342,742	939	1.80	1,690	751	2.50	2,348	657	609	532
Fire Protection	6,000 gal/min for 6 hours per Docket	3193		2,888	2,888		481	481		535
<u>Wholesale</u>										
Cumberland	645,763	1,769	2.50	4,423	2,654	3.50	6,192	1,769		
Seekonk	0	0	2.50	0	0	3.50	0	0		
Totals	4,665,824	12,783		33,311	20,528		43,406	12,983	26,515	97,915

Unaccounted For Water (thousand gallons/yr)

	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Average</u>	<u>cct/yr</u>
Plant Production	4,452,629	4,427,640	4,156,939	3,962,147	4,249,839	5,296,620
Less: Retail Sales	3,405,059	3,273,199	3,175,630	2,893,744	3,186,908	3,868,373
Wholesale Sales	426,097	498,916	482,290	540,996	487,075	723,207
Semi-Annual Flush	59,918	102,737	43,435	52,512	64,651	70,199
Estimated Fire	22,263	22,138	20,785	19,811	21,249	26,483
Estim. Construction	0	20,913	0	0	5,228	0
Unaccounted Water	539,292	509,737	434,800	455,084	484,728	608,358

ALLOCATION OF RATE YEAR EXPENSES TO COST COMPONENTS

EXPENSE ITEM	PRO FORMA EXPENSE	ALLOC. SYMBOL (1)	BASE	MAX. DAY	PEAK HOUR	METERING	BILLING	DIRECT FIRE
ADMINISTRATION								
Salaries & Wages - (601)	\$717,883	L-M	\$655,768	\$21,761	\$7,267	\$0	\$0	\$33,087
Salaries & Wages - Payroll Taxes	\$52,082	L-M	\$47,575	\$1,579	\$527	\$0	\$0	\$2,400
Employee Pensions & Benefits (604)	\$459,379	L-M	\$419,631	\$13,925	\$4,650	\$0	\$0	\$21,172
Materials and Supplies (Account 620)	\$56,038	E-M	\$47,393	\$6,846	\$334	\$0	\$0	\$1,464
Contractual Services - Legal (Account 630)	\$74,573	E-M	\$63,069	\$9,110	\$445	\$0	\$0	\$1,948
Contractual Services - Mgt. Fees (634)	\$194,673	E-M	\$164,643	\$23,782	\$1,161	\$0	\$0	\$5,087
Contractual Services - Other (Account 635)	\$82,060	E-M	\$69,401	\$10,025	\$490	\$0	\$0	\$2,144
Rental of Equipment (Account 642)	\$5,358	E-M	\$4,531	\$655	\$32	\$0	\$0	\$140
Transportation Expenses (Account 650)	\$5,019	E-M	\$4,245	\$613	\$30	\$0	\$0	\$131
Insurance - General Liability (Account 651)	\$203,488	E-M	\$172,098	\$24,859	\$1,214	\$0	\$0	\$5,317
Insurance - Worker's Compensation (652)	\$64,658	L-M	\$59,064	\$1,960	\$655	\$0	\$0	\$2,980
Insurance - Other (Account 659)	\$2,322	E-M	\$1,964	\$284	\$14	\$0	\$0	\$61
Regulatory Com Expense - Other (667)	\$54,844	E-M	\$46,384	\$6,700	\$327	\$0	\$0	\$1,433
Reg Com Exp - Amort of Rate Case Ex	\$100,000	E-M	\$84,574	\$12,216	\$597	\$0	\$0	\$2,613
Miscellaneous Expense (Account 675)	\$69,644	E-M	\$58,901	\$8,508	\$415	\$0	\$0	\$1,820
Other -pba fees	\$0	E-M	\$0	\$0	\$0	\$0	\$0	\$0
Education Training	\$5,129	E-M	\$4,337	\$627	\$31	\$0	\$0	\$134
Maint of Misc Plant	\$37,105	E-M	\$31,381	\$4,533	\$221	\$0	\$0	\$970
Other Utilities	\$53,086	E-M	\$44,897	\$6,485	\$317	\$0	\$0	\$1,387
Printing	\$19,687	E-M	\$16,650	\$2,405	\$117	\$0	\$0	\$514
Postage	\$164	E-M	\$139	\$20	\$1	\$0	\$0	\$4
Subtotal - Admin	\$2,257,192		\$1,996,647	\$156,892	\$18,845	\$0	\$0	\$84,806
CUSTOMER SERVICE								
Salary & Wages - Cust Ser	\$193,294	B	\$0	\$0	\$0	\$0	\$193,294	\$0
Salary & Wages - Meter	\$442,456	M	\$0	\$0	\$0	\$304,189	\$138,268	\$0
Salary & Wages Payroll Tx(CS)	\$14,608	B	\$0	\$0	\$0	\$0	\$14,608	\$0
Salary & Wages Payroll Tx (Meters)	\$33,355	M	\$0	\$0	\$0	\$22,931	\$10,423	\$0
Empl Pensions & Benefits (Cust Ser)	\$88,217	B	\$0	\$0	\$0	\$0	\$88,217	\$0
Empl Pensions & Benefits (Meters)	\$220,406	M	\$0	\$0	\$0	\$151,529	\$68,877	\$0
Matls & Supp (Cust Serv)	\$2,243	B	\$0	\$0	\$0	\$0	\$2,243	\$0
Matls & Supp (Meters)	\$9,557	M	\$0	\$0	\$0	\$6,571	\$2,987	\$0
Contractual Services - Other - [Cust. Svc.]	\$16,103	B	\$0	\$0	\$0	\$0	\$16,103	\$0
Transportation Expenses - [Cust svc.]	\$4,065	B	\$0	\$0	\$0	\$0	\$4,065	\$0
Transportation Expenses - [Meter] (Acc)	\$7,795	M	\$0	\$0	\$0	\$5,359	\$2,436	\$0
Bad Debt Expense (Account 670)	\$0	B	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Expense - [Cust. Svc.]	\$533	B	\$0	\$0	\$0	\$0	\$533	\$0
Miscellaneous Expense - [Meter] (Acc)	\$148	M	\$0	\$0	\$0	\$101	\$46	\$0
Education Training - [Cust. Svc.]	\$250	B	\$0	\$0	\$0	\$0	\$250	\$0
Education Training - [Meter]	\$1,641	M	\$0	\$0	\$0	\$1,128	\$513	\$0
Repairs & Maintenance - general	\$969	B	\$0	\$0	\$0	\$0	\$969	\$0
Repairs & Maintenance - meters	\$2,531	M	\$0	\$0	\$0	\$1,740	\$791	\$0
Other Utilities - [Cust. Svc.]	\$2,522	B	\$0	\$0	\$0	\$0	\$2,522	\$0
Other Utilities - [Meter]	\$3,837	M	\$0	\$0	\$0	\$2,638	\$1,199	\$0
Printing - [Cust. Svc.]	\$15,651	B	\$0	\$0	\$0	\$0	\$15,651	\$0
Printing - [Meter]	\$357	M	\$0	\$0	\$0	\$245	\$112	\$0
Postage--[Cust. Svc.]	\$33,478	B	\$0	\$0	\$0	\$0	\$33,478	\$0
Subtotal - Customer Accts	\$1,094,016		\$0	\$0	\$0	\$496,432	\$597,584	\$0

ALLOCATION OF RATE YEAR EXPENSES TO COST COMPONENTS

<u>EXPENSE ITEM</u>	<u>PRO FORMA</u>	<u>ALLOC.</u>						
	<u>EXPENSE</u>	<u>SYMBOL (1)</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
<u>SOURCE OF SUPPLY</u>								
Salaries & Wages - (601)	\$130,642	A	\$130,642	\$0	\$0	\$0	\$0	\$0
Salaries & Wages - Payroll Taxes	\$9,891	A	\$9,891	\$0	\$0	\$0	\$0	\$0
Employee Pensions & Benefits (604)	\$53,877	A	\$53,877	\$0	\$0	\$0	\$0	\$0
Purchased Power (Account 615)	\$30,978	A	\$30,978	\$0	\$0	\$0	\$0	\$0
Materials and Supplies (Account 620)	\$2,714	A	\$2,714	\$0	\$0	\$0	\$0	\$0
Transportation Expenses (Account 650)	\$9,323	A	\$9,323	\$0	\$0	\$0	\$0	\$0
Miscellaneous Expense (Account 675)	\$112	A	\$112	\$0	\$0	\$0	\$0	\$0
Security Service	\$71,149	A	\$71,149	\$0	\$0	\$0	\$0	\$0
Education Training	\$266	A	\$266	\$0	\$0	\$0	\$0	\$0
Maint of Misc Plant	\$67,354	A	\$67,354	\$0	\$0	\$0	\$0	\$0
Other Utilities	<u>\$2,411</u>	A	<u>\$2,411</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal - Supply	\$378,718		\$378,718	\$0	\$0	\$0	\$0	\$0
<u>PURIFICATION</u>								
DBO O&M Contract	\$1,695,244	D	\$1,014,356	\$680,888	\$0	\$0	\$0	\$0
Purchased Power (Account 615)	\$910,736	A	\$910,736	\$0	\$0	\$0	\$0	\$0
Other Utilities	<u>\$0</u>	A	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal - Purification	\$2,605,979		\$1,925,092	\$680,888	\$0	\$0	\$0	\$0

ALLOCATION OF RATE YEAR EXPENSES TO COST COMPONENTS

<u>EXPENSE ITEM</u>	<u>PRO FORMA</u>	<u>ALLOC.</u>						
	<u>EXPENSE</u>	<u>SYMBOL (1)</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
<u>TRANSMISSION & DISTRIBUTION</u>								
Salaries & Wages - (601)	\$1,040,920	O	\$71,393	\$47,922	\$16,004	\$832,736	\$0	\$72,864
Salaries & Wages -[Engineering] (601)	\$436,329	O	\$29,926	\$20,088	\$6,709	\$349,064	\$0	\$30,543
Salaries & Wages - Payroll Taxes -	\$78,699	O	\$5,398	\$3,623	\$1,210	\$62,960	\$0	\$5,509
Salaries & Wages - Payroll Taxes - [En	\$33,121	O	\$2,272	\$1,525	\$509	\$26,497	\$0	\$2,318
Salaries & Wages - Police Details	\$80,030	O	\$5,489	\$3,684	\$1,230	\$64,024	\$0	\$5,602
Employee Pensions & Benefits - (604)	\$435,117	O	\$29,843	\$20,032	\$6,690	\$348,094	\$0	\$30,458
Employee Pensions & Benefits - [Engir	\$143,071	O	\$9,813	\$6,587	\$2,200	\$114,457	\$0	\$10,015
Materials and Supplies - (Account 620)	\$38,483	O	\$2,639	\$1,772	\$592	\$30,786	\$0	\$2,694
Materials and Supplies - [Engineering]	\$24,956	O	\$1,712	\$1,149	\$384	\$19,965	\$0	\$1,747
Rental of Equipment (Account 642)	\$1,302	O	\$89	\$60	\$20	\$1,042	\$0	\$91
Rental of Equipment - [Engineering] (A	\$2,709	O	\$186	\$125	\$42	\$2,167	\$0	\$190
Transportation Expenses - (Account 65	\$48,811	O	\$3,348	\$2,247	\$750	\$39,049	\$0	\$3,417
Transportation Expenses - [Engineering]	\$11,114	O	\$762	\$512	\$171	\$8,891	\$0	\$778
Miscellaneous Expense - (Account 675	\$3,834	O	\$263	\$177	\$59	\$3,068	\$0	\$268
Miscellaneous Expense - [Engineering]	\$0	O	\$0	\$0	\$0	\$0	\$0	\$0
Education Training	\$5,074	O	\$348	\$234	\$78	\$4,059	\$0	\$355
Education Training - [Engineering]	\$3,851	O	\$264	\$177	\$59	\$3,081	\$0	\$270
Repairs & Maintenance - general	\$4,964	O	\$340	\$229	\$76	\$3,971	\$0	\$347
Repairs & Maintenance - T&D	\$12,494	T	\$6,592	\$4,425	\$1,478	\$0	\$0	\$0
Repairs & Maintenance - fire services	\$0	F	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & Maintenance - services	\$109	S	\$0	\$0	\$0	\$109	\$0	\$0
Repairs & Maintenance - Hydrants	\$0	F	\$0	\$0	\$0	\$0	\$0	\$0
Road surface restoration	\$0	O	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & Maintenance - general	\$561	O	\$39	\$26	\$9	\$449	\$0	\$39
Other Utilities	\$35,447	O	\$2,431	\$1,632	\$545	\$28,358	\$0	\$2,481
Other Utilities - [Engineering]	\$8,303	O	\$569	\$382	\$128	\$6,642	\$0	\$581
Printing	\$0	O	\$0	\$0	\$0	\$0	\$0	\$0
Postage--[Engineering]	\$0	O	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - T&D	<u>\$2,449,300</u>		<u>\$173,716</u>	<u>\$116,607</u>	<u>\$38,942</u>	<u>\$1,949,467</u>	<u>\$0</u>	<u>\$170,569</u>
TOTAL O&M	\$8,785,205	I	\$4,474,173	\$954,387	\$57,788	\$2,445,899	\$597,584	\$255,375

ALLOCATION OF RATE YEAR EXPENSES TO COST COMPONENTS

<u>EXPENSE ITEM</u>	<u>PRO FORMA</u>	<u>ALLOC.</u>							
	<u>EXPENSE</u>	<u>SYMBOL (1)</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>	
<u>CAPITAL EXPENSE</u>									
Property Taxes									
Source of Supply	\$324,302	A	\$324,302	\$0	\$0	\$0	\$0	\$0	\$0
Treatment-Pumping	\$4,903	D	\$2,934	\$1,969	\$0	\$0	\$0	\$0	\$0
Treatment-Purification	\$143,080	D	\$85,612	\$57,467	\$0	\$0	\$0	\$0	\$0
Trans & Distrib	\$446,013	T-C	\$201,826	\$135,476	\$45,859	\$38,555	\$17,525	\$6,771	
Rental Property	\$1,726	A	\$1,726	\$0	\$0	\$0	\$0	\$0	\$0
Restrict. Bond Principal & Interest	\$6,688,543	P-M	\$4,305,469	\$2,006,168	\$326,211	\$0	\$0	\$50,696	
Leases	\$149,781	P-M	\$96,415	\$44,925	\$7,305	\$0	\$0	\$1,135	
IFR	\$3,100,000	A	\$3,100,000	\$0	\$0	\$0	\$0	\$0	\$0
CF Franchise Fee	\$0	A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Calgon Royalties Fund	\$0	A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CF System Fund	\$0	T-C	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trustee Fees	\$369,907	P-M	\$238,112	\$110,950	\$18,041	\$0	\$0	\$2,804	
O&M Reserve Deposit	\$0	E	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Capital	<u>\$11,228,254</u>		<u>\$8,356,396</u>	<u>\$2,356,956</u>	<u>\$397,416</u>	<u>\$38,555</u>	<u>\$17,525</u>	<u>\$61,406</u>	
TOTAL EXPENSES	\$20,013,460		\$12,830,569	\$3,311,343	\$455,203	\$2,484,454	\$615,109	\$316,781	
PLUS: Operating Revenue Allowance	\$924,649	I	\$470,910	\$100,450	\$6,082	\$257,433	\$62,896	\$26,878	
LESS: Service Instal Revenue	-\$208,054	S	\$0	\$0	\$0	-\$208,054	\$0	\$0	
LESS: State Surcharge Revenue	-\$57,071	I	-\$29,065	-\$6,200	-\$375	-\$15,889	-\$3,882	-\$1,659	
LESS: Penalties	-\$67,936	I	-\$34,599	-\$7,380	-\$447	-\$18,914	-\$4,621	-\$1,975	
LESS: Cumberland Tax Reduction	-\$200,000	O	-\$13,717	-\$9,208	-\$3,075	-\$160,000	\$0	-\$14,000	
LESS: Non-Operating Rental	-\$17,530	A	-\$17,530	\$0	\$0	\$0	\$0	\$0	
LESS: Interest Income	-\$10,365	I	-\$5,279	-\$1,126	-\$68	-\$2,886	-\$705	-\$301	
LESS: Misc Non-Operating	-\$6,990	I	-\$3,560	-\$759	-\$46	-\$1,946	-\$475	-\$203	
LESS: Available Funds for Debt	<u>-\$952,529</u>	P-M	<u>-\$613,151</u>	<u>-\$285,703</u>	<u>-\$46,456</u>	<u>\$0</u>	<u>\$0</u>	<u>-\$7,220</u>	
REQUIRED FROM RATES	\$19,417,633		\$12,584,578	\$3,101,417	\$410,818	\$2,334,197	\$668,322	\$318,302	

ALLOCATION OF PLANT IN SERVICE TO COST COMPONENTS

EXPENSE ITEM	NET PLANT & CWIP *	ALLOC. SYMBOL (1)	BASE	MAX. DAY	PEAK HOUR	METERING	BILLING	DIRECT FIRE
<u>SOURCE OF SUPPLY</u>								
Land & Land Rights	\$5,160,444	A	\$5,160,444	\$0	\$0	\$0	\$0	\$0
Structures & Improvements	\$9,766,418	A	\$9,766,418	\$0	\$0	\$0	\$0	\$0
Wells & Springs	\$372,105	A	\$372,105	\$0	\$0	\$0	\$0	\$0
<u>PUMPING</u>								
Land & Land Rights	\$30,133	D	\$18,030	\$12,103	\$0	\$0	\$0	\$0
Structures & Improvements	\$303,873	D	\$181,824	\$122,049	\$0	\$0	\$0	\$0
Electric Pumping Equipment	\$128,396	D	\$76,826	\$51,570	\$0	\$0	\$0	\$0
<u>PURIFICATION</u>								
Land & Land Rights	\$26,046	D	\$15,585	\$10,461	\$0	\$0	\$0	\$0
Structures & Improvements	\$45,754,725	D	\$27,377,526	\$18,377,199	\$0	\$0	\$0	\$0
Water Treatment Equipment	\$0	D	\$0	\$0	\$0	\$0	\$0	\$0
<u>TRANSM & DISTRIBUTION</u>								
Land & Land Rights	\$1,590	H	\$812	\$545	\$232	\$0	\$0	\$0
Distribution Reservoirs	\$2,479,568	H	\$1,266,787	\$850,333	\$362,449	\$0	\$0	\$0
Transmission Mains	\$8,863,784	D	\$5,303,681	\$3,560,103	\$0	\$0	\$0	\$0
Distribution mains	\$37,569,796	H	\$19,194,042	\$12,884,025	\$5,491,729	\$0	\$0	\$0
Services	\$4,879,061	M	\$0	\$0	\$0	\$3,354,354	\$1,524,706	\$0
Meters	\$2,279,970	M	\$0	\$0	\$0	\$1,567,480	\$712,491	\$0
Hydrants	\$864,386	F	\$0	\$0	\$0	\$0	\$0	\$864,386
Other Misc Equip	\$38,423	H	\$19,630	\$13,177	\$5,617	\$0	\$0	\$0
<u>GENERAL</u>								
Structures & Improvements	\$1,268,480	E	\$481,416	\$154,964	\$7,567	\$475,271	\$116,119	\$33,144
Office furniture & equipment	\$283,497	E	\$107,593	\$34,633	\$1,691	\$106,220	\$25,952	\$7,407
Transportation equipment	\$274,079	E	\$104,019	\$33,483	\$1,635	\$102,691	\$25,090	\$7,161
Stores equipment	\$0	E	\$0	\$0	\$0	\$0	\$0	\$0
Tools, shop & garage equipment	\$0	E	\$0	\$0	\$0	\$0	\$0	\$0
Laboratory equipment	\$20,967	A	\$20,967	\$0	\$0	\$0	\$0	\$0
Power equipment	\$11,435	E	\$4,340	\$1,397	\$68	\$4,284	\$1,047	\$299
Communication equipment	\$0	E	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous equipment	\$0	E	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL PLANT	\$120,377,178		\$69,472,047	\$36,106,041	\$5,870,988	\$5,610,300	\$2,405,404	\$912,398
PERCENT		P	57.71%	29.99%	4.88%	4.66%	2.00%	0.76%

*Note: Test Year Net Plant plus CWIP

ALLOCATION OF NON-ADMINISTRATIVE LABOR COSTS TO COST COMPONENTS

<u>EXPENSE ITEM</u>	<u>PRO FORMA</u>	<u>ALLOC.</u>						
	<u>AMOUNT</u>	<u>SYMBOL (1)</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
<u>CUSTOMER SERVICE</u>								
Salary & Wages - Cust Ser	\$193,294	B	\$0	\$0	\$0	\$0	\$193,294	\$0
Salary & Wages - Meter	\$442,456	M	\$0	\$0	\$0	\$304,189	\$138,268	\$0
<u>SOURCE OF SUPPLY</u>								
Salaries & Wages - (601)	\$130,642	A	\$130,642	\$0	\$0	\$0	\$0	\$0
<u>TRANSMISSION & DISTRIBUTION</u>								
Salaries & Wages - (601)	\$1,040,920	O	\$71,393	\$47,922	\$16,004	\$832,736	\$0	\$72,864
Salaries & Wages -[Engineering] (601)	<u>\$436,329</u>	O	<u>\$29,926</u>	<u>\$20,088</u>	<u>\$6,709</u>	<u>\$349,064</u>	<u>\$0</u>	<u>\$30,543</u>
TOTALS	\$2,243,641		\$231,961	\$68,010	\$22,713	\$1,485,988	\$331,561	\$103,407
PERCENT		L	10.3%	3.0%	1.0%	66.2%	14.8%	4.6%

ALLOCATION TO FIRE, WHOLESALE & RETAIL SERVICE

<u>UNITS OF SERVICE</u>	<u>TOTAL</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
Number		4,665,824	20,528	12,983	26,515	97,915	1,918
Units		cct/yr	cct/day	cct/day	equiv meters	bills	hydrants
Revenue Requirements	\$19,417,633	\$12,584,578	\$3,101,417	\$410,818	\$2,334,197	\$668,322	\$318,302
Allocation to Fire Protection	\$832,742	\$62,923	\$436,288	\$15,230	included in calculation		\$318,302
Allocation to Wholesale *	\$1,729,681	\$1,544,213	\$190,289	-\$4,821			
Net To Retail Metered Rates	\$16,855,210	\$10,977,441	\$2,474,840	\$400,410	\$2,334,197	\$668,322	\$0

* Allocation to wholesale based on:

BASE

Metered Sales (cct/yr) 4,665,824

Retail Sales (cct/yr) 4,020,061

Retail Unacctd For (cct/yr) 630,177 Based on miles of pipe: 100% of distribution/service costs plus 86.2% of transmission plus estim fire

Total Retail (cct/yr) 4,650,238

Wholesale Sales (cct/yr) 645,763

Wholesale Unacctd For (cct/yr) 4,665Total Wholesale (cct/yr) 650,428

Grand Total (cct/yr) 5,300,665

Wholesale Percent of Grand Total 12.3%

Total Base Allocation \$12,584,578

Wholesale Allocation **\$1,544,213**MAX DAY

Total Max Day Allocation \$3,101,417

Less: Distribution Costs

94.5% of T&D O&M -\$110,147

Admin O&M Share -\$18,107 16.4%

Distribution Capital Items -\$1,501,250 63.69% (Less Distribution Mains & Gen'l Items allocated to Max Day)

Total Net of Distribution \$1,471,913

Wholesale Max Day % 12.93% See Sch. 2.2

Wholesale Allocation **\$190,289**PEAK HOUR

Total Peak Hour Allocation \$410,818

Less: Distribution Costs

94.5% of T&D O&M -\$36,785

Admin O&M Share -\$11,996 32.6%

Capital Items -\$397,416 100.00% (All Capital Peak Hour costs = distribution)

Total Net of Distribution -\$35,379

Wholesale Peak Hr % 13.63% See Sch. 2.2

Wholesale Allocation **-\$4,821**

ALLOCATION SYMBOLS

ALLOCATION								
	<u>SYMBOL</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>	
100.00%	A	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Supply, IFR, Power & Chemicals
100.00%	B	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	Billing
100.00%	D	59.84%	40.16%	0.00%	0.00%	0.00%	0.00%	Max Day Demand
100.00%	E	37.95%	12.22%	0.60%	37.47%	9.15%	2.61%	O&M less A&G
100.00%	E-M	84.57%	12.22%	0.60%	0.00%	0.00%	2.61%	O&M less A&G - No Meter Alloc
100.00%	F	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	Fire Service
100.00%	H	51.09%	34.29%	14.62%	0.00%	0.00%	0.00%	Max Hour Demand
100.00%	I	50.93%	10.86%	0.66%	27.84%	6.80%	2.91%	Total O&M
100.00%	L	10.34%	3.03%	1.01%	66.23%	14.78%	4.61%	Labor
100.00%	L-M	91.35%	3.03%	1.01%	0.00%	0.00%	4.61%	Labor-No Meter Allocation
100.00%	M	0.00%	0.00%	0.00%	68.8%	31.3%	0.00%	Cust Serv - "Meter"
100.00%	O	6.86%	4.60%	1.54%	80.00%	0.00%	7.00%	O&M Mains, Hydrants & Service
100.00%	P	57.71%	29.99%	4.88%	4.66%	2.00%	0.76%	Plant
100.00%	P-M	64.37%	29.99%	4.88%	0.00%	0.00%	0.76%	Plant-No Meter
100.00%	S	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	Services and Meters
100.00%	T	52.76%	35.41%	11.83%	0.00%	0.00%	0.00%	T&D Mains
100.00%	T-C	45.25%	30.37%	10.28%	8.64%	3.93%	1.52%	T&D Capital

<i>Symbol D</i>	<u>MGD</u>	<u>%</u>
Avg Day	12.010	59.84%
Max Day Inc	<u>8.062</u>	<u>40.16%</u>
Total Max Day	20.072	100.00%

<i>Symbol E</i>	<u>TOTAL</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
Amount	\$6,528,014	\$2,477,525	\$797,495	\$38,942	\$2,445,899	\$597,584	\$170,569
Percent	E	38.0%	12.2%	0.6%	37.5%	9.2%	2.6%

<i>Symbol H</i>	<u>MGD</u>	<u>%</u>
Avg Day	12.010	51.09%
Max Day Inc	8.062	34.29%
Peak Hour Inc	<u>3.436</u>	<u>14.62%</u>
Total Peak Hour	23.508	100.00%

	<u>FY 01</u>	<u>FY 02</u>	<u>FY 03</u>	<u>FY 04</u>	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>	<u>Average</u>
Avg Day (mgd)	13.389	13.035	11.954	12.229	12.33	10.42	10.714	12.010
Max Day (mgd)	21.085	21.395	17.583	19.087	21.05	20.23		20.072
Max Hour (mgd)	33.28	25.03	18.96	26.09	21	20.5	19.7	23.508
	1.6	1.2	1.1	1.4	1.0	1.0		1.30

Symbol M These accounts include activities associated with meter reading, meter testing, backflow testing, etc. Costs have been split based on the following personnel associated with these activities:

	<u># Employees</u>	<u>Meter Read</u>	<u>Meters</u>
Meter Reader*	2.5	2.5	
Technician*	4.5		4.5
Backflow	1.0		1.0
Subtotal	8.0	2.5	5.5
Percent		31%	69%
Agent	1.0	0.31	0.69
Supervisor	1.0	0.31	0.69
Total	10.0	3.1	6.9
Percent		31%	69%

* Note: half of one meter reader's time is used as a meter technician.

ALLOCATION SYMBOLS

Symbol O

	<u>% of Time</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
Mains	13.00%	6.86%	4.60%	1.54%	0.00%	0.00%	0.00%
Hydrants	7.00%	0.00%	0.00%	0.00%	0.00%	0.00%	7.00%
Services	80.00%	0.00%	0.00%	0.00%	80.00%	0.00%	0.00%
Total	100.0%	6.9%	4.6%	1.5%	80.0%	0.0%	7.0%

Note: In docket 3378 allocation of time set at 50% mains, 30% hydrants, 20% services, above based on actual TY and FY06 time records.

	<u>FY06</u>	<u>FY07</u>	<u>Average</u>
Mains	13.00%	13.00%	13.00%
Hydrants	9.00%	5.00%	7.00%
Services	78.00%	82.00%	80.00%
Total	100.0%	100.0%	100.0%

Symbol T

	<u>Plant Amt.</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
Transmission	\$8,863,784	\$5,303,681	\$3,560,103	\$0	\$0	\$0	\$0
Distribution	<u>\$37,569,796</u>	<u>\$19,194,042</u>	<u>\$12,884,025</u>	<u>\$5,491,729</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total	\$46,433,580	\$24,497,723	\$16,444,127	\$5,491,729	\$0	\$0	\$0
		52.76%	35.41%	11.83%	0.00%	0.00%	0.00%

Symbol T-C

	<u>Plant Amt.</u>	<u>BASE</u>	<u>MAX. DAY</u>	<u>PEAK HOUR</u>	<u>METERING</u>	<u>BILLING</u>	<u>DIRECT FIRE</u>
Distribution Reservoirs	\$2,479,568	\$1,266,787	\$850,333	\$362,449	\$0	\$0	\$0
Transmission Mains	\$8,863,784	\$5,303,681	\$3,560,103	\$0	\$0	\$0	\$0
Distribution mains	\$37,569,796	\$19,194,042	\$12,884,025	\$5,491,729	\$0	\$0	\$0
Services	\$4,879,061	\$0	\$0	\$0	\$3,354,354	\$1,524,706	\$0
Meters	\$2,279,970	\$0	\$0	\$0	\$1,567,480	\$712,491	\$0
Hydrants	<u>\$864,386</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$864,386</u>
Total	\$56,936,566	\$25,764,511	\$17,294,460	\$5,854,178	\$4,921,834	\$2,237,197	\$864,386
		45.25%	30.37%	10.28%	8.64%	3.93%	1.52%

FIRE SERVICE CHARGES

PUBLIC FIRE SERVICE

Annual Charge/Hydrant = \$337.25

PRIVATE FIRE SERVICE

SERVICE SIZE (inches)	ANNUAL CHARGE
2	\$137.81
4	\$281.12
6	\$710.14
8	\$1,255.78
10	\$1,775.55
12	\$2,495.93

**ALLOCATION OF FIRE SERVICE EXPENSES
TO PUBLIC AND PRIVATE FIRE SERVICE**

	<u>NUMBER</u>	<u>DEMAND FACTOR (1)</u>	<u>NO. OF EQUIVS.</u>	<u>PERCENT OF DEMAND</u>	<u>NON-HYDR. REQUIRED</u>	<u>DIRECT HYDRANT</u>	<u>TOTAL</u>
PUBLIC FIRE SERVICE							
Hydrants	1,918	111.31	213,494.4	75.92%	\$585,974	\$60,868	\$646,842
PRIVATE FIRE SERVICE							
SIZE (IN)							
2	25	6.19	154.8				
4	42	38.32	1,609.4				
6	371	111.31	41,296.4				
8	91	237.21	21,585.8				
10	4	426.58	1,706.3				
12	<u>2</u>	<u>689.04</u>	<u>1,378.1</u>				
TOTAL-PRIV.	535		67,730.7	24.08%	\$185,899	\$0	\$185,899
	=====		=====	=====	=====	=====	=====
GRAND TOTALS	2,453		281,225.1	100.00%	\$771,873	\$60,868	\$832,742
Total Fire Allocation	\$832,742						
Less O&M for T&D Fire	\$2,694						
Hydrant Capital	\$58,175						
Net Non-Hydrant	\$771,873						

(1) Based on size to the 2.63 power.

DETERMINATION OF FIRE SERVICE CHARGES

<u>PUBLIC FIRE PROTECTION</u>		<u>CALCULATED CHARGE</u>
PUBLIC FIRE ALLOCATION (1)	\$646,842	
----- =	----- =	\$337.25 per year
NUMBER OF PUBLIC HYDRANTS	1,918	

PRIVATE FIRE PROTECTION

PRIVATE FIRE ALLOCATION (1,2)	\$185,899	
----- =	----- =	\$2.74 /EQUIV.
NO. OF EQUIV. UNITS	67,730.72	

<u>SIZE (IN)</u>	<u>DEMAND FACTOR</u>	<u>DEMAND CHARGE</u>	<u>SERVICE LINE CHRG</u>	<u>BILLING CHARGE</u>	<u>CALCULATED CHARGE</u>
2	6.19	\$16.99	\$116.38	\$4.44	\$137.81
4	38.32	\$105.17	\$171.51	\$4.44	\$281.12
6	111.31	\$305.51	\$400.19	\$4.44	\$710.14
8	237.21	\$651.06	\$600.29	\$4.44	\$1,255.78
10	426.58	\$1,170.82	\$600.29	\$4.44	\$1,775.55
12	689.04	\$1,891.21	\$600.29	\$4.44	\$2,495.93

(1) Allocation from CPNW Sch 4.1

(2) Private Fire includes allocated service maintenance costs as detailed below:

Service Line Maintenance Cost =	\$974,733	(Half of total "Metering" O&M)
Service Line Debt Costs =	\$0	
Addtnl Allocation to Fire Service =	\$216,812	(22.24%)
Cost per Equiv/year =	\$ 28.59	

DETERMINATION OF SERVICE CHARGES**BILLING CHARGE**

CUST. BILLING ALLOC. (2)		\$434,409	
-----	=	-----	= \$4.44 PER BILLING
NUMBER OF BILLINGS		97,915	

METER CHARGE

CUST. METER ALLOC. (1,2)		\$1,693,908	
-----	=	-----	= \$63.89 / EQ. METER/YR
NO. EQUIV. METERS		26,515	

TOTAL SERVICE CHARGES

<u>METER SIZE (IN)</u>	<u>QUARTERLY ACCOUNTS</u>			<u>MONTHLY ACCOUNTS</u>		
	<u>METER CHARGE</u>	<u>BILLING CHARGE</u>	<u>TOTAL CHARGE</u>	<u>METER CHARGE</u>	<u>BILLING CHARGE</u>	<u>TOTAL CHARGE</u>
5/8	\$15.97	\$4.44	\$20.41	\$5.32	\$4.44	\$9.76
3/4	\$22.13	\$4.44	\$26.57	\$7.38	\$4.44	\$11.81
1	\$31.94	\$4.44	\$36.38	\$10.65	\$4.44	\$15.08
1 1/2	\$65.03	\$4.44	\$69.46	\$21.68	\$4.44	\$26.11
2	\$84.42	\$4.44	\$88.86	\$28.14	\$4.44	\$32.58
3	\$95.83	\$4.44	\$100.27	\$31.94	\$4.44	\$36.38
4	\$223.60	\$4.44	\$228.04	\$74.53	\$4.44	\$78.97
6	\$335.40	\$4.44	\$339.84	\$111.80	\$4.44	\$116.24
8	\$479.14	\$4.44	\$483.58	\$159.71	\$4.44	\$164.15

(1) Less allocation of Service Maintenance Costs to Private Fire Service - see CPNW Sch. 4.2,

(2) adjusted further to minimize large increase to service chares by reducing the allocations to

- meter and services by 20.0%
- billing by 35.0%

**ALLOCATION OF GENERAL WATER EXPENSES
TO CUSTOMER CLASSES**

Class Demands

CUSTOMER CLASS	AVERAGE DEMANDS		FACTOR	MAX DAY EXTRA CAPACITY		
	(CCF/DAY)	PERCENT		(CCF/DAY)	XTRA CCF/DAY	PERCENT
<u>Retail</u>						
Small (5/8 - 1")	8,320	65.09%	2.50	20,800	12,480	70.75%
Medium (1.5 - 2" & By pass	1,755	13.73%	2.00	3,509	1,755	9.95%
Large (3" and up)	939	7.35%	1.80	1,690	751	4.26%
<u>Wholesale</u>						
Cumberland	1,769	13.84%	2.50	4,423	2,654	15.04%
Seekonk	0	0.00%	2.50	0	0	0.00%
Total	12,783	100.00%		30,423	17,640	100.00%

CUSTOMER CLASS	AVERAGE DEMANDS		FACTOR	PEAK HOUR EXTRA CAPACITY		
	(CCF/DAY)	PERCENT		(CCF/DAY)	XTRA CCF/DAY	PERCENT
<u>Retail</u>						
Small (5/8 - 1")	8,320	65.09%	3.50	29,120	8,320	66.55%
Medium (1.5 - 2" & By pass	1,755	13.73%	3.00	5,264	1,755	14.04%
Large (3" and up)	939	7.35%	2.50	2,348	657	5.26%
<u>Wholesale</u>						
Cumberland	1,769	13.84%	3.50	6,192	1,769	14.15%
Seekonk	0	0.00%	3.50	0	0	0.00%
Total	12,783	100.00%		42,924	12,501	100.00%

Allocation of Retail Metered Sales Costs to Classes (see Sch 3.3)

CUSTOMER CLASS	BASE COSTS		MAX. DAY XTRA CAPACITY		PEAK HR. XTRA CAPACITY		TOTAL AMOUNT
	PERCENT	AMOUNT*	PERCENT	AMOUNT	PERCENT	AMOUNT	
<u>Retail</u>							
Small (5/8 - 1")	75.54%	\$8,789,229	83.28%	\$2,061,006	77.53%	\$310,419	\$11,160,654
Medium (1.5 - 2" & By pass	15.93%	\$1,853,641	11.71%	\$289,776	16.35%	\$65,467	\$2,208,884
Large (3" and up)	<u>8.53%</u>	<u>\$991,961</u>	<u>5.01%</u>	<u>\$124,057</u>	<u>6.12%</u>	<u>\$24,524</u>	<u>\$1,140,543</u>
Total	100.00%	\$11,634,831	100.00%	\$2,474,840	100.00%	\$400,410	\$14,510,081
		80.2%		17.1%		2.8%	

* Includes allocation of service costs -- see CPNW Sch. 5.0

METERED WATER RATES

Small (5/8 - 1")

Total Expense (2)	\$11,160,654	=	

Metered Sales (HCF) (1)	3,036,850	=	\$3.675 per ccf

Medium (1.5 - 2" & By pass)

Total Expense (2)	\$2,208,884	=	

Metered Sales (HCF) (1)	640,469	=	\$3.449 per ccf

Large (3" and up)

Total Expense (2)	\$1,140,543	=	

Metered Sales (HCF) (1)	342,742	=	\$3.328 per ccf

Wholesale

Total Expense (3)	\$1,729,681	=	

Metered Sales (HCF) (1)	645,763	=	\$2.679 per ccf

- (1) See CPNW Sch 2.0
(2) See CPNW Sch 6.0
(3) See CPNW Sch. 3.3

COMPARISON OF CURRENT & PROPOSED RATES

		<u>Current</u>	<u>Proposed</u>	<u>% Change</u>
<u>Metered Rates</u>				
Small (5/8 - 1")		\$2.903	\$3.675	26.6%
Medium (1.5 - 2" & By pass)		\$2.709	\$3.449	27.3%
Large (3" and up)		\$2.544	\$3.328	30.8%
<u>Wholesale</u>		\$2.217	\$2.679	20.8%
<u>Service Charges</u>				
Quarterly	5/8	\$16.89	\$20.41	20.8%
	3/4	\$21.84	\$26.57	21.7%
	1	\$29.72	\$36.38	22.4%
	1 1/2	\$56.29	\$69.46	23.4%
	2	\$71.87	\$88.86	23.6%
	3	\$81.03	\$100.27	23.7%
	4	\$183.66	\$228.04	24.2%
	6	\$273.47	\$339.84	24.3%
	8	\$388.93	\$483.58	24.3%
Monthly	5/8	\$8.34	\$9.76	17.0%
	3/4	\$9.99	\$11.81	18.2%
	1	\$12.61	\$15.08	19.6%
	1 1/2	\$21.47	\$26.11	21.6%
	2	\$26.66	\$32.58	22.2%
	3	\$29.72	\$36.38	22.4%
	4	\$63.93	\$78.97	23.5%
	6	\$93.86	\$116.24	23.8%
	8	\$132.35	\$164.15	24.0%
<u>Fire Service (annual)</u>				
Public	/hydrant/yr	\$629.93	\$337.25	-46.5%
Private	2	\$185.92	\$137.81	-25.9%
	4	\$523.75	\$281.12	-46.3%
	6	\$876.95	\$710.14	-19.0%
	8	\$1,386.65	\$1,255.78	-9.4%
	10	\$1,715.05	\$1,775.55	3.5%
	12	\$2,170.20	\$2,495.93	15.0%

IMPACT OF PROPOSED RATES

(quarterly bills unless otherwise noted)

METER SIZE	QUARTERLY USE - CU FT	CURRENT RATES	<----- PROPOSED ----->		
			NEW BILL	\$ INCREASE	% INCREASE
<u>Metered Service (Quarterly Bills)</u>					
Small					
5/8	2,000	\$74.95	\$93.91	\$18.96	25.30%
5/8	2,500	\$89.47	\$112.29	\$22.82	25.51%
5/8	4,000	\$133.01	\$167.41	\$34.40	25.86%
5/8	5,000	\$162.04	\$204.16	\$42.12	25.99%
5/8	7,500	\$234.62	\$296.04	\$61.42	26.18%
5/8	10,000	\$307.19	\$387.91	\$80.72	26.28%
5/8	15,000	\$452.34	\$571.66	\$119.32	26.38%
5/8	20,000	\$597.49	\$755.41	\$157.92	26.43%
5/8	25,000	\$742.64	\$939.16	\$196.52	26.46%
1	30,000	\$900.62	\$1,138.88	\$238.26	26.46%
1	40,000	\$1,190.92	\$1,506.38	\$315.46	26.49%
1	75,000	\$2,206.97	\$2,792.63	\$585.66	26.54%
Medium					
1 1/2	100,000	\$2,765.29	\$3,518.46	\$753.17	27.24%
1 1/2	200,000	\$5,474.29	\$6,967.46	\$1,493.17	27.28%
2	300,000	\$8,198.87	\$10,435.86	\$2,236.99	27.28%
2	400,000	\$10,907.87	\$13,884.86	\$2,976.99	27.29%
Large					
3	250,000	\$6,441.03	\$8,420.27	\$1,979.24	30.73%
3	500,000	\$12,801.03	\$16,740.27	\$3,939.24	30.77%
4	750,000	\$19,263.66	\$25,188.04	\$5,924.38	30.75%
6	1,000,000	\$25,713.47	\$33,619.84	\$7,906.37	30.75%
6	3,000,000	\$76,593.47	\$100,179.84	\$23,586.37	30.79%
<u>Fire Service (Annual Bill)</u>					
Municipal Fire Service	200 hydrants	\$125,986.00	\$67,450.00	-\$58,536.00	-46.46%
	1400 hydrants	\$881,902.00	\$472,150.00	-\$409,752.00	-46.46%
Private Fire Service	4 Inch Service	\$523.75	\$281.12	-\$242.63	-46.33%
	6 Inch Service	\$876.95	\$710.14	-\$166.81	-19.02%
	8 Inch Service	\$1,386.65	\$1,255.78	-\$130.87	-9.44%

REVENUE RECONCILIATION**Service Charge:**

		<----- Current ----->		<----- Proposed ----->	
<u>Quarterly</u>	<u>Number</u>	<u>Rate</u>	<u>Revenue</u>	<u>Rate</u>	<u>Revenue</u>
5/8	21,362	\$16.89	\$1,443,217	\$20.41	\$1,743,994
3/4	210	\$21.84	\$18,346	\$26.57	\$22,319
1	353	\$29.72	\$41,965	\$36.38	\$51,369
1 1/2	121	\$56.29	\$27,244	\$69.46	\$33,619
2	114	\$71.87	\$32,773	\$88.86	\$40,520
3	22	\$81.03	\$7,131	\$100.27	\$8,824
4	9	\$183.66	\$6,612	\$228.04	\$8,209
6	0	\$273.47	\$0	\$339.84	\$0
8	0	\$388.93	\$0	\$483.58	\$0
<u>Monthly</u>					
5/8	92	\$8.34	\$9,207	\$9.76	\$10,775
3/4	45	\$9.99	\$5,395	\$11.81	\$6,377
1	138	\$12.61	\$20,882	\$15.08	\$24,972
1 1/2	116	\$21.47	\$29,886	\$26.11	\$36,345
2	293	\$26.66	\$93,737	\$32.58	\$114,551
3	20	\$29.72	\$7,133	\$36.38	\$8,731
4	9	\$63.93	\$6,904	\$78.97	\$8,529
6	5	\$93.86	\$5,632	\$116.24	\$6,974
8	0	\$132.35	\$0	\$164.15	\$0

Consumption Charge:

Small (5/8 - 1")	3,036,850	\$2.903	\$8,815,976	\$3.675	\$11,160,424
Medium (1.5 - 2" & By p	640,469	\$2.709	\$1,735,031	\$3.449	\$2,208,978
Large (3" and up)	342,742	\$2.544	\$871,936	\$3.328	\$1,140,645
Extra Large	0	\$2.544	\$0	\$3.328	\$0
<u>Wholesale</u>	645,763	\$2.217	\$1,431,657	\$2.679	\$1,729,999

REVENUE RECONCILIATION

		<----- Current ----->		<----- Proposed ----->	
<u>Fire Protection:</u>					
Public Hydrants	1,918	\$629.93	\$1,208,206	\$337.25	\$646,846
Private Fire Protection					
2	25	\$185.92	\$4,648	\$137.81	\$3,445
4	42	\$523.75	\$21,998	\$281.12	\$11,807
6	371	\$876.95	\$325,348	\$710.14	\$263,462
8	91	\$1,386.65	\$126,185	\$1,255.78	\$114,276
10	4	\$1,715.05	\$6,860	\$1,775.55	\$7,102
12	2	\$2,170.20	\$4,340	\$2,495.93	\$4,992
			=====	=====	
Total			\$16,308,246		\$19,418,084
Plus: Misc Revenues			\$1,520,476		\$1,520,476
			=====	=====	
Pro Forma Revenue			\$17,828,722		\$20,938,560
Required Revenue			\$20,938,109		\$20,938,109
Difference			-\$3,109,387		\$452
Increase in Revenues					\$3,109,838
Percent Increase in Total Revenues					17.4%
Percent Increase in Rate Revenues (non-misc)					19.1%

SUMMARY OF COST OF SERVICE

	<u>Test Year</u>	<u>Adjustments</u>	<u>Rate Year</u>
Revenues			
Service Charges	\$1,756,062	\$370,047	\$2,126,109
Metered Rates	\$12,854,598	\$3,385,447	\$16,240,046
Fire Protection	\$1,697,585	-\$645,656	\$1,051,930
Miscellaneous	<u>\$367,947</u>	<u>\$1,152,529</u>	<u>\$1,520,476</u>
<i>Total Revenue</i>	\$16,676,193	\$4,262,368	\$20,938,560
Expenses			
<u>O&M</u>			
Admin	\$1,740,547	\$516,645	\$2,257,192
Customer Serv	\$868,492	\$225,524	\$1,094,016
Supply	\$375,321	\$3,397	\$378,718
Purification	\$1,793,326	\$812,653	\$2,605,979
Trans & Distrib	<u>\$1,957,256</u>	<u>\$492,044</u>	<u>\$2,449,300</u>
Total O&M	\$6,734,942	\$2,050,264	\$8,785,205
<u>Capital</u>			
Property Taxes	\$844,205	\$75,818	\$920,023
Bond Principal & Interest	\$5,736,014	\$952,530	\$6,688,543
Leases	\$150,962	-\$1,181	\$149,781
IFR	\$3,100,000		\$3,100,000
CF Franchise Fee	\$86,416		\$0
Calgon Royalties Fund	\$73,000	-\$73,000	\$0
CF System Fund	\$255,202	-\$255,202	\$0
Trustee Fees	\$308,657	\$61,250	\$369,907
O&M Reserve Deposit	<u>\$31,480</u>	<u>-\$31,480</u>	<u>\$0</u>
Total Capital	\$10,585,934	\$728,735	\$11,228,254
<u>Operating Revenue Allowance</u>	<u>\$255,202</u>	<u>\$669,447</u>	<u>\$924,649</u>
<i>Total Expenses</i>	\$17,576,078	\$3,448,446	\$20,938,109