

**BEFORE THE
PUBLIC UTILITIES COMMISSION
OF THE
STATE OF RHODE ISLAND
AND PROVIDENCE PLANTATIONS**

IN THE MATTER OF

**National Grid Request For)
Change Of Gas Distribution)
Rates)**

Docket No. 3943

**DIRECT TESTIMONY OF WITNESS
BRUCE R. OLIVER**

On Behalf of

The Division of Public Utilities and Carriers

July 25, 2008

TABLE OF CONTENTS

	Page
I. INTRODUCTION	1
II. DISCUSSION OF ISSUES	3
A. Revenue Decoupling	4
B. National Grid's Proposed Gas Marketing Program	20
C. Development of Rate Year Billing Determinants	30
D. Class Cost of Service Study	33
E. Rate Structure and Tariff Changes	39
1. Revenue Increase Distribution	40
2. Firm Service Rate Design	44
3. Non-Firm Rate Issues	47
a. Elimination of Non-Firm Sales Service	54
b. Expansion of Time to Evaluate Service Options	55
c. Updating of Fuel Conversion Factors	55
d. Price Caps for Monthly NTS Distribution Charges	56
e. Re-Introduction of Flexible Firm Rates	60
f. Non-Firm Service Pricing Recommendation	63
4. Other Tariff Changes	66
a. Low Income Discount	66
b. Gas Cost Recovery	73
b. Distribution Adjustment Clause	76
III. DIVISION RECOMMENDATIONS	80

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

I. INTRODUCTION

1
2
3
4
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Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS FOR THE RECORD.

A. My name is Bruce R. Oliver. My business address is 7103 Laketree Drive, Fairfax Station, Virginia, 22039.

Q. BY WHOM AND IN WHAT CAPACITY ARE YOU EMPLOYED?

A. I am employed by Revilo Hill Associates, Inc., and serve as President of the firm. I manage the firm's business and consulting activities, and I direct its preparation and presentation of economic, utility planning, and policy analyses for our clients.

Q. ON WHOSE BEHALF DO YOU APPEAR IN THIS PROCEEDING?

A. My testimony in this proceeding is presented on behalf of the Division of Public Utilities and Carriers (hereinafter "the Division").

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

A. This testimony addresses issues relating the Revenue Decoupling, Gas Marketing, Class Costs of Service, Sales and Revenue Forecasting, Rate Structure and Tariff Change proposals of National Grid (hereinafter "NG" or the "Company") in this proceeding. This testimony reviews and comments on the testimony filed on behalf

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 of the Company by witnesses James D. Simpson, Sean P. Mongan, David A.
2 Heintz, Peter C. Czekanski, including the attachments and workpapers associated
3 with those pre-filed testimonies.

4
5 **Q. WHAT EXHIBITS ARE YOU SPONSORING AS PART OF THIS TESTIMONY?**

6 **A.** Attached to this testimony are eight exhibits. They include:

- 7
8 Exhibit BRO-1 National Grid's Proposed Increases in Customer and
9 Demand Charges
10
11 Exhibit BRO-2 Analysis of Changes in Revenue and Numbers of
12 Customers
13
14 Exhibit BRO-3 Heating Oil and Natural Gas Price Differentials
15
16 Exhibit BRO-4 National Grid's Proposed Revenue Increase Distribution
17
18 Exhibit BRO-5 Division Proposed Class Revenue Increases Based on
19 National Grid's Requested Overall Revenue Increase
20
21 Exhibit BRO-6 Division Proposed Class Revenue Increases Based on
22 the Division's Recommended Overall Revenue Increase
23 for National Grid
24
25 Exhibit BRO-7 Development of Basic Customer Costs By Rate Class
26
27 Exhibit BRO-8 The Division's Recommended Rate Designs at National
28 Grid's Proposed Overall Revenue Requirement
29
30 Exhibit BRO-9 The Division's Recommended Rate Designs at the
31 Division's Proposed Overall Revenue Increase
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TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

II. DISCUSSION OF ISSUES

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Q. HOW IS YOUR DISCUSSION OF ISSUES RELATING TO THE COMPANY'S FILING IN THIS PROCEEDING ORGANIZED?

A. This discussion is presented in five sections. Section A discusses National Grid's proposal for revenue decoupling. Section B addresses the Company's marketing plan. Section C examines the development of the billing determinants upon which the Company's filing is premised. Section D reviews and evaluates the Company's efforts to assess its costs of providing service by customer class as reflected in the Class Cost of Service ("CCOS") study that National Grid witness Heintz presents. Section E assesses the merits of the rate structure and tariff change proposals that National Grid offers in this proceeding through the testimony of witnesses Czekanski and Heintz, including: (1) National Grid's proposed distribution of its requested revenue increase among rate classes; (2) the Company's rate design proposals for firm service rate classifications; (3) National Grid's Non-Firm rate proposals and related issues; and (4) the Company's other tariff change proposals, including: (a) the Company's proposed Low Income Discount and changes in its Gas Cost Recovery ("GCR") mechanism and its Distribution Adjustment Charge ("DAC") calculations.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **A. Revenue Decoupling**

2

3 **Q. WHAT IS REVENUE DECOUPLING?**

4 A. The phrase "Revenue Decoupling" refers to any measure taken by a utility to reduce
5 or eliminate the sensitivity of the utility's revenue to changes in gas usage. Weather
6 Normalization Adjustment ("WNA") mechanisms represent a form of revenue
7 decoupling. Likewise, efforts to increase the portion of the Company's total revenue
8 that is collected through fixed monthly charges may also be considered forms
9 revenue decoupling. Even declining block rate designs, such as those that National
10 Grid presently uses for Small C&I and Residential Heating customers can be used
11 to accomplish revenue decoupling objectives.

12 The Revenue Decoupling Mechanism ("RDM") that National Grid proposes in
13 this proceeding, which is based on a target level of distribution revenue per
14 customer ("RPC"), represents a more encompassing form of revenue decoupling
15 that guarantees the Company a fixed level of revenue per customer regardless of its
16 performance. Moreover, the Company's RPC-based decoupling proposal provides
17 the Company with an opportunity for growth in the level of allowed revenue between
18 rate cases which, heretofore, it has not had.

19

20 **Q. DOES NATIONAL GRID PRESENT REVENUE DECOUPLING PROPOSALS FOR**
21 **COMMISSION CONSIDERATION IN THIS PROCEEDING?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. Yes. NG witness Simpson explains at page 2-3 of his Direct Testimony that
2 National Grid offers three revenue decoupling proposals in this proceeding. Those
3 proposals include:

- 4
- 5 ➤ Increases in customer charges for all firm rate classes;
 - 6 ➤ Increases in C&I demand charges; and
 - 7 ➤ Implementation of a revenue-per-customer decoupling mechanism.
- 8

9 **Q. DOES NATIONAL GRID PRESENTLY HAVE ANY FORM OF REVENUE**
10 **DECOUPLING BUILT INTO ITS RATES?**

11 A. Yes. The Weather Normalization Adjustment which is included in the Company's
12 present Distribution Adjustment Clause ("DAC") mechanism adjusts its firm
13 distribution revenue for the effects that winter weather can have on gas usage. Also,
14 the addition of demand charges to the Company's rates for Medium, Large and
15 Extra Large C&I customers in the Company's last base rate case represents a form
16 of revenue decoupling, as do the Company's declining block distribution charge
17 structures for Small C&I and Residential Heating customers.

18

19 **Q. WHAT ARE THE MAGNITUDES OF THE CUSTOMER AND DEMAND CHARGE**
20 **INCREASES FOR FIRM SERVICE CLASSES THAT NATIONAL GRID**
21 **PROPOSES IN THIS PROCEEDING?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. The dollar and percentage increases in customer and demand charges for firm
2 service rate classifications that National Grid proposes are presented in Schedule
3 BRO-1 attached to this testimony.

4 As shown in that schedule the increases National Grid has proposed in
5 monthly customer charges are generally very large relative to the size of its overall
6 distribution revenue increase request. The only exceptions are made for the
7 Company's Extra Large C&I classes and for Natural Gas Vehicle Service. Among
8 the major rate classes, the proposed customer charge increases range from 46.7%
9 to 114.3%. The smallest proposed customer charge increase (46.7%) is that for the
10 Residential Non-Heating Class. The largest increase (114.3%) would be applied to
11 the Small C&I class. The Company's largest class in terms of numbers of
12 customers, the Residential Heating class, would receive a 77.8% customer charge
13 increase.

14 Although the Company does not propose to increase its monthly customer
15 charges for Extra Large C&I customers, it does seek significant increases in
16 demand charges for such customers, as well as for other C&I Rate Schedules that
17 include demand charges. National Grid's proposed demand charge increases are
18 also shown in Schedule BRO-1. The demand charge increases for Medium, Large
19 & Extra Large C&I customers range from 60.0% to 66.7%.

20

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Q. WHAT ARE THE RATIONALES OFFERED FOR IMPLEMENTATION OF THE
2 REVENUE DECOUPLING MECHANISM (“RDM”) THAT IT PROPOSES IN THIS
3 PROCEEDING?

4 A. NG witness Simpson suggests that the Company is pursuing its revenue decoupling
5 proposals for two reasons. First, those proposals would “*remove the Company’s*
6 *dependence on gas consumption by its customers to obtain the revenue the*
7 *Company needs to operate its business.*”¹ Second, witness Simpson claims that
8 “*decoupling would facilitate the expansion of gas efficiency programs.*”
9

10 Q. IS NATIONAL GRID THE ONLY PROVIDER OF ENERGY EFFICIENCY AND
11 CONSERVATION RELATED EQUIPMENT AND SERVICES FOR RHODE ISLAND
12 GAS USERS?

13 A. No. In Rhode Island as in most other states, a wide array of energy efficiency
14 products and services are available to gas customers through non-regulated
15 entities. Although some may believe that energy efficiency goals can only be
16 achieved through large scale utility-sponsored programs, the available evidence
17 suggest that Rhode Island consumers have reduced their gas use noticeably with
18 limited or no assistance from utility-administered programs. Programmable
19 thermostats, insulation, replacement windows, high efficiency water heaters and

¹ April 1, 2008, Direct Testimony of National Grid witness James D. Simpson at page 2.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 HVAC systems are available from multiple competitive vendors that serve Rhode
2 Island. Suggestions that the achievement of improved energy efficiency is
3 dependent on utility-administered programs fails to provide due recognition to the
4 accomplishments to date of unregulated vendors of energy efficiency products and
5 services. Moreover, I would suggest that competitive suppliers of energy efficiency
6 and conservation products and services have the ability to exercise greater
7 creativity and flexibility in the structure of their offerings over time, and as a result,
8 they are better able to adjust and tailor their offerings to respond to changing market
9 conditions.

10
11 **Q. WILL REVENUE DECOUPLING HAVE A SIGNIFICANT IMPACT ON THE EXPAN-**
12 **SION OF NATIONAL GRID'S ENERGY EFFICIENCY PROGRAMS?**

13 A. No. Most of the energy efficiency programs that National Grid has undertaken to
14 date have either been pursued in response to legislative mandates, or through
15 programs that are billed through reconciling rate adjustments (e.g., the DAC). The
16 Company is likely to continue to pursue such programs regardless of whether
17 additional revenue decoupling is approved by the Commission in this proceeding.

18
19 **Q. DO YOU AGREE WITH THE COMPANY'S POSITION REGARDING THE NEED**
20 **FOR, AND APROPRIATENESS OF, REVENUE DECOUPLING?**

21 A. No, I do not. I specifically disagree with the Company on a number of key points:

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

- 1
- 2 • Despite concerns regarding declining use per customer, utility returns
- 3 have been strong in recent years compared to other elements of the
- 4 securities markets.
- 5
- 6 • Decoupling is not necessary for utilities to encourage conservation
- 7 and energy efficiency. Most utilities have not been impeding cus-
- 8 tomer efforts to employ pursue energy efficiency, and most utilities
- 9 have actively encouraged customers to consider the installation of
- 10 more energy efficient appliances. National Grid is no exception (nor
- 11 were its predecessor organizations in Rhode Island). The Company's
- 12 Advanced Gas Technology ("AGT") program and low income weather-
- 13 ization programs are just two examples of utility efforts to advance
- 14 energy efficiency in the absence of revenue decoupling. In addition,
- 15 the Company has a history of providing information to consumers
- 16 regarding advantages of installing Energy Star rated gas appliances
- 17 and more efficient gas heating systems.
- 18
- 19 • Utility pricing of distribution services has only a comparatively small
- 20 impact on customer's decisions with respect to gas use. Moreover,
- 21 revenue decoupling mechanisms which employ rate adjustments that

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 raise charges to offset conservation/energy efficiency related
2 reductions in gas use only serve to discourage those very actions by
3 making the evaluation of energy cost savings, paybacks, and return
4 on investment more complex and uncertain for customers considering
5 conservation/energy efficiency options. With many customers facing
6 rising energy costs and tight credit, they need confidence that antici-
7 pated savings from conservation and energy efficiency investments
8 can be realized and will not be eroded by distribution rate adjustments
9 that ratchet their bills upward to offset efficiency gains.

- 10
- 11 • Concerns regarding utility promotion of the use of natural gas
12 represent a “double-edge sword.” Although less use per customer
13 may be desirable, use of natural gas is generally viewed as a cleaner
14 and more environmentally acceptable alternative than use of most
15 other non-renewable energy alternatives.

16

17 In essence, the case for revenue decoupling is far from compelling, and
18 many approaches to revenue decoupling have some associated negative attributes
19 that must be carefully weighed.

20

21 **Q. IS DECLINING USE PER CUSTOMER A NEW PHENOMENUM?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. No. AGA studies document that declining use per customer reflects a long term
2 trend that dates back more than two decades. Despite that long history of
3 decreases in average gas use per customer, distribution utilities have generally
4 fared well financially and in many cases have been able to continue operations for
5 comparatively long periods without seeking distribution rate increases.

6

7 **Q. HAS DECLINING GAS USE PER CUSTOMER RESULTED IN NATIONAL GRID'S**
8 **REVENUE FALLING BELOW ITS TARGET REVENUE AT THE RATE LEVELS**
9 **APPROVED IN THE COMPANY'S MOST RECENT BASE RATE CASE (DOCKET**
10 **NO. 3401)?**

11 A. No. Information provided by the Company indicates that its Rate Year Distribution
12 Revenue of \$125,585,552 is actually above its \$124,906,768 Target Revenue from
13 its compliance filing in Docket No. 3401.² Thus, despite declines in gas use per
14 customer, National Grid's current rate year revenue in this docket is above the level
15 targeted in its last base rate case by more than \$600,000. Furthermore, as
16 demonstrated in Schedule BRO-2, that relationship also holds for the Residential
17 Heating class which has total distribution revenue for the Rate Year in this docket of
18 \$82,164,785 and a Target Revenue from Docket No. 3401 of \$81,617,893. Thus,
19 despite declining use per customer for the Residential Heating class, total

²

See the attachment to National Grid's response to Data Request TEC-RI 1-2.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Residential Heating class revenue for the Rate Year is about \$450,000 above the
2 Docket No. 3401 Target Revenue for that class.

3

4 **Q. HOW HAS THE COMPANY ACHIEVED INCREASED TOTAL REVENUE,**
5 **PARTICULARLY FROM THE RESIDENTIAL HEATING CLASS, WHEN IT CLAIMS**
6 **SIGNIFICANT REDUCTIONS IN RESIDENTIAL USE PER CUSTOMER?**

7 A. The data regarding numbers of customers by class, included in Schedule BRO-2,
8 indicates that the Residential Heating Class has added over 15,900 customers
9 above the level assumed when revenue for that class was set in Docket No. 3401.
10 That represents an 8.8% increase in the total number of Residential Heating
11 customers.

12

13 **Q. DOES THE COMPANY REQUIRE AT LEAST PROPORTIONALLY GREATER**
14 **INCREASES IN REVENUE AS ITS NUMBERS OF CUSTOMERS INCREASE?**

15 A. No. As witness Mongan explains, a significant component of the Company's gas
16 marketing efforts is targeted at potential customers located along existing mains
17 who can be connected to the system at no incremental cost for main extensions.
18 Given that investment in distribution mains represents the largest component of the
19 Company's rate base and maintenance of mains represents the Company's largest
20 single category of NG's operating expense, the addition of customers with little or no
21 need for additional mains greatly increases the likelihood that revenue gained

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 through the addition of new customers will more than offset cost increases resulting
2 from such customer additions.

3
4 **Q. IS REVENUE DECOUPLING NECESSARY TO ENSURE THE PURSUIT OF**
5 **IMPROVED ENERGY EFFICIENCY BY NATURAL GAS USERS IN RHODE**
6 **ISLAND?**

7 A. No. Decisions to implement energy efficiency/conservation measures are primarily
8 customer decisions, not utility decisions.³ Although the Company may assist
9 customers in identifying opportunities to improve energy efficiency in their resi-
10 dences, offices, or other facilities, there are other non-regulated entities in the
11 market place who are also working actively to encourage customer investment in
12 energy efficiency programs and equipment. The Commission must remember that
13 the encouragement of energy efficiency is **NOT** a monopoly service. Moreover,
14 there is substantial evidence that non-regulated entities are striving to expand their
15 market presence. Ultimately, decisions to engage in energy efficiency/conservation
16 investment must remain the responsibility of individual customers, and their
17 decisions will be driven more by changes in their costs of gas than by changes in
18 utility distribution rates.

³ A possible exception may be found in programs that provide assistance to low income customers to weatherize and/or improve the energy efficiency of their homes. In those instances, the Company already has incentives to support such programs, since reductions in gas use by low income customers can reduce the levels of future uncollectible accounts write-offs.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

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Q. WHAT WEIGHT SHOULD THE COMMISSION GIVE TO REVENUE DECOUPLING CONSIDERATIONS IN THIS PROCEEDING?

A. The Company's support of energy efficiency programs and the impacts of energy efficiency programs on the Company's finances are clearly matters that this Commission should consider in the context of this proceeding. However, they are just part of a much broader range of ratemaking and regulatory policy issues that the Commission will need to address in this proceeding, and they are not of such paramount importance that revenue decoupling should be the *tail that wags the regulatory dog*. With rapidly rising energy costs placing an increasing strain on the budgets of Rhode Island consumers, considerations regarding gradualism and continuity in ratemaking policy must also be given substantial weight.

Q. HOW IS NATIONAL GRID'S PROPOSED REVENUE-PER-CUSTOMER (RPC) DECOUPLING MECHANISM STRUCTURED?

A. Under the Company's proposed RPC mechanism, annual rate adjustments would be computed to reconcile actual revenue by class with an established revenue target for each class. However, the revenue target for each class would be set on the basis of average distribution revenue per customer, not on the total revenue requirement for the class. This is particularly attractive to the Company because it

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 (1) enhances National Grid's likelihood of achieving the total revenue requirement
2 established for the Company in this proceeding and (2) provides the Company
3 opportunities for growth in allowed distribution revenue between rate cases if the
4 number of customers served continues to grow. Thus, National Grid's interest in
5 gaining approval of its proposed Gas Marketing Program, which would accelerate
6 additions to its customer base, becomes more transparent. When rate adjustments
7 are necessary, those adjustments will be applied on a uniform dollars-per-therm
8 basis for all usage within a class.

9
10 **Q. IS THE COMPANY'S PROPOSAL TO APPLY RATE ADJUSTMENTS ON A**
11 **UNIFORM DOLLARS PER THERM BASIS REASONABLE?**

12 A. No. The Commission should question the rationales underlying that aspect of NG's
13 RDM proposal. As noted earlier, revenue decoupling is intended to reduce the
14 sensitivity of the Company's revenue to variations in gas use. However, this mech-
15 anism can be expected to have the opposite effect. As more reductions in use are
16 experienced, the magnitude NG's rate adjustments can also be expected to rise.
17 That, in turn, increases rather than decreases, the portion of the Company's overall
18 revenue that is sensitive to gas use.

19 Further, one of the rationales that NG offers in support of the RDM is that it
20 would reduce the frequency of rate cases. But, given the Company's cost structure,
21 which includes substantial customer-related and demand-related costs, it is not

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 reasonable to assume that revenue adjustments, computed under the RDM and
2 recovered on a dollars-per-therm basis, will track changes in the Company's costs.
3 As a result, this Commission can observe growing deviations between the
4 distribution of cost responsibilities and revenue responsibilities among customers
5 within each class that could erode the equity of charges billed to individual
6 customers. Moreover, such problems are likely to grow as the time periods between
7 rate cases expand. Thus, long periods between rate cases could lead to substantial
8 intra-class rate equity problems.

9
10 **Q. ARE THE COMPANY'S REVENUE DECOUPLING PROPOSALS IN THIS**
11 **PROCEEDING COMPLEMENTARY OR REDUNDANT?**

12 A. They are clearly redundant. If customer and demand charges are increased relative
13 to the levels of the associated distribution charges, then the impacts of changes in
14 usage per customer on the Company become smaller and the role of an RPC
15 mechanism in ensuring the Company's recovery of target levels of distribution
16 revenue by rate class is diminished. On the other hand, if an RPC mechanism is
17 implemented, the manner in which the revenue requirement for a class is spread
18 among the charges within each rate schedule becomes much less important.

19 I do not support implementation of the Company's proposed RPC mech-
20 anism. I also do not support the magnitude of the customer and demand charge
21 increases that National Grid proposes in this proceeding. However, if this

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Commission decides to approve either one of these two components of NG's
2 revenue decoupling proposals, such a decision would substantially negate the
3 appropriateness of implementing the other.

4
5 **Q. IS THE COMPANY'S PROPOSED EXEMPTION OF NEW LARGE AND EXTRA**
6 **LARGE C&I CUSTOMERS FROM RPC RATE ADJUSTMENTS APPROPRIATE?**

7 A. No. I find that element of the Company's revenue decoupling proposals unwar-
8 ranted and unjustified. The rationales that NG offers for special treatment of new
9 customers are not compelling, and they potentially discriminate against existing
10 customers in those classes who may be faced with considerations regarding
11 substantial changes in their operations or moving their operations to another state.

12 More importantly I question the appropriateness of the application of the
13 Company's proposed RPC mechanism to any class which has (1) a relatively small
14 number of customers and (2) significant variation in levels of gas use among the
15 customers in the class. Where the actions of either one customer or a compara-
16 tively small number of customers within a rate class can have a noticeable impact
17 on the actual average use per customer for a rate class, applications of the
18 proposed RPC mechanism are clearly inappropriate.

19
20 **Q. DOES THE COMPANY PLACE ANY LIMIT ON THE MAGNITUDE OF ADJUST-**
21 **MENTS THAT CAN BE BILLED TO CUSTOMERS THROUGH ITS RPC FACTOR?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. No. While I do not support adoption of the Company's proposed RPC mechanism,
2 if the Commission does consider adoption of that proposal, limits on the magnitude
3 of rate adjustments should be considered. A reasonable limit would be that no
4 annual adjustment would be allowed to exceed five percent (5%) of the target
5 distribution revenue per customer for a rate class. Under this rate adjustment
6 limitation, any portion of a computed revenue adjustment for a class which exceeds
7 the equivalent of 5% of the class distribution revenue requirement as determined by
8 the Commission in the Company's most recent base rate proceeding would be
9 deferred for recovery through the next computed RPC adjustment for the applicable
10 rate class.

11
12 **Q. DO YOU HAVE ANY FURTHER CONCERNS REGARDING THE NATIONAL**
13 **GRID'S RPC-BASED REVENUE DECOUPLING PROPOSAL?**

14 A. Yes. I have two.

15 First, the Company's proposed RDM suggests a false sense of precision in
16 the determination of rate adjustments. The current Weather Normalization
17 Adjustment ("WNA") recognizes imprecision in the estimation of weather normalized
18 throughput and revenue levels through the application of a "dead band" for which no
19 adjustments are made. But, NG's proposed RDM computes very specific annual
20 rate adjustment amounts with no allowance for imprecision in the estimation of
21 weather normalized volumes by rate classification. Yet, most analysts who

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 participate in the computation of weather normalized sales and throughput
2 estimates for gas utilities are quite aware of the limits of the precision that can be
3 associated with the estimation of weather-normal gas service volumes.

4 Second, in the past, ratemaking issues have focused primarily on the
5 Company's ability to recover its overall revenue requirement without concern for
6 how that target might ultimately be achieved. However, the Company's proposed
7 revenue decoupling mechanism in this proceeding places revenue per customer
8 targets above total revenue considerations. From the Division's perspective, the
9 Company has no inherent right to a fixed amount of average revenue per customer.

10 Rather, any growth in total revenue for a class, based on growth in the number of
11 customers included in the class, should be viewed as a direct offset to revenue that
12 may have been lost due to reductions in gas use per customer. The Commission's
13 focus should be on whether the Company has a reasonable opportunity to earn a
14 fair rate of return based on the costs that the Commission has reviewed and
15 accepted as appropriate. It is not necessary or appropriate for the Commission to
16 speculate as to the manner in which the Company's costs might vary with changes
17 in the numbers of customers served or the numbers of new customers added to the
18 system.

19

20

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **B. National Grid's Proposed Gas Marketing Program**

2

3 **Q. WHAT IS THE OBJECTIVE OF THE GAS MARKETING PROGRAM ("GMP")**
4 **THAT NATIONAL GRID PROPOSES IN THIS PROCEEDING?**

5 A. According to the testimony of NG witness Mongan: "*The basic objective of the*
6 *Company's Gas-Marketing Program is to encourage cost-effective, increased*
7 *system utilization through conversions of new and existing low use customers to gas*
8 *service.*" He also suggests that: "*The fundamental design and intent of the Gas*
9 *Marketing Program is to educate consumers about their choices and to facilitate the*
10 *initiation of gas service where the customer selects natural gas as a fuel source.*"

11

12 **Q. IS THE PROPOSED GMP NECESSARY TO ENCOURAGE INCREASED USE OF**
13 **NATURAL GAS AT THIS TIME?**

14 A. No. With the differential between the cost of heating oil and the cost of natural gas
15 at an all time high, the economic attractiveness of natural gas service has never
16 been greater. Schedule BRO-3 provides an illustration of the growth in the
17 differential between natural gas and heating oil prices in recent years with the prices
18 of both fuels presented in terms of dollars per MMBtu (million Btus). If customers
19 are not presently aware of the advantages of natural gas service, they have
20 substantial incentive to learn more about their natural gas service alternatives.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Payback is a commonly used means of assessing the economics of invest-
2 tments in energy saving equipment, and as noted in the Company's response to
3 Data Request DIV 8-7(b), "*payback is largely a function of energy cost.*" Thus, with
4 energy costs strongly favoring natural gas, the advantage of natural gas vs. heating
5 oil should not require a heavy marketing effort.

6
7 **Q. IS THE PROPOSED GAS MARKETING PROGRAM WELL-CONCEIVED AND**
8 **WELL-STRUCTURED?**

9 A. No. The Commission should be alarmed by what the Company does **not** know
10 about the market it intends to spend considerable resources to pursue. For
11 example, witness Mongan asserts in his Direct Testimony that "*customers often are*
12 *relatively uninformed about the safety and affordability of natural gas service.*"⁴
13 However, when the Division asked for evidence to support that assertion, the
14 Company responded by providing a nearly five-year-old study entitled, "Oil and
15 Natural Gas Advertising Awareness." The document was dated October 2003 and
16 was prepared by Keyspan, not National Grid. Although the same response
17 indicates that "*National Grid regularly conducts, or contracts for, surveys of potential*
18 *gas customers and new customers to evaluate their attitudes toward the Company's*
19 *service offerings as well as their satisfaction with those services,*"⁵ National Grid had

⁴ Direct Testimony of NG witness Mongan at page 7.

⁵ National Grid Response to Data Request DIV 8-12.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 no such study of its own to support witness Mongan's assertions. Considering that
2 a significant portion of the proposed GMP is purportedly aimed at customer
3 education, NG's lack of more current information to support for witness Mongan's
4 assertion make it difficult to embrace the program.

5 The Company's responses to Division data requests relating to the proposed
6 Gas Marketing Program also indicate that:

7
8 ➤ The Company does not collect or maintain data on the costs charged
9 by independent contractors to complete heating replacements or
10 conversions at the request of residential or small commercial
11 customers.⁶

12
13 ➤ The Company does not track or does not have access to reliable data
14 regarding the existing heating arrangements of low-use natural gas
15 customers.⁷

16
17 ➤ The Company is not aware of any specific appliance saturation study
18 available to the Company for its Rhode Island gas service territory.⁸
19

⁶ National Grid Response to Data Request DIV 8-7.

⁷ National Grid Response to Data Request DIV 8-8(b).

⁸ National Grid Response to Data Request DIV 8-10.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 ➤ The Company has not tracked or maintained data regarding the hot
2 water or heating equipment systems types for any of the Company's
3 non-heating gas customers.⁹

4
5 ➤ The Company does not evaluate the specific economics of any
6 particular heating source versus another heating source from a
7 customer perspective.¹⁰

8
9 ➤ The Company does not collect or possess economic data or customer
10 information that could be used to assess a customer's reasonably
11 economic potential to expand their gas use.¹¹

12
13 **Q. SHOULD THE SIZE OF THE MARKET THAT NATIONAL GRID PURPORTS TO**
14 **TARGET FOR CONVERSIONS BE QUESTIONED?**

15 **A. Yes. The GMP is premised in part on the notion that it can induce current low-use**
16 **(non-heating) gas customers to convert to gas heating. However, included among**
17 **the accounts that NG witness Mongan characterizes as candidates for potential**
18 **conversion to gas heating are existing gas non-heating accounts in multi-dwelling**

⁹ National Grid Response to Data Request DIV 8-8(d).

¹⁰ National Grid Response to Data Request DIV 8-8(b).

¹¹ National Grid Response to Data Request DIV 8-20.b.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 unit structures. Yet, witness Mongan states in response to a Division data request
2 that "*The Company does not track or does not have access to reliable data*
3 *regarding the existing heating arrangements of low use natural gas customers.*"¹²

4 When asked for the data upon which the Company relies to assess the number of
5 existing residential non-heating gas customers who are presently provided space
6 heat through central heating equipment in a multi-dwelling unit building, National
7 Grid responded, "*The Company's analysis is based on an assessment of the*
8 *number of residential and small commercial and industrial customers who are low-*
9 *use gas customers, without regard for the type of heating system currently in*
10 *place.*"¹³

11 Having worked extensively with owners and managers of multi-dwelling unit
12 buildings over the last 25+ years, I must question the soundness of that assumption.

13 Non-heating gas customers in multi-dwelling unit residential buildings are often the
14 product of a building design which incorporates a central heating system. Such
15 customers are, and most likely will remain, non-heating gas service customers
16 because their buildings were designed to be centrally heated, and as a result, they
17 generally only require gas service for water heating and/or cooking. In fact, the
18 central heating system in the building may already be fueled by natural gas. It may
19 also be fueled by heating oil or in some instances such central heating systems may

¹² National Grid Response to Data Request DIV 8-8.b.

¹³ National Grid Response to Data Request DIV 8-8(d). (Emphasis Added.)

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 be dual fueled (i.e., be equipped to burn either natural gas or heating oil). However,
2 regardless of the existing fuel used to heat such buildings, the design of the existing
3 structure generally dictates that a customer with a non-heating gas service account
4 for an apartment within such a multi-dwelling unit building typically has little
5 influence or control over decisions regarding how the building will be heated.
6 Furthermore, constraints imposed by the design of the existing building structure will
7 often make conversion of individual units to gas heating cost prohibitive.

8 The same can be said of many small commercial customers that are located
9 in buildings that are centrally heated. Many customers who presently use natural
10 gas only for non-heating purposes do so for reasons other than just than simply
11 economics. Building-design constraints and their tenant status within the building in
12 which their residences or businesses are located are likely to have direct bearing on
13 such matters.

14
15 **Q. DOES THE COMPANY'S GAS MARKETING EXPERIENCE IN MASSACHUSETTS**
16 **AND NEW HAMPSHIRE PROVIDE USEFUL INSIGHT REGARDING THE**
17 **RESULTS THAT CAN BE EXPECTED FROM NATIONAL GRID'S PROPOSED**
18 **GAS MARKETING PROGRAM IN THIS PROCEEDING?**

19 **A.** No, it does not. In response to Data Request DIV 8-9, National Grid provides the
20 numbers of heating conversions to natural gas for its Massachusetts and New
21 Hampshire service areas for three historic periods. The data provided show that for

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 the years 1996-1999 conversions in those service areas averaged 4,298 per year.
2 During the 2000-2003 period, under a program that provided free equipment, the
3 average annual number of conversions jumped to 14,078 per year. For the years
4 2004-2007, equipment was provided on a discounted basis and the number of
5 conversions declined to an average of 10,718 per year. Unfortunately, National
6 Grid offers little context for these observations. Importantly, no attempt is made to
7 discuss what was happening in energy markets during each of the referenced time
8 periods or how the relative costs of natural gas and heating oil changed during
9 those periods.

10
11 **Q. DOES NATIONAL GRID REQUIRE INCREASE FUNDING FOR ITS MARKETING**
12 **PROGRAMS TO COUNTER THE COORDINATED MARKETING EFFORTS OF**
13 **HEATING OIL DEALERS?**

14 **A.** No. The economic advantages of natural gas have never been stronger, and
15 heating oil dealers are simply trying to stay afloat in what they find to be a difficult, if
16 not shrinking, heating oil market. Moreover, the heating oil dealers' efforts to fund a
17 roughly \$148,000 customer education program¹⁴ must be contrasted with the
18 \$1.377 million that National Grid proposes to spend annually for its Gas Marketing
19 Program. I also note that of the \$1.377 million in annual expenditures that National

¹⁴ National Grid Response to Data Request DIV 8-11, Attachment DIV 8-11(f).

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Grid has budgeted for its Gas Marketing Program, \$528,000 is specifically
2 earmarked for residential and commercial “outreach programs for Rhode Island.”

3 As one of the documents provided as part of the Company’s response to
4 Data Request DIV 8-11 suggests, “There’s a Bully in Town,” and from the
5 perspective of heating oil dealers, that bully is National Grid. In the context of the
6 foregoing and the substantial economic advantages that natural gas currently
7 enjoys, the notion that National Grid needs more funding of its marketing efforts to
8 compete with heating oil dealers is, at best, highly questionable.

9
10 **Q. ARE NATIONAL GRID’S PROPOSED COSTS FOR ITS GAS MARKETING**
11 **PROGRAM REASONABLE?**

12 **A.** No. As I explain above, the program is not well-conceived and is not necessary
13 given the substantial economic advantage that natural gas presently enjoys relative
14 to heating oil. In addition, the Company’s proposed Gas Marketing Program costs
15 far exceed the amounts that RI oil dealers seek to spend. Thus, I recommend that
16 National Grid be allowed to include in rates only an amount equal to the planned
17 spending of the RI oil dealers (i.e., **\$148,000**) and that the remainder of the
18 Company’s \$1.377 million of Gas Marketing Program costs should be rejected. This
19 provides the Company a reasonable opportunity to respond to the oil dealers, while

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 recognizing that, at least in the current market, it is the oil dealers who are fighting
2 the uphill battle to retain customers.¹⁵

3
4 **Q. DO YOU HAVE ANY FURTHER CONCERNS REGARDING THE COMPANY'S**
5 **PROPOSED GAS MARKETING PROGRAM?**

6 **A.** Yes, I have several.

7 First, the Company's data request responses suggest that expanded use
8 from existing low-use customers generally can be accommodated without additions
9 to existing distribution system facilities regardless of the customers load factor.¹⁶

10 That may be true in many instances from a gas delivery system perspective, but it
11 does not address impacts on the Company's gas supply requirements for Resi-
12 dential and Small C&I customers and for other C&I customers who choose to make
13 use of Company-provided gas sales service.

14 Second, National Grid's plans to arrange for the purchase and resale of
15 natural gas heating equipment at below market prices may have anti-competitive
16 implications.

17 Third, the Company indicates that intends to implement a "Trade Ally"
18 program that it refers to as its "Value Plus Installer" (VPI) program. Through that

¹⁵ Given the steady growth in the relative economic advantage of natural gas versus heating oil in recent years and the large current differential between natural gas and heating oil prices, it appears unlikely that the relationship between natural gas and heating oil prices will reverse itself in the foreseeable future. To a large extent oil prices and natural gas prices, which long had a tendency toward parity in terms of cost per million Btus, have now substantially decoupled with the pricing advantage shifting strongly to natural gas.

¹⁶ National Grid's Responses to Data Requests DIV 8-14, and DIV 8-8(b)i.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 program, the Company would release leads to qualified contractors who register for
2 participation in the program.^{17,18} Without substantial oversight, that program may
3 also have anti-competitive implications, particularly given that an affiliate of the
4 Company could be among the participating contractors.¹⁹ Further, the label “Value
5 Plus Installers” tends to suggest that such installers will provide their services at
6 rates that represent a value compared to what the customer could obtain from other
7 sources. But, as National Grid states in the referenced data request response: “*The*
8 *Company does not collect or maintain data on the costs charged by independent*
9 *contractors to complete heating replacements or conversions at the request of*
10 *residential or small commercial customers.*”²⁰ In that context, there is no justifiable
11 foundation for NG’s use of the “Value Plus Installer” label for this program.

12 Fourth, witness Mongan’s Direct Testimony indicates that National Grid’s Gas
13 Marketing Plan includes the offering of a “guarantee of satisfaction.” That
14 guarantee provides that, if after two years from the date of installation of natural gas
15 heating equipment, the customer is not satisfied with natural gas and wishes to
16 switch to another fuel, National Grid will refund the customer’s equipment and

¹⁷ National Grid Response to Data Request DIV 8-23.a.

¹⁸ The suggestion that National Grid would control the release of leads and determine which contractors and/or the number of contractors would have the opportunity to offer bids for the installation of new equipment, in and of itself, suggests a potential constraint of trade in an otherwise open and competitive market.

¹⁹ National Grid Response to Data Request DIV 8-23.c.

²⁰ National Grid Response to Data Request DIV 8-7(a).

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 installation costs.²¹ However, in response to a Division data request, the Company
2 clarifies that "*the guarantee will be provided by National Grid's distribution utility*
3 *operation.*"²² Guaranteeing customer satisfaction with a heating system is not a
4 typical utility function. Thus, the Commission must question whether such guar-
5 antees constitute a reasonable and appropriate utility activity, and whether the
6 Commission's implicit or explicit sanctioning of the proposed guarantees would
7 result in National Grid's Rhode Island gas customer assuming the risk associated
8 with future customer claims against such guarantees.

9
10 **C. Development of Rate Year Billing Determinants**

11
12 **Q. WHAT ARE THE KEY ELEMENTS OF THE COMPANY'S DEVELOPMENT OF**
13 **RATE YEAR BILLING DETERMINANTS FOR THIS PROCEEDING?**

14 **A.** As described in the Direct Testimony of NG witness Czekanski, the Company's
15 development of billing determinants for this proceeding has three key components.
16 First, an effort is made to estimate future numbers of customers and weather-
17 normalized throughput for each rate class. Second, the Company proposes in this
18 proceeding to make adjustments to those estimates for the influences of its
19 proposed Gas Marketing Program.

²¹ Direct Testimony of NG witness Mongan at page 20.

²² National Grid Response to Data Request DIV 8-25.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

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Q. DO YOU FIND THE COMPANY'S ESTIMATION OF RATE YEAR BILLING DETERMINANTS REASONABLE?

A. In general I do. However, I note two specific concerns regarding the resulting estimates.

First, the Company's efforts to forecast rate year service requirements only considered the influence of changes in the relative costs of natural gas and heating oil to the extent they were embedded in the historic data. Given rapid increases in the cost differentials between natural gas and heating oil over the last few years, the relationships embedded in the historic data may substantially understate current expectations regarding the influence of the growing economic attractiveness of natural gas service on the number of conversions to gas service that can be expected during the rate year. As a result, the Company has understated the rate year volumes that can be anticipated.

Second, recent migration of customers from non-firm to firm service rate schedules represents a particular challenge. Despite significant numbers of non-firm customers that have transferred to firm service since the end of the historic test year, the Company's margins from non-firm sales have continued to remain strong reaching \$6.025 million for the 12 months ended March 31, 2008.²³ That compares with total margins for the 12 months ended September 2007 of \$5.285 million.

²³ National Grid Response to Data Request TEC-RI 1-18.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 However, with margins charged by National Grid for non-firm service often above
2 those for firm service, particularly for customers having No. 2 fuel oil as their
3 alternative fuel, the incentives for further customer migration to firm service appear
4 to be growing. On the other hand, if the Commission should adopt a fixed rate or
5 lower capped rate for non-firm service customers in this proceeding, much of the
6 recent migration could be reversed. In either case, the estimation of firm throughput
7 volumes for Large and Extra Large C&I firm service rate classifications is potentially
8 subject to large fluctuations.

9
10 **Q. GIVEN YOUR OPPOSITION TO THE GAS MARKETING PROGRAM, SHOULD**
11 **THE COMPANY'S GROWTH ADJUSTMENTS ASSOCIATED WITH THAT**
12 **PROGRAM BE REMOVED FROM ITS FORECASTED SALES AND REVENUE?**

13 **A.** No. The Division's opposition to the proposed Gas Marketing Program is premised
14 on the current price differentials between home heating oil and natural gas that add
15 considerably to the attractiveness of natural gas service even in the absence of the
16 proposed Gas Marketing Program. Thus, the Division's position is that increased
17 conversions from heating oil to natural gas are likely to occur regardless of whether
18 the proposed Gas Marketing Program is implemented. In that context, if the
19 Commission rejects the majority of the Company's GMP costs, as I recommend

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 above, it is not necessary or appropriate to remove the adjustments to growth that
2 have been built into NG's sales and revenue forecasts.

3
4 **C. Class Cost of Service Study**

5
6 **Q. HAVE YOU REVIEWED THE DETAIL OF THE CLASS COST OF SERVICE**
7 **STUDY THAT NG WITNESS HEINTZ PRESENTS IN THIS PROCEEDING AS**
8 **ATTACHMENT NG-DAH-2 TO HIS DIRECT TESTIMONY?**

9 A. Yes, I have. I have also reviewed the testimony which explains the development of
10 that study, as well as witness Heintz's responses to a substantial number of data
11 requests that the Division propounded to the Company regarding the details of that
12 study.

13
14 **Q. ARE THE DATA AND METHODS THAT WITNESS HEINTZ USED IN THE**
15 **DEVELOPMENT OF THE COMPANY'S CLASS COST OF SERVICE STUDY**
16 **REASONABLE AND APPROPRIATE?**

17 A. In most cases they are. However, I have some concerns regarding the Company's
18 efforts to allocate among customer classes its costs for investment in Services
19 (Account 380). Claiming a lack of available data regarding the Company's historic
20 (or booked) investment in service lines by customer class, witness Heintz has
21 chosen to use estimates of replacement costs to determine class responsibilities for

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 the Company's historic service investment. But, the estimates of replacement costs
2 upon which the Company has relied are not well supported and not sufficiently
3 differentiated by class to provide reliable assessments of class responsibilities for
4 those costs.

5
6 **Q. PLEASE EXPLAIN FURTHER THE BASIS FOR YOUR CONCERNS REGARDING**
7 **THE ALLOCATION OF SERVICE INVESTMENT COSTS.**

8 A. My concerns regarding the Company's approach to the allocation of service
9 investment costs are fourfold.

10 First, the Company has made no assessment of the extent to which the
11 parameters that underlie its estimates of service installation replacement costs are
12 reflective of its actual experience on a class-by-class basis. For example, services
13 installed for dwellings and small businesses in more older urban areas tend to be
14 shorter in length due to lesser set backs from the street than those in more recently
15 constructed suburban areas. Also, I note that in a prior Valley Gas Company rate
16 case, that company assessed that there were noticeable differences in the average
17 length of service lines among rate classes. No such differences are reflected in the
18 Company's service investment allocations in this proceeding.

19 Second, the appropriateness of using a single replacement cost estimate for
20 all non-residential classes of service has not been well supported, nor does it
21 appear reasonable or appropriate. Whether the Commercial number reflects (1) a

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 representative average for all **new** service line installations for C&I customers or (2)
2 an average that is weighted more heavily toward the requirements of smaller
3 commercial customers, it most likely understates the service investment cost
4 responsibilities of customers in the Large and Extra Large C&I classes.

5 Third, the Company has made no assessment of the numbers of customers
6 in each rate class that utilize shared service lines (i.e., service lines that serve two
7 or more customers).

8 Fourth, I have been informed by the Company that the estimates of
9 replacement costs used in the allocation of National Grid's service line investment
10 for this proceeding were developed in part based on data derived from its
11 Massachusetts and New Hampshire operations. However, to date no documenta-
12 tion of the information relied upon from other jurisdictions has been provided.

13
14 **Q. WHAT ARE THE IMPLICATIONS OF THE SHORTCOMINGS YOU NOTE IN THE**
15 **COMPANY'S ALLOCATION OF SERVICE INVESTMENT COSTS?**

16 **A.** My assessment is that the Company's allocations of service line investment costs
17 most likely leads to an understatement of cost responsibilities for Large and Extra
18 Large C&I customers and an overstatement of cost responsibilities for Residential
19 and Small Commercial classes. Furthermore, since the service investment costs
20 are considered customer-related costs, National Grid's calculated customer-related
21 costs for residential and small commercial customers are most likely overstated.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

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Q. WOULD IT BE REASONABLE FOR THE COMMISSION TO EXPECT THAT A MORE APPROPRIATE BASIS FOR THE ALLOCATION OF SERVICE INVESTMENT COSTS COULD AND SHOULD BE DEVELOPED?

A. Yes. Such a result could be accomplished at limited cost through applications of statistical sampling techniques and efforts to identify actual historic service investment costs (or closer approximations thereof) for statistically drawn samples of customers in each rate class.

Q. DO OTHER ELEMENTS OF THE COMPANY'S CUSTOMER-RELATED COST ALLOCATIONS REFLECT SIMILAR SHORTCOMINGS IN THE METHODS AND DATA USED TO ALLOCATE COST RESPONSIBILITIES AMONG RATE CLASSES?

A. Yes. I find insufficient development of the supporting information used in the Company's allocations of meter reading and billing costs. For example, the Company's meter reading expense has been allocated to all classes on an equal cost per customer basis. But transportation service customers often require more frequent meter reads to support its administration of nomination and balancing provisions. Likewise, the enforcement of interruptions for non-firm customers may require at least daily meter reads for those customers. Although I recognize that non-firm customers and large transportation service customers generally have

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 meters that are read remotely through telemetering equipment, I find no recognition
2 in the Company's CCOS of any added costs for personnel, systems and software
3 that are required to process, store, evaluate, and act upon the daily meter reading
4 information used in the administration and billing of the tariff provisions set forth as
5 part of such rate offerings. As National Grid notes in response to a Division data
6 request:

7
8 *"The Company does not track, record or otherwise separate the costs*
9 *of administration and billing of individual services and therefore has*
10 *not developed any estimate of the costs of administration of the [low*
11 *income] rate discount."²⁴*

12
13 That practice may be administratively convenient for the Company's day-to-
14 day operations, but a well-developed analysis of class costs of service must pierce
15 the veil of such practices to identify cost causative factors that influence the
16 magnitude of the costs incurred as well as proper assessment of class respon-
17 sibilities for those costs.

18
19 **Q. HAVE YOU PREPARED AN ALTERNATIVE TO THE COMPANY'S COST OF**
20 **SERVICE STUDY THAT ADDRESS THE CONCERNS REGARDING THE**
21 **COMPANY'S CCOS THAT YOU HAVE DISCUSSED ABOVE?**

²⁴ National Grid Response to Data Request DIV 6-11.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. No, I have not. I believe it would be helpful to the Commission to observe the
2 effects of such changes on class cost responsibilities, particularly for service
3 investments in Account 380. But, despite efforts through both formal and informal
4 data requests to obtain better information to support more appropriate cost
5 allocation alternatives, such information has not been forthcoming. As a result, the
6 best I can offer is (1) a recommendation that the Commission not attempt to place
7 undue reliance on the precision of the Company's cost allocation study, and (2)
8 guidance regarding the direction of adjustments to class cost responsibilities that I
9 would expect to observe if better data and more appropriate allocation methods
10 were employed. As stated previously, that guidance is that the costs National Grid
11 has allocated to Large and Extra Large C&I customers are most likely to be
12 understated, while the cost responsibilities of Residential and Small C&I customer
13 classifications are most likely overstated.

14
15 **Q. DO YOU HAVE ANY OTHER CONCLUDING COMMENTS REGARDING THE**
16 **COMPANY'S CLASS COST OF SERVICE STUDY?**

17 A. Yes. The precision and reliability of class cost allocation results can only be as
18 good as the data that is used in the development of the study. The identification of
19 cost allocation methods to be used and the mechanical application of those
20 methods only reflect a portion of a cost analyst's responsibilities. Investigation of
21 the relationships that lie behind the incurrence of costs and the development of cost

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 allocation factors that are reflective of actual cost relationships are just as important
2 as the choice of allocation methodology to be employed. This is a particular
3 concern in the allocation of customer-related elements of the Company's costs of
4 service. Only rarely are customer-related costs actually incurred on a uniform (i.e.,
5 equal dollars per customer) basis for all customer classes, or even for all non-
6 residential classes. Efforts to streamline the preparation of class cost of service
7 studies, however, often lead to the use of simplifying assumptions that improperly
8 treat broad groupings of customers as being homogeneous in terms of their
9 responsibilities for customer-related cost elements. As a result, differences in
10 customer-related cost responsibilities among rate classes can be blurred.
11 Moreover, such blurring of class cost responsibilities is typically reflected in the
12 customer cost analyses that utilities such as National Grid rely upon in the
13 establishment of customer charges by rate class.

14
15 **C. Rate Structure**

16
17 **Q. HOW IS YOUR DISCUSSION OF RATE STRUCTURE ISSUES ORGANIZED?**

18 **A.** My assessment of rate structure issues associated with National Grid's proposals in
19 this proceeding is presented in four major sections. Section 1 addresses the
20 Company's proposals for distributing its proposed revenue increase among rate
21 classes. Section 2 assesses the merits of the Company's proposed changes in

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 rates for Firm service classes. Section 3 examines Non-Firm rate issues, and
2 Section 4 reviews National Grid's other tariff change proposals.

3
4 **1. Distribution of the Revenue Increases**

5
6 **Q. HOW DOES NATIONAL GRID PROPOSE TO DISTRIBUTE ITS REQUESTED**
7 **REVENUE INCREASE AMONG RATE CLASSES?**

8 A. The Company's proposed revenue increases by rate class are discussed in the
9 Direct Testimony of NG witness Heintz at page 19 and supporting computations are
10 set forth in Attachment NG-DAH-3. In general, it appears that the Company
11 proposes to apply greater than average rate increases to classes of customers
12 found to have below average rates of return. It also seeks to apply below average
13 increases to classes having above average rates of return. For the Residential
14 Heating class, which is found in the Company's CCOS to have a slightly above
15 average rate of return, National Grid proposes a system average rate increase. It
16 should also be noted Attachment NG-DAH-3 shows that, after the initial distribution
17 of the Company's requested revenue increase is determined, revenue requirements
18 that would be forgone as the result of the Company's proposed Low Income
19 Discount are distributed among other rate classes.

20

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Q. WHAT ARE THE PERCENTAGE INCREASES IN RATE CLASS REVENUE
2 REQUIREMENTS THAT RESULT AFTER THE BURDEN OF THE COMPANY'S
3 PROPOSED LOW INCOME DISCOUNT IS REDISTRIBUTED?

4 A. Schedule BRO-4 shows the effective percentage increase that each class would
5 experience after the Low Income Discount is redistributed.

6
7 Q. IS THE COMPANY'S PROPOSED REVENUE INCREASE DISTRIBUTION
8 REASONABLE AND APPROPRIATE?

9 A. The Company's basic concept (i.e., that classes having above average rates of
10 return bear somewhat less than the average increase while classes with below
11 average rates of return receive higher than average rate increases) is generally
12 reasonable. But, the manner in which the Company determines the specific levels
13 of the increases proposed for individual rate classes is not well explained and raises
14 some questions. I note in particular that the Small C&I class, which is found in the
15 Company's study to have a rate of return of 3.01% or about 62% of the system
16 average rate of return, would receive an increase of 19.94%. That equates to 125%
17 of the system average increase. But, the Extra Large Low Load Factor and Extra
18 Large High Load Factor classes for which the Company computed **negative** rate of
19 return would receive increases of 20.74%, or the equivalent of 130% of the
20 Company's overall average increase. The differences in the proposed rate

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 increases for these Small C&I and Extra Large C&I rate classes do not appear to be
2 reflective of the observable differences in their rates of return.

3 I also note that NG's re-distribution of revenue requirements associated with
4 its Low Income Discount Rate proposal impacts the relative levels of the increases
5 proposed for each major rate classification. Although not explicitly stated in the
6 Company's testimony, it appears that the referenced redistribution of revenue
7 requirements was accomplished on a uniform cost-per-therm basis for all non-
8 discounted firm rates except NGV and Gas Lamps.

9 As shown in Schedule BRO-4, the Low Income Discount adjustments to
10 revenue requirements have a comparatively small impact for some classes, while
11 the impact of those adjustments on other classes is more noticeable. The largest
12 upward adjustments are applied to the Extra Large HLF and Extra Large LLF
13 classes. The imposition of a greater portion of that revenue adjustment on the
14 Company's Extra Large C&I classes may be justified on the basis of the
15 comparatively low rates of return at present rates for those classes that are found in
16 the Company's CCOS.

17 Schedule BRO-4, page 2 of 2, compares indexed rates of return by class
18 before and after the Company's proposed rate increase with the indexed revenue
19 increase percentages by rate class. That comparison suggests that the indexed
20 percentage increases that result from the Company's proposal generally correspond
21 with the observable variations in class rates of return at present rates. Indexed
22 rates of return improve for all rate classes.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1
2 **Q. SHOULD THE COMMISSION MODIFY NATIONAL GRID'S RECOMMENDED**
3 **DISTRIBUTION AMONG RATE CLASSES OF ITS REQUESTED REVENUE**
4 **INCREASE?**

5 A. If the Company is granted its full revenue increase request, I would recommend only
6 minor adjustments to the Company's proposed revenue increases by rate class
7 aimed at strengthening the relationship between rate increase percentages and
8 class rates of return at present rates. Supporting detail for this recommended
9 distribution of the Company's requested overall revenue increase is presented in
10 Schedule BRO-5.

11
12 **Q. IF THE COMPANY IS GRANTED LESS THAN ITS FULL REQUESTED REVENUE**
13 **INCREASE, HOW SHOULD ANY REDUCTION IN THE OVERALL INCREASE BE**
14 **DISTRIBUTED AMONG RATE CLASSES?**

15 A. Based on the \$8.527 million increase that Division witness Effron recommends, I
16 would encourage the Commission to adopt a revenue increase distribution
17 comparable to that presented in Schedule BRO-6.

18

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **2. Firm Service Rate Design**

2
3 **Q. AS PART OF ITS FIRM RATE DESIGN PROPOSALS IN THIS PROCEEDING,**
4 **NATIONAL GRID SEEKS TO INCREASE THE LEVELS OF THE CHARGES IT**
5 **BILLS TO FIRM CUSTOMERS. DOES IT ALSO PROPOSE CHANGES IN THE**
6 **STRUCTURE OF ITS CHARGES FOR FIRM SERVICE CUSTOMERS?**

7 **A. No. National Grid's proposals maintain its present rate design parameters and**
8 **block structures where applicable.**

9
10 **Q. HOW DID THE COMPANY DETERMINE THE LEVELS OF ITS PROPOSED**
11 **CUSTOMER CHARGES, DISTRIBUTION CHARGES AND DEMAND CHARGES**
12 **(WHERE APPLICABLE) BY RATE CLASS?**

13 **A. As described in the Direct Testimony of NG witness Heintz, the Company used the**
14 **results of its class cost of service study as guidance in the setting of customer and**
15 **demand charges. After those charges were established, distribution charges were**
16 **calculated which would recover the remainder of the revenue requirement for each**
17 **rate class.**

18
19 **Q. ARE THE COMPANY'S PROPOSED RATE DESIGN CHANGES FOR FIRM**
20 **SERVICE RATE CLASSIFICATIONS REASONABLE AND APPROPRIATE?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. No. As noted earlier in this testimony, National Grid's proposed percentage
2 increases in demand and customer charges are large relative to its overall revenue
3 increase percentage. The Company seeks an overall increase in distribution
4 revenue of 15.95%, but its proposed increases in customer and demand charges for
5 most classes range from 46.7% to over 114%, or more than roughly three to seven
6 times the overall average increase that National Grid requests. I would characterize
7 the relative magnitudes of the Company's proposed customer and demand charge
8 increases as unusually large, and if approved, they would mark a significant shift in
9 the Commission's ratemaking policies. They do not appear to be constrained in any
10 manner by consideration of the principles of gradualism and rate continuity, and
11 they appear to place the Company's revenue decoupling objectives well above other
12 ratemaking considerations.

13 Furthermore, using the Company's CCOS detail, I have computed estimates
14 of Basic Customer Costs for each of the Company's firm service rate classes.
15 Those computations focus on those costs that are clearly related to the essential
16 elements of the Company's provision of service (i.e., costs associated with the
17 customer's meter, service, and regulator and expenses incurred for meter reading
18 and billing). See Schedule BRO-7. The results of that analysis suggests that
19 National Grid's costs of providing such basic customer services are less than half
20 the level of the customer costs on a dollars per customer per month basis that NG
21 witness Heintz computes in Attachment NG-DAH-2. Those results also indicate that
22 the basic customer costs, particularly for Residential and Small Commercial

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 customers, are generally well below the customer charge levels that National Grid
2 recommends in this proceeding. For example, the Basic Customer Cost associated
3 with Residential Heating Service is only \$11.44 per month. That equates to less
4 than 75% of the \$16.00 per month customer charge that National Grid requests in
5 this proceeding.

6
7 **Q. ARE THE LARGE, IF NOT DRAMATIC INCREASES IN CUSTOMER AND**
8 **DEMAND CHARGES THAT NATIONAL GRID PROPOSES CONSISTENT WITH**
9 **THE OBJECTIVE OF ENCOURAGING IMPROVEMENTS IN ENERGY USE**
10 **EFFICIENCY?**

11 **A.** No. Raising monthly demand and customer charges may be perceived as helping
12 the Company's shareholders, but it also diminishes the benefits that customers can
13 expect to derive from investments that are intended to reduce their gas usage and
14 lower their bills.

15
16 **Q. HOW SHOULD THE COMMISSION MODIFY THE COMPANY'S FIRM SERVICE**
17 **RATE DESIGN PROPOSALS?**

18 **A.** First, I recommend that no class should receive an increase in its monthly customer
19 and demand charges that exceeds the greater of 33% or the class average
20 increase. Second, the remainder of the revenue increase for each class should be
21 spread proportionately over all usage for the class.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1
2 **Q. HAVE YOU PREPARED A SET OF RATE DESIGNS THAT REFLECT YOUR**
3 **RECOMMENDED APPROACH TO THE DESIGN OF FIRM SERVICE RATES FOR**
4 **NATIONAL GRID?**

5 A. Yes. Those rate design proposals are presented in Schedule BRO-8. I also
6 present a set of rates that have been designed to recover the Division's
7 recommended revenue increase for the Company of \$8.527 million. That set of rate
8 designs is presented in Schedule BRO-9.

9
10 **3. Non-Firm Rate Design**

11
12 **Q. WHAT CHANGES DOES NATIONAL GRID PROPOSE IN THE STRUCTURING**
13 **OF ITS RATES FOR NON-FIRM SERVICE?**

14 A. The Company's non-firm rate design proposals have four key elements. Those
15 elements include:

- 16
- 17 • Elimination of its non-firm sales service;
 - 18 • Expansion of the time provided each month for Non-
 - 19 Firm Transportation Service ("NTS") customers to
 - 20 evaluate their service options;
 - 21
 - 22 • Introduction of rate caps for NTS distribution charges;
 - 23
 - 24 • Re-introduction of a Flexible Firm Service rate alter-
 - 25 native.
 - 26

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1

2 **Q. DOES THE COMPANY PROPOSE ANY OTHER CHANGES IN ITS NON-FIRM**
3 **RATE OFFERINGS?**

4 A. Yes. National Grid proposes to update the conversion factors associated with the
5 various alternative fuels referenced in its Non-Firm Service Tariff provisions, and
6 update the reference for the source of alternative fuel price information.

7

8 **Q. HOW DOES NATIONAL GRID CURRENTLY DETERMINE ITS CHARGES FOR**
9 **NON-FIRM SERVICE CUSTOMERS?**

10 A. NG's methodology for determining charges is set forth in Section 6, Schedule A, of
11 its tariff. That methodology provides for a form of value-of-service pricing under
12 which charges are computed monthly for each customer based on the pricing of the
13 lowest cost alternate fuel that the customer is capable of using. The Company's
14 tariff specifically recognizes four different types of alternate fuels (i.e., No. 6 Oil, No.
15 4 Oil, No. 2 Oil, and Propane) and specifies parameters to be used in determining
16 monthly fuel prices for each alternate fuel type. In addition, different pricing
17 parameters are specified for customers that have the potential to consume (a) more
18 than 100,000 therms per month, (b) between 25,000 and 100,000 therms per
19 month, and (c) less than 25,000 therms per month. Moreover, all pricing is subject
20 to a minimum rate per therm. The minimum rate is \$0.016 per therm during winter
21 months (November 1 through March 31) and \$0.010 per therm for all other months

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 (i.e., April 1 through October 31). Also, each non-firm transportation service
2 customer is assessed a monthly customer charge which is differentiated for each of
3 the above referenced categories for potential monthly gas use volumes. The
4 currently effective customer charges are:

5		
6	More than 100,000 therms per month	\$715 per month
7	25,000 to 100,000 therms per month	\$485 per month
8	Less than 25,000 therms per month	\$275 per month
9		

10 The tariff provides that each customer's distribution charge is determined
11 monthly using the following formula:

12
$$TR = ACF - MGC$$

14 Where:

15
16
17 TR = the distribution rate for non-firm transportation service;
18 ACF = the Alternative Commodity Factor; and
19 MGC = the Marginal Cost of Gas.

20
21 Furthermore, $ACF = P / C * D$

22
23 Where:

24
25 P = the posted price for the customer's alternate fuel
26 C = a conversion factor (Btu's per gallon) for the customers
27 alternate fuel
28 D = a discount factor (which is differentiated by alternate fuel
29 type and potential usage
30
31

32 **Q. IS THE COMPANY'S CURRENT METHODOLOGY FOR DETERMINING DISTRI-**
33 **BUTION CHARGES FOR NTS CUSTOMERS REASONABLE?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. No. National Grid's current methodology for pricing its non-firm gas services has
2 numerous problems that need to be addressed.

3
4 **Q. WHAT ARE THE PROBLEMS ASSOCIATED WITH THE COMPANY'S CURRENT**
5 **PRICING METHODOLOGY FOR NON-FIRM SERVICE?**

6 A. My review of the Company's pricing for non-firm services has identified at least six
7 significant problems.

8 First, the premises that were relied upon for the establishment of value-of-
9 service based charges for non-firm service either no longer exist or have been
10 substantially eroded.

11 Second, NG's setting of delivery service rates inappropriately and unneces-
12 sarily impedes customers' ability to enter long-term gas supply contracts and
13 hinders the efficient operation of competitive natural gas and oil supply markets.

14 Third, tendency toward parity between natural gas prices and fuel oil prices
15 over time when viewed in terms of costs per MMBtu no longer prevails, and long
16 term expectations foresee natural gas having a substantial and continuing price
17 advantage relative to fuel oil alternatives.

18 Fourth, the price of non-firm service for customers whose alternate fuel was
19 No. 2 Oil has so risen substantially above the Company's charges for firm service
20 that essentially all of the Company's No. 2 Oil alternate fuel Non-Firm service have
21 now migrated to Firm service.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Fifth, the Company's monthly determination of prices for a limited number of
2 customers appears to have departed from the provisions of the tariff creating what
3 appears to be inappropriate and undue price discrimination among customers
4 having the same alternate fuel type.

5 Sixth, the monthly determination of prices for non-firm customers places
6 unnecessary administrative burdens on the Company.

7
8 **Q. HOW HAVE THE PREMISES UPON WHICH THE COMPANY'S CURRENT**
9 **VALUE-OF-SERVICE PRICING METHODOLOGY CHANGED OVER TIME?**

10 A. Through industry restructuring, the opening of access to interstate natural gas
11 pipelines, and an effective decoupling of market prices for natural gas and fuel oil
12 alternatives, the premises that were relied upon to justify the use of value-of-service
13 pricing have been substantially eliminated.

14 When value-of-service pricing was first established, there was no gas
15 transportation service. All non-firm gas was provided by the utility as a non-firm gas
16 sales service. Fuel oil prices were declining, and retail natural gas prices were
17 being maintained at comparatively high levels by "take-or-pay charges" that
18 interstate pipelines were billing to their customers for gas they had committed to
19 purchase that subsequently became uneconomic as wholesale natural gas prices
20 began to decline in the mid-1980s. As declining fuel oil prices threatened utilities
21 with substantial losses of non-firm sales and revenue, utilities sought flexibility to

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 vary their non-firm service charges to compete with actual or anticipated oil price
2 competition. However, with the flexibility to lower charges when necessary to meet
3 oil price competition, state regulatory commissions, such as the Rhode Island Public
4 Utilities Commission (“RIPUC” or the “Commission”), required that utilities also
5 increase prices for non-firm service customers when their alternate fuel prices would
6 permit.

7 The opening of access to interstate gas pipelines and well-head gas supplies
8 and the unbundling of retail gas services have also introduced a new form of
9 competition for gas supply services that did not exist when value-of-service pricing
10 was first introduced. The resulting “gas-on-gas” competition provides non-firm
11 service customers additional pricing options. As a result, except during period of
12 potential interruption, alternative fuel oil prices have become less of a consideration
13 for many customers. Most of their annual requirements on an annual basis are now
14 provided by competitive gas suppliers without regard to the pricing of their
15 alternative fuels since alternative fuel prices are now substantially above competitive
16 market prices for natural gas supplies. Thus, the Company’s pricing of its non-firm
17 gas supply and non-firm gas transportation services based on comparisons to oil
18 price alternatives is premised on a distorted view of its customers’ energy pricing
19 alternatives.

20 Finally, as I have explained earlier in this testimony, the gap between natural
21 gas prices and the prices of fuel oil alternatives have grown dramatically in recent
22 years and former expectations of a tendency toward long-term parity in natural gas

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 and oil prices no longer apply. This creates a situation in which the likelihood that
2 the Company would need to lower its margins on non-firm gas services below any
3 reasonable measure of the costs of providing service to such customers to compete
4 with alternative fuel prices is extremely low.²⁵ In the absence of an expectation that
5 the Company's non-firm service volumes will be seriously threatened by declines in
6 prices for customers' alternate fuels, the key concern that triggered the perceived
7 need for value-of-service pricing more than two decades ago is eliminated.

8 Thus, the time has come to end National Grid's use of value-of-service
9 pricing for non-firm gas services.

10
11 **Q. DOESN'T THE COMPANY STILL FACE CONSIDERABLE UNCERTAINTY RE-**
12 **GARDING THE NON-FIRM SERVICE VOLUMES THAT IT CAN EXPECT?**

13 A. The recent migration of significant non-firm service volumes to firm service suggests
14 that it does face such uncertainty. However, that migration has resulted directly
15 from the Company's value-of-service pricing against clearly non-competitive fuel oil
16 price alternatives. If this Commission establishes reasonably predictable non-firm
17 rates below those for customers' applicable firm service alternatives, that migration
18 should be reversed, and the stability of the composition of non-firm service

²⁵ In the extremely volatile energy markets that have been experienced in recent years, it is not possible to state that oil prices would never fall below natural gas prices. However, as a long-time analyst of these markets, I would suggest that, in the unexpected event that fuel oil prices fall below natural gas prices, such a pricing relationship would be short-lived and would not have significant, on-going, negative impacts on the Company's non-firm service volumes.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 requirements would be substantially improved. In that context, I encourage the
2 Commission to direct National Grid to design rates for NTS which presume that
3 customers who have migrated from non-firm to firm service within the last year
4 would return to non-firm service.

5
6 **Q. WOULD THE COMPANY BE HARMED FINANCIALLY IF CUSTOMERS WHO**
7 **ARE PRESUMED TO SHIFT BACK TO NON-FIRM SERVICE DO NOT DO SO?**

8 A. No. Since Firm Service margins would be higher than those for Non-Firm Service, a
9 decision by a customer not to return to Non-Firm Service would result in NG
10 obtaining greater margin per therm than would be anticipated in the setting of rates.

11
12 *a. Elimination of Non-Firm Sales Service*

13
14 **Q. DO YOU SUPPORT THE COMPANY'S PROPOSAL TO ELIMINATE ITS NON-**
15 **FIRM SALES SERVICE RATE SCHEDULE?**

16 A. Yes. At this point discontinuation of the Company's non-firm gas supply service
17 appears reasonable and appropriate. There appears to be sufficiently robust
18 competition among suppliers of non-firm gas supply service within the Company's
19 Rhode Island gas service territory such that the continuation of that service appears
20 unnecessary. In addition, NG witness Czekanski explains that (1) the Non-Firm
21 Sales Service tariff requires pricing of that service before gas costs are known and

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 (2) the limited timeframe for customers to evaluate their service options after pricing
2 for a month is established creates a complicated administrative process.

3
4 b. Expansion of Time to Evaluate Service Options

5
6 **Q. SHOULD THE COMMISSION ALLOW EXPANDED TIME EACH MONTH FOR**
7 **NON-FIRM CUSTOMERS TO EVALUATE THEIR SERVICE ALTERNATIVES?**

8 A. If either the current monthly pricing of NTS and/or Non-Firm Gas Sales service is
9 continued, NG's proposal to provide non-firm customers more time to evaluate their
10 service options may be appropriate. However, as will be explain below, the Division
11 supports a termination of monthly value-of-service based pricing for non-firm service
12 customers, and in that context, the Company's proposal for expansion of the time
13 provide for evaluation of their service options becomes irrelevant.

14
15 c. Updating of Fuel Conversion Factors

16
17 **Q. IS THE COMPANY'S PROPOSED UPDATING OF THE FUEL CONVERSION**
18 **FACTORS IN ITS PRESENT NON-FIRM SERVICE TARIFF NECESSARY AND**
19 **APPROPRIATE?**

20 A. If monthly value-of-service based pricing for NTS customers is terminated, the use
21 of fuel factors in the determination of rates is eliminated. Thus, updating those

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 factors would be unnecessary. If the current monthly value-of-service based pricing
2 for NTS is continued fuel conversion factors will most likely continue to be an
3 important element of monthly price determinations. However, even in that instance,
4 I do not find a compelling need for the purported “updates” that National Grid
5 proposes. The Company has offered no basis for the updated factors that it
6 proposes and provided no source for those figures that can be verified.
7 Furthermore, the changes it suggests are quite small and would have little impact
8 on the resulting monthly margin rates for NTS customers.

9
10 *d. Price Caps for Monthly NTS Distribution Charges*

11
12 **Q. WHY DOES NATIONAL GRID PROPOSE TO PLACE CAPS ON THE CHARGES**
13 **THAT IT WOULD BILL NON-FIRM TRANSPORTATION SERVICE CUSTOMERS**
14 **FOR THE DELIVERY OF THIRD-PARTY GAS SUPPLIES?**

15 **A.** Due to the growing differentials between customers’ alternate fuel prices and the
16 prices at which natural gas can be obtained in the competitive market, the Com-
17 pany’s present value-of-service pricing for NTS has led to charges for those
18 services that have in a number of instances been well in excess of the Company’s
19 firm service rates. The value-of-service based margins over the last couple years
20 for non-firm transportation service customers have been particularly large for
21 customers who have No. 2 Oil as their alternative fuel. This has resulted in a

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 significant migration of customers and load from non-firm service to firm service. By
2 placing caps on the charges billed for non-firm transportation service, National Grid
3 hopes to stem the migration of non-firm customers to firm service.

4
5 **Q. WHAT IS THE EXTENT OF THE MIGRATION OF CUSTOMERS AND LOAD**
6 **FROM NON-FIRM TO FIRM SERVICE THAT NATIONAL GRID HAS EXPER-**
7 **IENCED?**

8 A. National Grid's response to Data Request DIV 6-6 indicates that since the end of
9 the historic test year for this proceeding (i.e., since September 30, 2007), twenty -
10 seven (27) customers have migrated from non-firm service to firm service alter-
11 natives. Those migrating customers represent approximately 1,500,000 Dth of
12 annual gas use.²⁶ That migration has added roughly 4% to the Company's firm
13 throughput volumes on an annual basis and nearly 10% to the Company rate year
14 volumes for Medium, Large, and Extra Large firm service rate classifications.

15
16 **Q. HOW DOES THE COMPANY PROPOSE TO SET RATE CAPS FOR NON-FIRM**
17 **TRANSPORTATION SERVICE CUSTOMERS UNDER THE PROPOSAL IT**
18 **ADVANCES IN THIS PROCEEDING?**

19 A. Witness Czekanski explains that the proposed rate caps for non-firm service would
20 be set at fifty percent (50%) above the equivalent cost of each customer's

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 applicable firm service rate alternative.²⁷ Thus, distribution charges for NTS
2 customers could be set at levels up to 50% above the average revenue per therm
3 than they would pay if they were billed under the Company's firm service rates.
4

5 **Q. WITNESS CZEKANSKI SUGGESTS AT PAGE 20 OF HIS DIRECT TESTIMONY**
6 **THAT THE COMPANY'S PROPOSED CAPS FOR NTS DISTRIBUTION**
7 **CHARGES REPRESENT A COST-BASED LIMIT ON THE PRICING OF SERVICE**
8 **TO THOSE CUSTOMERS. DO YOU AGREE?**

9 A. No. It does set a limit on the charges that would be applied to NTS customers, but I
10 find it difficult to represent that limit as being a reasonably cost-based charge. In
11 addition, to the fact that the proposed caps would be set at 50% above the costs of
12 firm service alternatives, the levels of those caps are inappropriately computed.

13 The computations that the National Grid proposes to use in the computations
14 of those rate caps for NTS customers comprise four problems.

15 First, the RPC target revenue that National Grid proposed to rely upon as the
16 basis for those computations includes customer charge revenue. Since NTS
17 customers would pay separate monthly customer charges in addition to the capped
18 distribution charge, inclusion of customer charge revenue in the calculation of
19 distribution charge rate caps for NTS customers is inappropriate.

²⁶ Two customers account for over 58% of the volumes that have migrated to firm service from non-firm service since the end of the since September of 2007.

²⁷ Direct Testimony of NG witness Czekanski at page 19.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Second, the non-customer charge component of RPC revenue reflects levels
2 of average annual use that may not be representative of, or appropriately applied to,
3 the levels of annual gas use for NTS customers.

4 Third, the Company's computed rates of return for Medium, Large and Extra
5 Large C&I rate classifications deviate significantly from the system average rate of
6 return. Thus, setting rate caps with reference to such classes does not necessarily
7 produce reasonable or conceptually consistent measures of the costs of serving
8 non-firm customers. For example, the Company's CCOS suggests that the Extra
9 Large Low Load Factor and Extra Large Highly Load Factor classes have negative
10 rates of return at present rates. The Company's CCOS also indicates that the
11 Medium C&I and Large Low Load Factor classes have rates of return that are
12 respectively 187% and 225% of the system average rate of return. Thus, it is
13 difficult to accept the Company's Firm C&I rates as reasonable benchmarks
14 establishing cost-based rate caps for NTS customers.

15 Fourth, each of NG's firm C&I rate classifications for which a transportation
16 service option is offered includes a separately stated demand charge. The Com-
17 pany's proposed rate cap methodology implicitly assumes that the relationship
18 between average use and demand for customers billed under those firm service
19 rate schedules is reflective of the relationships between annual gas use and
20 demand found in the usage patterns of NTS customers. However, NG has offered
21 no support for that assumption.

22

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Q. IF THE COMPUTATIONAL PROBLEMS ASSOCIATED WITH THE COMPANY'S
2 PROPOSED RATE CAPS FOR NTS CUSTOMERS WERE RESOLVED, WOULD
3 YOU SUPPORT THE IMPLEMENTATION OF SUCH RATE CAPS?

4 A. No. Although NTS rates with rate caps might be viewed by some as an
5 improvement over the same rates without rate caps, only imposing rate caps does
6 not resolve a number of other serious concerns this Commission should have with
7 respect to a continuation of the Company's current value-of-service based pricing
8 methodology for NTS customers. I must suggest, however, that resolution of NTS
9 pricing issues should be among the Commission's priorities in this proceeding.
10 Moreover, given the importance of the interrelationships between the NTS rates, the
11 Company's overall revenue requirement, and the establishment of appropriate
12 charges for other classes of customers, this proceeding appears to be the most
13 appropriate forum in which to assess such issues.

14

15 *e. Re-Introduction of Flexible Firm Rates*

16

17 Q. WHAT IS YOUR ASSESSMENT OF THE COMPANY'S PROPOSAL TO RE-
18 INTRODUCE A FLEXIBLE FIRM SERVICE RATE ALTERNATIVE FOR CURRENT
19 NON-FIRM SERVICE CUSTOMERS?

20 A. The Company's proposal for a Flexible Firm service alternative only partially
21 addresses the problems associated with the Company's existing non-firm pricing

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 that I have enumerated above. It also introduces some new of problems which
2 make that proposal particularly inappropriate for re-introduction. New problems
3 associated with this Company proposal include:

- 4
- 5 • The potential that a Flexible Firm Service customer could receive firm
6 service for a portion of their load on a year-around basis without being
7 subject to DAC charges that would be billed to other customers for
8 comparable firm services;
 - 9
 - 10 • The Company's failure to address the manner in which future rate
11 cases would impact charges billed to customers under Flexible Firm
12 Service contracts;
 - 13
 - 14 • The Company's intention to retain a portion of the margin that it
15 derives from service provided to Flexible Firm customers, including
16 those portions of the service that is provided to such customers on a
17 firm year-around basis;
 - 18
 - 19 • The Company's reference in its proposed tariff language for Flexible
20 Firm to unspecified "value added services" that may be offered in
21 conjunction with Flexible Firm service agreements;

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

- 1
- 2 • Rates that would purportedly be “*subject to negotiation*” without any
- 3 well-developed explanation of (1) the basis upon which such nego-
- 4 tiations would be conducted or (2) the anticipated relative negotiating
- 5 strength of the parties (i.e., the Company and the potential Flexible
- 6 Firm Service customer) that would participate in such negotiations.²⁸
- 7

8 **Q. DO YOU HAVE OTHER CONCERNS REGARDING NATIONAL GRID’S NON-**

9 **FIRM TRANSPORTATION SERVICE PRICING PROPOSALS IN THIS PRO-**

10 **CEEDING?**

11 **A.** Yes. I have two additional concerns.

12 First, National Grid’s interruptions of service are not the same for all of its

13 non-firm customers. Non-firm customers located in certain areas of the Company’s

14 system (e.g., Westerly and Aquidneck) are subject to longer and/or more frequent

15 service interruptions than those in other parts of the Company’s system. Yet, the

16 charges those customers pay for non-firm service appear to be unrelated to the

17 frequency or duration of expected interruptions.

18 Second, the Company’s sharing of margins derived from non-firm service

19 customers was intended to encourage the Company to maximize the revenue it

²⁸ If a potential Flexible Firm Service customer is seeking services from National Grid for which it has no reasonably economic alternatives, such “negotiations” may not yield reasonable or appropriate results. Moreover, the introduction of “value added services” into such negotiations may impede the ability of the Division to assess the reasonableness of rates that are negotiated.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 derives from those customers in the face of competition from alternative fuels,
2 particularly No. 2 and No. 6 Fuel Oil which are the predominant alternate fuels used
3 by non-firm gas service customers in Rhode Island. However, as I have explained
4 above, natural gas and fuel oil prices have been substantially decoupled, and the
5 Company's determination of charges for non-firm customers has essentially evolved
6 into little more than the monthly application of a pricing formula based on
7 parameters set forth in its tariff.

8 The only times the Company's pricing appears to be differentiated among
9 customers having comparable alternate fuel prices are when individual customers
10 purportedly present invoices or price quotes for their alternate fuels that are
11 intended to support a claim that they would be able to purchase their alternate fuels
12 at prices lower than those published for the relevant market. In those instances, the
13 same pricing formula is applied, but the alternate fuel price used in the formula is
14 based on the lower alternate fuel price submitted by the customer. This practice
15 produces lower maximum allowed margins for those customers who submit such
16 pricing information.²⁹ There is no indication that NG attempts to independently
17 verify the authenticity of customer-provided price quotes for alternate fuels.

²⁹ The Division has been made aware of complaints by certain non-firm customers and marketers of non-firm gas supply services that such practices have resulted in unfair price discrimination. The Division expended considerable effort to review the margins billed to National Grid's non-firm customers for FY 2006 and observed considerable differences in the prices billed to individual customers having the same alternate fuel type. However, it was unable to obtain sufficient information to verify the basis for such price differences. Moreover, without a substantial additional commitment of time and resources, no conclusion regarding the reasonableness of such differences in the pricing of otherwise comparable services could be supported.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 In view of the forgoing, it is the assessment of the Division that the time has
2 come for the Commission to terminate the Company's sharing of margins derived
3 from interruptible service customers.

4
5 *f. Non-Firm Service Pricing Recommendation*

6
7 **Q. HOW SHOULD NATIONAL GRID'S RATES FOR NON-FIRM TRANSPORTATION**
8 **SERVICE CUSTOMERS BE STRUCTURED?**

9 **A.** As noted earlier in this testimony, setting fixed rates for National Grid's non-firm
10 service customers at this time is somewhat problematic due to recent migration of
11 non-firm customers to firm service rate classifications and the potential for further
12 migration of customers between the Company's firm service and non-firm service
13 rate schedules. Thus, I recommended that fixed the Commission establish fixed
14 non-firm rates, below those for customers' applicable firm service alternatives,
15 based on the presumption that recent migration between non-firm and firm service
16 rate classifications will be reversed. I also recommend that the fixed rates be
17 blocked in a manner that reflects the types of annual usage classifications currently
18 used in pricing of National Grid's non-firm gas services. That would produce a three
19 block rate structure which would enable the Company to more equitably distribute
20 the revenue requirements for the non-firm service class in a manner that reflects
21 economies of scale associated with service to larger volume customers while also

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 providing improved prices for small volume non-firm customers. Furthermore, as
2 long as the Company's expectation is that service to customers in the Westerly and
3 Aquidneck Island areas is expected to be unavailable for most, if not all, of the
4 winter season, the distribution charge for all volumes delivered to customers located
5 in those areas should be set at the lowest of the three block rates recommended
6 above. If National Grid's expectations regarding the frequency and duration of
7 interruptions for non-firm customers located in those areas or any other areas of the
8 Company's system change materially, NG should be responsible for timely reporting
9 of such changes to the Commission with a recommendation for appropriate
10 adjustments to rates to reflect such changes.

11
12 **Q. DO YOU HAVE ANY FURTHER RECOMMENDATIONS RELATED TO NATIONAL**
13 **GRID'S PRICING OF NON-FIRM SERVICES?**

14 **A.** Yes. I recommend that regardless of whether value-of-service pricing is maintained
15 for NTS customers, the current margin sharing of margins between firm ratepayers
16 and the Company should be terminated. If fixed rates for non-firm service are
17 established, then such a margin sharing arrangement becomes unnecessary. On
18 the other hand, if value-of-service pricing (with or without rate caps) is continued, I
19 submit that the Company's pricing of non-firm services is sufficiently formulaic in
20 nature that current margin sharing incentive are unnecessary and inappropriate
21 since they have little impact on the total margins that can be expected to be derived

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 from non-firm service. Clearly, the primary determinants of margins actually billed
2 to non-firm customers will be the levels of the prices for customers' alternate fuels
3 and the other pricing parameters and inputs established in the Company's tariff, not
4 the actions of the Company. Thus, with a continuation of value-of-service pricing, I
5 would recommend that 100% of the margin derived from non-firm customers be
6 credited to firm ratepayers through the DAC.

7
8 **4. Other Tariff Changes**

9
10 **a. Low Income Discount**

11
12 **Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED DISCOUNT FOR LOW**
13 **INCOME CUSTOMERS?**

14 **A.** National Grid recommends the introduction of separate discounted low-income rates
15 for both Residential Heating and Residential Non-Heating customers. For both of
16 those low-income customer groups the proposed low-income rates reflect a flat 10%
17 discount applied to each of the charges in the comparable standard Residential
18 Heating and Residential Non-Heating rate schedules.

19
20 **Q. TO WHOM WOULD THE PROPOSED LOW-INCOME DISCOUNT RATES**
21 **APPLY?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. Under the Company's proposal, eligibility for these discounted rate offerings would
2 be premised on verification of the customer's participation in the Low Income Home
3 Energy Assistance program ("LIHEAP"). Restriction of participation to LIHEAP-
4 eligible customers is intended to facilitate the identification of participants given that
5 the Company does not maintain information regarding customers' incomes.

6
7 **Q. DOESN'T THE COMPANY ALREADY HAVE A PROGRAM TO ASSIST LIHEAP**
8 **ELIGIBLE LOW INCOME CUSTOMERS?**

9 A. It does. At present, \$1,785,000 of low income assistance funding is embedded in
10 the Company's base rates for gas service. Those funds are used to provide Low
11 Income Heating Assistance and Low Income Weatherization services.

12
13 **Q. IS THE PROPOSED LOW INCOME RATE DISCOUNT INTENDED TO REPLACE**
14 **THE COMPANY'S PRESENT LOW INCOME ASSISTANCE PROGRAMS?**

15 A. No. The proposed rate discount program would be offered in addition to the
16 existing low-income assistance programs that are funded through the charges paid
17 by other gas service customers.

18
19 **Q. HOW MANY CUSTOMERS DOES THE COMPANY EXPECT TO QUALIFY FOR**
20 **PARTICIPATION IN THE PROPOSED RATE DISCOUNT PROGRAM?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. The testimony of witness Czekanski indicates that National Grid anticipates
2 approximately 16,000 low income heating customers will subscribe to the program.
3 In addition, the Company's rate calculations in Attachment NG-DAH-4 reflect an
4 assumption that an additional 2,475 low-income Residential Non-Heating customers
5 will participate in the program.

6
7 **Q. IS PARTICIPATION IN THE LOW INCOME DISCOUNT PROGRAM LIMITED TO**
8 **WINTER MONTHS?**

9 A. No. The proposed discount rates would apply to the service requirements of low-
10 income customers throughout the year as long as they remain qualified for that
11 service.

12
13 **Q. HOW IS THE LEVEL OF THE PROPOSED RATE DISCOUNT DETERMINED?**

14 A. In response to a data requested propounded by the Division, National Grid offers its
15 assessment that the proposed 10% discount achieves "*the optimal balance of costs*
16 *and benefits among customer classes.*"³⁰ However, the Company offers no
17 quantitative analysis to support that assessment and no explanation of the specific
18 criteria used to assess the optimality of the proposed 10% discount.

19

³⁰ National Grid Response to Data Request DIV 5-19.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Q. DO YOU FIND THAT THE LEVEL OF THE PROPOSED DISCOUNT IS
2 REASONABLE AND APPROPRIATE?

3 A. The appropriate level for low-income rate assistance is a highly subjective matter
4 that cannot be determined through analysis of utility costs of service or revenue
5 impacts. Thus, I am not in a position to render an opinion regarding the reason-
6 ableness and appropriateness of either the proposed rate discount levels or the
7 combination of the proposed rate discounts and the existing low-income assistance
8 programs for which costs are presently included in gas service rates.

9
10 Q. WHAT IS THE ESTIMATED ANNUAL COST OF THE COMPANY'S PROPOSED
11 LOW INCOME DISCOUNT RATES?

12 A. The Company's estimates of the costs for the proposed low income rate discounts
13 are presented in Attachment NG-DAH-4 to the Direct Testimony of NG witness
14 Heintz, page 1 of 3. The computations on that page estimate that the proposed
15 low-income rate discounts would reduce revenue billed to low-income Residential
16 Heating customers by \$777,803 per year and \$51,535 per year for low-income
17 Residential Non-Heating customers. Thus, the estimated annual total cost of the
18 proposed rate discounts is \$829,338. This would raise the Company's total
19 anticipated annual low income assistance to more than \$2.6 million per year.

20 No estimate of the operating, administrative, and other costs that the
21 Company will incur to implement the proposed rate discount program is provided.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 Rather, the Company represents that, "*The Company does not track, record or*
2 *otherwise separate the costs of administration and billing of individual services and*
3 *therefore has not developed any estimate of the costs of administration of the [low*
4 *income] rate discount.*"³¹

5
6 **Q. HOW WOULD THE PROPOSED RATE DISCOUNTS TO LOW-INCOME**
7 **RESIDENTIAL CUSTOMERS BE FUNDED?**

8 A. As shown in witness Heintz's Attachment NG-DAH-3, National Grid proposes to re-
9 distribute the costs of its proposed low income discounts among all of its non-low
10 income rate classifications (excluding Natural Gas Vehicles and Gas Lights).
11 Although not specifically stated in witness Heintz's testimony, that redistribution
12 spreads the costs of those discounts on an equal cost-per-therm basis for all firm
13 customer service volumes.

14
15 **Q. DOES THE COMPANY OFFER ANY EVIDENCE THAT CUSTOMERS WHO DO**
16 **NOT QUALIFY FOR THE PROPOSED LOW INCOME DISCOUNT RATES**
17 **WOULD BENEFIT FROM THOSE PROGRAMS?**

18 A. No, it does not.
19

³¹ National Grid Response to Data Request DIV 6-11.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **Q. WOULD THE COMPANY BENEFIT FROM THE OFFERING OF LOW INCOME**
2 **DISCOUNT RATES?**

3 A. Yes. By lowering the amounts billed to low income customers, the Company both
4 reduces the likelihood that a customer's account will become uncollectible and
5 reduces the amount that becomes an uncollectible accounts expense if participating
6 customers continue to have bill payment problems. As a result, offering of the
7 proposed low income discount rates lowers the Company's revenue collection risk.
8 In addition, it should be anticipated that the low income discount rate will lower
9 National Grid's collection costs. By improving the affordability of service, payment
10 lags should be moderated by reducing cash working capital requirements and the
11 numbers of customers for whom collection actions must be taken should be
12 lowered.

13 I must note, however, that if the Company's proposals to amend its GCR and
14 DAC calculations to provide for an annual reconciliation with its actual uncollectible
15 accounts experience are approved, then all uncollectible accounts risk would be
16 shifted to the Company's firm service customers.

17
18 **Q. SHOULD THE COMPANY'S RATES BE ADJUSTED TO REFLECT THE**
19 **ANTICIPATED IMPACT OF THE PROPOSED RATE DISCOUNTS ON ITS**
20 **UNCOLLECTIBLE ACCOUNTS EXPENSE?**

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 A. Assuming that NG's proposed annual reconciliations of uncollectibles in its GCR
2 and DAC mechanisms are NOT approved, I would recommend that the Commission
3 lower the Company's claimed uncollectible accounts expense by 50% of estimated
4 costs of the offered rate discounts, or \$415,169. This recognizes that a large
5 portion of the discount amounts would likely become future uncollectible accounts
6 expenses in the absence of the offered discounts, and it shares the risk associated
7 with the effectiveness of those discounts between the Company and its ratepayers.

8

9 **Q. DO YOU HAVE ANY FURTHER OBSERVATIONS REGARDING NATIONAL**
10 **GRID'S PROPOSED LOW INCOME DISCOUNT RATES?**

11 A. Yes. Although concerns regarding the affordability of gas service for low income
12 Residential customers are real and clearly impact utility ratemaking, the Company's
13 proposal in this case is essentially a plan to use other peoples' money without their
14 advice or consent to address a problem with which the Company and its share-
15 holders should more closely identify as a responsible corporate participant in the
16 Rhode Island economy. In that context, it is somewhat disappointing that National
17 Grid offers no shareholder contribution to the costs of the new rate discount
18 program that it proposes.

19

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **2. Gas Cost Recovery (GCR) Changes**

2
3 **Q. HOW DOES NATIONAL GRID PROPOSE TO MODIFY ITS TARIFF PROVISIONS**
4 **RELATING TO THE COMPANY’S GAS COST RECOVERY (“GCR”) CLAUSE?**

5 **A.** Through the testimony of witnesses Heintz and Czekanski, National Grid proposes
6 three changes in tariff provisions relating to its GCR. Those changes include:

- 7
8 ➤ Reduction of the number of classes for which gas cost factors
9 are computed from six to two;
10
11 ➤ Adding a description of the Natural Gas Vehicle gas charge to
12 the GCR tariff provisions; and
13
14 ➤ Modification of the consideration of uncollectible accounts
15 expense within GCR reconciliations to allow annual reflection
16 of the Company’s actual uncollectibles experience in the GCR
17 reconciliation process.
18

19 **Q. SHOULD THE COMMISSION ACCEPT NATIONAL GRID’S PROPOSAL TO**
20 **CONSOLIDATE THE NUMBER OF RATE CLASSIFICATIONS FOR WHICH GCR**
21 **CHARGES ARE CALCULATED?**

22 **A.** Yes. The change that the Company proposes would simplify the GCR process by
23 consolidating rate classes into High Load Factor and Low Load Factor classi-
24 fications. This proposed change is reasonable and would not have significant
25 adverse impacts on any class of customers.
26

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **Q. IS THE TARIFF LANGUAGE THAT THE COMPANY PROPOSES TO PROVIDE**
2 **MORE EXPLICIT RECOGNITION OF GAS COSTS ASSOCIATED WITH ITS**
3 **PROVISION OF NATURAL GAS VEHICLE SERVICE (RATE NGV) REASONABLE**
4 **AND APPROPRIATE?**

5 A. With one exception I find that it is appropriate. That exception relates to the Section
6 3.4, Storage Variable Product Costs, which omits reference to Rate NGV in the
7 listing of classes to which Storage Variable Product Costs are allocated. National
8 Grid offers no reason for this omission, and as long as NGV customers are not
9 restricted from taking service at times when Storage supplies are being utilized, I
10 find no reason why Rate NGV customers should not assume responsibility for a
11 share (albeit small) of the Company's Storage Variable Product Costs. The
12 omissions to which I refer are found Section 2, Gas Charge, Schedule A, Sheet 9,
13 of the Company's proposed tariff in the definitions of variables "VSC" and "Dt_{vsc}."

14
15 **Q. DO YOU SUPPORT NATIONAL GRID'S PROPOSAL TO REFLECT ITS ACTUAL**
16 **UNCOLLECTIBLE ACCOUNTS EXPERIENCE IN ITS RECONCILIATION OF GCR**
17 **CHARGES?**

18 A. No, I do not. This Commission, like many others, has historically computed the
19 percentage of uncollectible revenue as an average of several years of historic
20 experience. That has been done primarily to mitigate the effects of extreme
21 weather on the Company's actual uncollectible accounts experience in any single

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 year. That practice has had the effect of limiting year-to-year fluctuations in charges
2 and thereby provided customers a measure of rate stability.

3 National Grid's proposal in this proceeding would do just the opposite. After
4 a winter of extremely cold weather in which customers are generally more pressed
5 to pay their heating bills, the Company's proposal would result in increased GCR
6 charges to compensate for the higher uncollectible accounts experience that
7 generally follows such conditions. However, extreme cold winter conditions also
8 tend to push both gas use and deferred gas cost balances upward, and those
9 factors would also tend to increase GCR charges for the following year. Thus, the
10 Company's proposal to reflect its actual uncollectible accounts experience in its
11 GCR reconciliation would tend to amplify the magnitude of GCR adjustments and
12 thereby exacerbate year-to-year fluctuations in those charges. Conversely, after a
13 warmer than normal winter, uncollectible accounts experience is generally improved
14 (i.e., bills tend to be more affordable when gas use is lower), and deferred gas cost
15 balances also tend to be lower. Thus, reflecting the Company's actual uncollect-
16 ible experience after a warmer than normal winter will tend to further reduce the
17 GCR reconciliation costs to be recovered during the subsequent GCR period.
18 These results run directly counter to this Commission's objective of trying to
19 minimize fluctuations in GCR charges and improve rate stability for Rhode Island
20 gas customers. Therefore, I urge the Commission **not to change** the manner in
21 which uncollectibles are currently reflected in the GCR reconciliation process.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1

2 **3. Distribution Adjustment Clause**

3

4 **Q. DO NATIONAL GRID'S PROPOSALS IN THIS PROCEEDING INCLUDE**
5 **CHANGES TO THE COMPANY'S DISTRIBUTION ADJUSTMENT CLAUSE?**

6 **A.** Yes. NG witness Czekanski explains that National Grid requests at least eight (8)
7 changes in the structure of its DAC.

8

9 **Q. WHAT ARE THE DAC CHANGES THAT WITNESS CZEKANSKI IDENTIFIES?**

10 **A.** The proposed changes to National Grid's DAC that witness Czekanski identifies
11 include the introduction of four new elements of the Company's DAC rate
12 adjustment calculations, elimination of three current elements of the DAC, and
13 modification one element of the current DAC. The specific changes identified
14 include:

15

16 1. Introduction of a Revenue Decoupling Mechanism
17 ("RDM") factor;

18

19 2. Introduction of a Pension and Post-Retirement Benefits
20 Other Than Pensions ("P&PBOP") factor;

21

22 3. Introduction of a Capital Expenditure ("CapX") tracker;

23

24 4. Introduction of an annual uncollectible adjustment;

25

26 5. Elimination of the current Weather Normalization
27 Adjustment (WNA") factor;

28

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

- 1 6. Elimination of the Consolidation Mitigation Adjustment
2 provision;
3
4 7. Elimination of the Environment Response Cost factor;
5 and
6
7 8. Changes to the Deferred Distribution Adjustment Cost
8 Account.
9

10 **Q. SHOULD THE COMMISSION APPROVE THE DAC CHANGES THAT NATIONAL**
11 **GRID PROPOSES IN THIS PROCEEDING?**

12 A. Only one of the Company's eight (8) proposed changes to the DAC should be
13 approved. The only DAC change that the Division supports is elimination of the
14 Consolidation Mitigation Adjustment provision. The Company's other proposed
15 changes to its DAC should be rejected.

16
17 **Q. WHAT IS THE BASIS FOR THE YOUR OPPOSITION TO THE IMPLEMENTATION**
18 **OF THE COMPANY'S PROPOSED RDM FACTOR?**

19 A. As explained earlier in this testimony, I find the Company's proposed Revenue
20 Decoupling Mechanism factor and the RPC targets that National Grid proposes to
21 use in the computation of annual rate adjustments as part of the DAC are
22 inappropriate and unnecessary. Therefore, I cannot justify the inclusion of an RDM

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 factor in the DAC. However, I must note that with rejection of RDM, continuation of
2 a Weather Normalization Adjustment is appropriate.³²

3
4 **Q. WHY SHOULDN'T IMPLEMENTATION OF THE COMPANY'S PROPOSED**
5 **P&PBOP FACTOR BE PERMITTED?**

6 A. The Division's opposition to the Company's proposed P&PBOP factor is presented
7 in the Direct Testimony of Division witness David Effron.

8
9 **Q. WHAT IS THE DIVISION'S RATIONALE FOR REJECTING THE COMPANY'S**
10 **PROPOSED CAPX TRACKER?**

11 A. The Division's position regarding the proposed CapX tracker is also presented in the
12 Direct Testimony of Division of witness David Effron. It should be noted that
13 although witness Effron does not support implementation of the Company's CapX
14 tracker proposal, he does support a modified Accelerated Pipe Replacement
15 ("APR") program.

16
17 **Q. IN YOUR DISCUSSION OF GCR RELATED ISSUES, YOU FOUND THE**
18 **COMPANY'S PROPOSED ANNUAL ADJUSTMENT FOR ACTUAL UNCOL-**
19 **LECTIBLES EXPERIENCE TO BE INAPPROPRIATE. DO YOU OFFER A**

³² The Division notes that the rate adjustments resulting from the RDM and the WNA should be viewed as somewhat overlapping or redundant since both would adjust rates for the effects of variations from estimated usage levels under normal weather conditions. Thus, the Commission should view NG's proposed implementation of an RDM factor and continuation of the current WNA factor as mutually exclusive options.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 **SIMILAR FINDING WITH RESPECT TO NATIONAL GRID'S PROPOSAL FOR AN**
2 **ANNUAL UNCOLLECTIBLES ADJUSTMENT IN THE DAC?**

3 A. Yes, I do. In my discussion of GCR issues earlier in this testimony, I concluded that
4 the Company's proposed annual reconciliation of uncollectible experience could
5 amplify volatility in the Company's rate adjustments and was inconsistent with this
6 Commission's efforts to improve rate stability. I offer a similar conclusion with
7 respect to the reconciliation of uncollectible accounts experience within the DAC.
8 Therefore I do not support implementation of that adjustment.

9

10 **Q. WHY SHOULD THE COMMISSION REJECT NATIONAL GRID'S PROPOSAL TO**
11 **ELIMINATE ITS ENVIRONMENTAL RESPONSE COST ("ERC") FACTOR?**

12 A. The present ERC factor provides a means of smoothing the impacts of environ-
13 mental expenditures and related insurance proceeds over time. This factor should
14 be continued in the absence of strong evidence that the potential for the Company's
15 incurrence of significant environmental response cost in the future has been essen-
16 tially eliminated. Although the present balance of costs subject to recovery through
17 the ERC is comparatively small, that fact, in and of itself, is not a reason to discard
18 this valuable mechanism for mitigating the impacts of environmental expenditures
19 that are often unpredictable in their timing and magnitude. Even if the balance of
20 environment response costs should fall to zero, the Commission should consider

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

- 1 2. The Commission should conclude that National Grid's proposed Gas
2 Marketing Program is not well-conceived, and in the current market, it is not
3 necessary to attract new gas customers and achieve substantial conversions
4 of existing low-use gas customers to gas heating.
- 5
- 6 3. The Commission should eliminate all but \$148,000 of the proposed Gas
7 Marketing Program costs from NG's requested revenue requirement.
- 8
- 9 4. The Commission should modify the Company's proposed distribution of
10 increases among rate classes as the Division has recommended herein.
- 11
- 12 5. The Commission should determine that the Company's proposed increases
13 in monthly Customer and Demand charges are inordinately large and should
14 be reduced to reflect greater consideration of gradualism and continuity in
15 the Commission's ratemaking policies.
- 16
- 17 6. The Commission should accept National Grid's proposed termination of its
18 non-firm gas sales service.
- 19
- 20 7. The Commission should find that the Company's value-of-service based
21 approach to the pricing of service to non-firm customers is no longer
22 appropriate and should be terminated.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

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- 8. The Commission should terminate NG's sharing of margins derived from non-firm service customers.

- 9. The Commission should deny National Grid's request to re-introduce a Flexible Firm Service rate alternative for non-firm service customers.

- 10. The Commission should establish a three-block distribution charge structure for NTS customers based on the presumption that customers who have recently migrated from non-firm service to firm service will return to service under National Grid's NTS rates. Also, the new three-block distribution charge structure should provide that all service volumes for customers located in areas for which service is expected to be unavailable for most, if not all, of the Company's peak winter months should be billed at the lowest available block rate.

- 11. If the Commission approves a rate discount for low-income customers, the Company's rate year uncollectible accounts expense should be reduced as recommend herein.

- 12. The Commission should approve NG's proposal to consolidate rate classifications for the purpose of computing Gas Cost Recovery factors, but it

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 should deny the Company's request to reconcile uncollectible accounts
2 expenses on an annual basis within its GCR and DAC mechanisms.

3
4 13. The Commission should reject NG's proposal to eliminate the Environmental
5 Response Cost Factor from its Distribution Adjustment Clause (DAC)
6 mechanism.

7
8 14. The Commission should accept only one of the eight changes that National
9 Grid seeks in the structure of its DAC. The change the Commission should
10 accept is elimination of the Consolidation Mitigation Adjustment provision.

11
12 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

13 A. Yes, it does, with the caveat that a large number of responses potentially relevant
14 the issues addressed in this testimony have been received by the Division within
15 two days of the due date for this testimony. Several of those responses relate to
16 data requests which the Division submitted to the Company in late May and early
17 June 2008.³³ Others are responses to requests of other intervening parties. In
18 addition, responses to a number of other Division data requests remain outstanding.
19 In this context, I must reserve the right to supplement this testimony if the

³³ The Division recognizes that some of the late-provided responses required substantial compilation of data by the Company, and the Division appreciates the efforts that were made by the Company to be responsive to those Divisions requests.

TESTIMONY OF BRUCE R. OLIVER
Docket No. 3943
July 25, 2008

1 subsequently reviewed outstanding data responses are found to have a material
2 impact on the matters addressed herein.
3
4
5
6
7
8
9
10

Schedule BRO - 1

National Grid - RI Gas

Docket No. 3943

National Grid 's Proposed Increases in Customer & Demand Charges

Ln No	Rate Classification	Present Charge (A)	Proposed Charge (B)	Proposed Increases	
				Dollar (C)	Percent (D)
Monthly Customer Charges					
1	Residential Non-Heat	\$ 7.50	\$ 11.00	\$ 3.50	46.7%
2	Residential Heat	\$ 9.00	\$ 16.00	\$ 7.00	77.8%
3	Small C&I	\$ 14.00	\$ 30.00	\$ 16.00	114.3%
4	Medium C&I	\$ 45.00	\$ 75.00	\$ 30.00	66.7%
5	Large LLF C&I	\$ 90.00	\$ 135.00	\$ 45.00	50.0%
6	Large HLF C&I	\$ 90.00	\$ 135.00	\$ 45.00	50.0%
7	Extra Large LLF C&I	\$ 300.00	\$ 300.00	\$ -	0.0%
8	Extra Large HLF C&I	\$ 300.00	\$ 300.00	\$ -	0.0%
9	Natural Gas Vehicles	\$ 5.00	\$ 5.00	\$ -	0.0%
10	Gas Lights	\$ 7.15	\$ 8.29	\$ 1.14	15.9%
Monthly Demand Charges (per MADQ therm)					
11	Medium C&I	\$ 0.90	\$ 1.50	\$ 0.60	66.7%
12	Large LLF C&I	\$ 0.90	\$ 1.50	\$ 0.60	66.7%
13	Large HLF C&I	\$ 1.25	\$ 2.00	\$ 0.75	60.0%
14	Extra Large LLF C&I	\$ 0.90	\$ 1.50	\$ 0.60	66.7%
15	Extra Large HLF C&I	\$ 1.25	\$ 2.00	\$ 0.75	60.0%

Sources

- Column (A) from Present NG Gas Tariff
- Column (B) from Attachment NG-DAH-4
- Column (D) = (B) - (A)
- Column (D) = (C) / (A)

Schedule BRO - 2

National Grid - RI Gas
Docket No. 3943

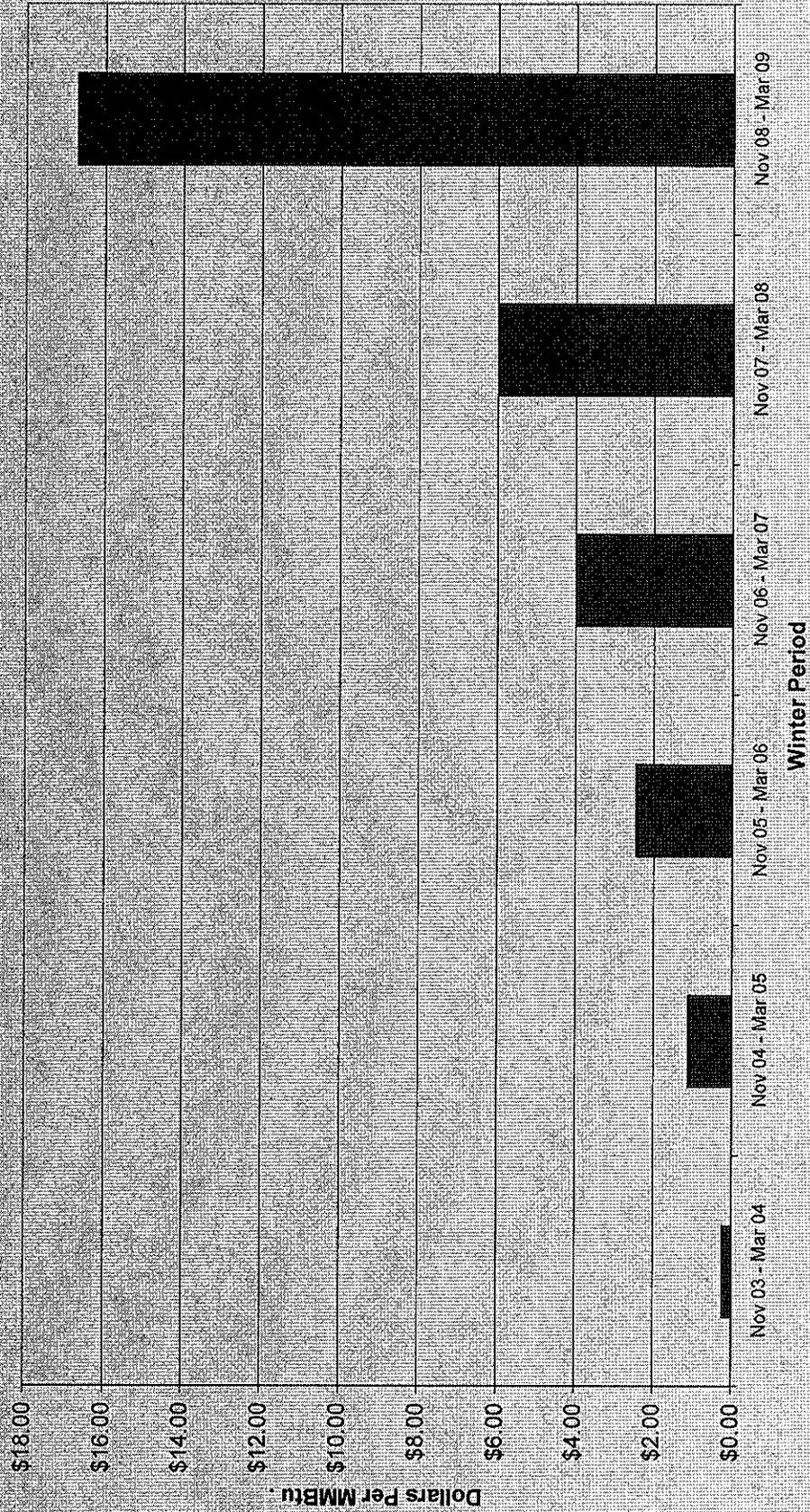
Analysis of Changes in Revenue and Numbers of Customers
(Current Rate Year Versus Docket No. 3401 Compliance Filing)

Ln No	Rate Class	Dkt 3401				Percent Change	Current Average Customers	Dkt 3401 Average Customers	Change in No. of Customers	Percent Change
		Current Distribution Revenue	Target Distribution Revenue	Change Revenue	Percent Change					
1	Residential Non-Heat	\$ 5,133,293	\$ 6,550,715	\$ (1,417,422)	-21.6%	30,190	35,809	(5,619)	-15.7%	
2	Residential Heat	\$ 82,164,785	\$ 81,617,893	\$ 546,892	0.7%	195,950	180,022	15,928	8.8%	
3	Small C&I	\$ 10,491,164	\$ 11,164,537	\$ (673,373)	-6.0%	18,589	18,427	162	0.9%	
4	Medium C&I	\$ 14,650,241	\$ 14,824,179	\$ (173,938)	-1.2%	4,517	4,137	380	9.2%	
5	Large LLF C&I	\$ 6,730,933	\$ 5,546,792	\$ 1,184,141	21.3%	441	329	112	34.0%	
6	Large HLF C&I	\$ 1,812,681	\$ 1,799,717	\$ 12,964	0.7%	163	152	11	7.2%	
7	Extra Large LLF C&I 1/	\$ 1,108,782	\$ 868,189	\$ 240,593	27.7%	38	34	4	11.8%	
8	Extra Large HLF C&I 1/	\$ 3,473,673	\$ 2,534,746	\$ 938,927	37.0%	74	50	24	48.0%	
9	Total	\$ 125,565,552	\$ 124,906,768	\$ 658,784	0.5%	249,962	238,960	11,002	4.6%	
10	Total Residential	87,298,078	88,168,608	(870,530)	-1.0%	226,140	215,831	10,309	4.8%	
11	Total C&I	38,267,474	36,738,160	1,529,314	4.2%	23,822	23,129	693	3.0%	
12	Total All Classes	125,565,552	124,906,768	658,784	0.5%	249,962	238,960	11,002	4.6%	

SOURCE: Attachment to National Grid Response to Data Request TEC-RI 1-2

1/ A significant portion of the increase in the numbers of Extra Large C&I customers appears to be the result of recent customer migration from non-firm service to firm service rates that has occurred since September 2007.

**Average Winter Heating Oil vs Natural Gas
Price Differentials**
(Heating Oil Price Minus Natural Gas Price)



Note: Nov 08 - Mar 09 price differential based on NYMEX Heating Oil and Natural Gas prices as of the close of trading on July 21, 2008

National Grid - RI Gas
Docket No. 3943

Computation of National Grid's Full Revenue Increase by Rate Class

Ln No	Rate Classification	Present Distribution Revenue	Proposed Revenue at Full Increase	Proposed Distribution Revenue Percentage Increase	Preliminary Proposed Distribution Revenue	Low Income Discount Re-Distribution	Proposed Total Distribution Revenue	Final Distribution Revenue Percentage Increase
1	Residential Non-Heat	\$ 4,712,720	\$ 1,052,352	22.33%	\$ 5,765,073	\$ 12,598	\$ 5,777,671	22.60%
2	Residential Non-Heat Discount	\$ 420,573	\$ 93,914	22.33%	\$ 514,487	\$ (51,535)	\$ 462,952	10.08%
3	Residential Heat	\$ 75,133,915	\$ 11,983,748	15.95%	\$ 87,117,662	\$ 397,176	\$ 87,514,839	16.48%
4	Residential Heat Discount	\$ 7,030,870	\$ 1,121,413	15.95%	\$ 8,152,284	\$ (777,803)	\$ 7,374,481	4.89%
5	Small C&I	\$ 10,491,164	\$ 2,091,676	19.94%	\$ 12,582,840	\$ 56,762	\$ 12,639,602	20.48%
6	Medium C&I	\$ 14,650,241	\$ 1,698,557	11.59%	\$ 16,348,798	\$ 126,540	\$ 16,475,338	12.46%
7	Large LLF C&I	\$ 6,730,933	\$ 780,388	11.59%	\$ 7,511,321	\$ 63,733	\$ 7,575,054	12.54%
8	Large HLF C&I	\$ 1,812,681	\$ 257,319	14.20%	\$ 2,070,000	\$ 24,824	\$ 2,094,824	15.56%
9	Extra Large LLF C&I	\$ 1,108,782	\$ 229,906	20.74%	\$ 1,338,688	\$ 28,958	\$ 1,367,646	23.35%
10	Extra Large HLF C&I	\$ 3,473,673	\$ 720,266	20.73%	\$ 4,193,939	\$ 118,746	\$ 4,312,685	24.15%
11	NGV	\$ 22,738	\$ 3,627	15.95%	\$ 26,365	\$ -	\$ 26,365	15.95%
12	Gas Lights	\$ 18,423	\$ 2,938	15.95%	\$ 21,361	\$ -	\$ 21,361	15.95%
13	Total	\$ 125,606,713	\$ 20,036,105	15.95%	\$ 145,642,818	\$ -	\$ 145,642,818	15.95%
14	Distribution Revenue Target		\$ 20,036,102	15.95%			\$ 145,642,815	
15	Over/(Under) Recovery						\$ 3	

National Grid - RI Gas
Docket No. 3943

Analysis of the Company's Proposed Distribution Revenue Increases by Rate Class

Ln No	Rate Classification	Class ROR at Present Rates		Indexed ROR at Present Rates		Proposed Percent Increase 1/	Indexed Increase Percent		Class ROR at Proposed Rates	
		ROR at Present Rates	Indexed ROR at Present Rates	Indexed ROR at Present Rates	Indexed ROR at Present Rates		Proposed Rates	Indexed Proposed Rates	Proposed Rates	Indexed Proposed Rates
1	Residential Non-Heat	-7.55	-156.6%			22.30	139.8%		-2.65	-28.6%
2	Residential Heat	4.92	102.1%			15.95	100.0%		9.38	101.2%
3	Small C&I	3.01	62.4%			19.94	125.0%		8.93	96.3%
4	Medium C&I	9.02	187.1%			11.59	72.7%		12.32	132.9%
5	Large LLF C&I	10.89	225.9%			11.59	72.7%		14.16	152.8%
6	Large HLF C&I	6.09	126.3%			14.20	89.0%		9.49	102.4%
7	Extra Large LLF C&I	-0.81	-16.8%			20.74	130.0%		5.94	64.1%
8	Extra Large HLF C&I	-0.72	-14.9%			20.74	130.0%		6.18	66.7%
9	NGV	na	na			15.95	100.0%		na	na
10	Gas Lights	na	na			15.95	100.0%		na	na
11	System Average	4.82				15.95			9.27	

1/ Reflects National Grid's proposed increase prior to the re-distribution of revenue requirements associated with the Low Income Discount.

"na" indicates not available. No cost allocations were performed for the Rate NGV and Gas Light rate classes.

SOURCES:

- Class rates of return at present rates from Attachment NG-DAH-2, Page 1 of 3, Line 15.
- Class rates of return at proposed rates from Attachment NG-DAH-2, Page 1 of 3, Line 36.
- Percent Increases by class before the redistribution of the Low Income Discount from Attachment NG-DAH-3, Column (E).

Schedule BRO - 5

National Grid - RI Gas

Docket No. 3943

**Division Recommended Class Revenue Requirements
At National Grid's Proposed Overall Revenue Increase**

Ln No	Rate Classification	Present Distributor Revenue	Proposed Revenue Increase	Proposed Distributor Revenue Percentage Increase	Low Income Discount Re-Distribution	Proposed Total Distribution Revenue	Final Distributor Revenue Percentage Increase
1	Residential Non-Heat	\$ 4,712,720	\$ 1,114,842	23.66%	\$ 13,173	\$ 5,840,735	23.94%
2	Residential Non-Heat Discount	\$ 420,573	\$ 99,491	23.66%	\$ (52,006)	\$ 468,057	11.29%
3	Residential Heat	\$ 75,133,915	\$ 11,996,267	15.95%	\$ 415,325	\$ 87,545,507	16.52%
4	Residential Heat Discount	\$ 7,030,870	\$ 1,121,413	15.95%	\$ (815,228)	\$ 7,337,055	4.35%
5	Small C&I	\$ 10,491,164	\$ 2,008,192	19.14%	\$ 59,356	\$ 12,558,712	19.71%
6	Medium C&I	\$ 14,650,241	\$ 1,705,957	11.64%	\$ 132,323	\$ 16,488,520	12.55%
7	Large LLF C&I	\$ 6,730,933	\$ 783,788	11.64%	\$ 66,645	\$ 7,581,366	12.63%
8	Large HLF C&I	\$ 1,812,681	\$ 260,234	14.36%	\$ 25,959	\$ 2,098,874	15.79%
9	Extra Large LLF C&I	\$ 1,108,782	\$ 227,274	20.50%	\$ 30,282	\$ 1,366,338	23.23%
10	Extra Large HLF C&I	\$ 3,473,673	\$ 712,020	20.50%	\$ 124,172	\$ 4,309,866	24.07%
11	NGV	\$ 22,738	\$ 3,627	15.95%	\$ -	\$ 26,365	15.95%
12	Gas Lights	\$ 18,423	\$ 2,938	15.95%	\$ -	\$ 21,361	15.95%
13	Total	\$ 125,606,713	\$ 20,036,044	15.95%	\$ 0	\$ 145,642,757	15.95%
14	Distribution Revenue Target		\$ 20,036,102	15.95%		\$ 145,642,815	15.95%
15	Over/(Under) Recovery					\$ (58)	

Schedule BRO - 6

National Grid - RI Gas
Docket No. 3943

Division Recommended Class Revenue Requirements
At the Division's Proposed Overall Revenue Increase

Ln No	Rate Classification	Present Distributor Revenue	Proposed Revenue Increase	Proposed Distributor Revenue Percentage Increase	Low Income Discount Re-Distribution	Proposed Total Distribution Revenue	Final Distributor Revenue Percentage Increase
1	Residential Non-Heat	\$ 4,712,720	\$ 474,456	10.07%	\$ 11,539	\$ 5,198,716	10.31%
2	Residential Non-Heat Discount	\$ 420,573	\$ 42,341	10.07%	\$ (46,291)	\$ 416,623	-0.94%
3	Residential Heat	\$ 75,485,058	\$ 5,128,818	6.79%	\$ 363,802	\$ 80,977,678	7.28%
4	Residential Heat Discount	\$ 6,679,727	\$ 453,853	6.79%	\$ (713,358)	\$ 6,420,222	-3.88%
5	Small C&I	\$ 10,491,164	\$ 854,650	8.15%	\$ 51,992	\$ 11,397,806	8.64%
6	Medium C&I	\$ 14,650,241	\$ 726,024	4.96%	\$ 115,907	\$ 15,492,172	5.75%
7	Large LLF C&I	\$ 6,730,933	\$ 333,566	4.96%	\$ 58,377	\$ 7,122,876	5.82%
8	Large HLF C&I	\$ 1,812,681	\$ 110,751	6.11%	\$ 22,739	\$ 1,946,170	7.36%
9	Extra Large LLF C&I	\$ 1,108,782	\$ 96,724	8.72%	\$ 26,525	\$ 1,232,031	11.12%
10	Extra Large HLF C&I	\$ 3,473,673	\$ 303,023	8.72%	\$ 108,768	\$ 3,885,464	11.85%
11	NGV	\$ 22,738	\$ 1,544	6.79%	\$ -	\$ 24,282	6.79%
12	Gas Lights	\$ 18,423	\$ 1,251	6.79%	\$ -	\$ 19,674	6.79%
13	Total	\$ 125,606,713	\$ 8,527,000	6.79%	\$ 0	\$ 134,133,713	6.79%
14	Distribution Revenue Target		\$ 8,527,000	6.79%		\$ 134,133,713	6.79%
15	Over/(Under) Recovery					\$ 0	

Schedule BRO - 7

National Grid - RI Gas
Docket No. 3943

Development of Basic Customer Costs by Rate Class

Ln No	Cost Element	System Total	Residential Non-Heat	Residential Heat	Small C&I	Medium C&I	Large LLF C&I	Large HLF C&I	Extra Large LLF C&I	Extra Large HLF C&I
Plant Costs										
1	Services	\$ 164,767,529	\$ 19,031,175	\$ 124,858,105	\$ 12,907,616	\$ 6,931,234	\$ 640,189	\$ 236,623	\$ 55,164	\$ 107,424
2	Meters	43,311,341	4,428,125	27,218,713	5,120,942	4,723,422	1,063,740	312,952	164,753	278,694
3	Meter Installations	37,886,450	3,896,746	23,778,397	4,459,930	4,146,993	937,647	275,856	145,224	245,658
4	House Regulators	469,616	48,302	294,742	55,282	51,403	11,622	3,419	1,800	3,045
5	House Regulator Installations	614,703	63,224	385,802	72,362	67,284	15,213	4,476	2,356	3,986
6	Total	247,049,639	27,467,572	176,535,759	22,616,132	15,920,336	2,668,411	833,326	369,297	638,807
Accum Deprec										
7	Services	(118,942,270)	(13,982,593)	(90,753,697)	(8,609,497)	(4,830,787)	(471,609)	(174,314)	(40,638)	(79,136)
8	Meters	(18,658,341)	(1,919,072)	(11,710,399)	(2,196,429)	(2,042,313)	(461,773)	(135,853)	(71,520)	(120,982)
9	Meter Installations	(12,300,570)	(1,265,154)	(7,720,117)	(1,448,003)	(1,346,402)	(304,425)	(89,562)	(47,150)	(79,758)
10	House Regulators	(448,620)	(46,142)	(281,564)	(52,811)	(49,105)	(11,103)	(3,266)	(1,720)	(2,909)
11	House Regulator Installations	(367,339)	(37,782)	(230,550)	(43,243)	(40,208)	(9,091)	(2,675)	(1,408)	(2,382)
12	Total	(150,717,140)	(17,250,743)	(110,696,327)	(12,349,983)	(8,308,815)	(1,258,001)	(405,670)	(162,436)	(285,167)
13	Net Plant	96,332,499	10,216,829	65,839,432	10,266,149	7,611,521	1,410,410	427,656	206,861	353,640
14	Rate of Return	9.27%	9.27%	9.27%	9.27%	9.27%	9.27%	9.27%	9.27%	9.27%
15	Return Requirement	8,930,023	947,100	6,103,315	951,672	705,588	130,745	39,644	19,176	32,782
Operating Expenses										
16	Services Exp	530,963	61,328	402,354	41,595	22,336	2,063	763	178	346
17	Meters & House Reg Exp	2,759,974	282,196	1,734,462	326,312	301,007	67,791	19,944	10,500	17,761
18	Maint of Services	2,804,294	329,662	2,139,663	202,983	113,894	11,119	4,110	958	1,866
19	Maint of Meters & Regulators	1,907,959	195,081	1,199,027	225,578	208,085	46,864	13,787	7,258	12,278
20	Meter Reading Expense	1,300,810	157,111	1,019,727	96,738	23,508	2,295	848	198	385
21	Customer Records & Collections	8,457,640	837,044	6,841,125	566,293	163,345	9,382	20,870	895	18,686
22	Total Customer Related Exp	17,761,600	1,862,422	13,336,356	1,459,499	832,175	139,514	60,322	19,987	51,322
Depreciation Expense										
23	Services	5,171,737	607,978	3,946,068	374,350	210,048	20,506	7,579	1,767	3,441
24	Meters	1,359,394	139,818	853,187	160,026	148,797	33,643	9,898	5,211	8,814
25	Meter Installations	1,254,044	128,983	787,067	147,624	137,266	31,036	9,131	4,807	8,131
26	House Regulators	15,873	1,633	9,962	1,869	1,737	393	116	61	103
27	House Regulator Installations	20,777	2,137	13,040	2,446	2,274	514	151	80	135
28	Total	7,821,825	880,549	5,609,324	686,315	500,122	86,092	26,875	11,926	20,624
29	Income Tax	2,711,444	287,570	1,853,164	288,958	214,239	39,698	12,037	5,822	9,954
30	Total Basic Customer Cost	\$ 37,224,892	\$ 3,977,641	\$ 26,902,162	\$ 3,386,444	\$ 2,252,124	\$ 396,049	\$ 138,878	\$ 56,911	\$ 114,682
31	Average Number of Customers	249,962	30,190	195,950	18,589	4,517	441	163	38	74
32	Cost Per Customer Per Month	\$ 12.41	\$ 10.98	\$ 11.44	\$ 15.18	\$ 41.55	\$ 74.84	\$ 71.00	\$ 124.81	\$ 129.15

Schedule BRO - 8
Page 1 of 6

National Grid - RI Gas
Docket No. 3943

**The Division's Residential Non-Heating Rate Design
at National Grid's Overall Revenue Increase Request**

Ln No	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Residential Non-Heat							
1	332,584	\$ 7.50	\$ 2,494,380	\$ 10.00	\$ 3,325,840	\$ 831,460	33.3%
2	5,249,245	\$ 0.4226	\$ 2,218,331	\$ 0.4790	\$ 2,514,388	\$ 296,057	13.3%
3			<u>\$ 4,712,711</u>		<u>\$ 5,840,228</u>	<u>\$ 1,127,517</u>	23.9%
4					1,000,000		
5					\$ 5,840,240		
6					\$ 5,840,735		
7					\$ (495)		
Residential Non-Heat Discount							
8	29,700	\$ 7.50	\$ 222,750	\$ 9.00	\$ 267,300	\$ 44,550	20.0%
9	468,107	\$ 0.4226	\$ 197,822	\$ 0.4311	\$ 201,801	\$ 3,979	2.0%
10			<u>\$ 420,572</u>		<u>\$ 469,101</u>	<u>\$ 48,529</u>	11.5%
11					1,000,000		
12					\$ 469,102		
13					\$ 468,057		
14					\$ 1,044		
15			\$ 5,133,283		\$ 6,309,329		
16			\$ 5,133,293				
17			1,000,000				
18					\$ 6,308,792		
19					\$ 537		

National Grid - RI Gas
Docket No. 3943

The Division's Residential Heating Rate Design
at National Grid's Overall Revenue Increase Request

Ln No	Rate Class/Billing Unit	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Residential Heat								
1	Customer Charge	2,159,396	\$ 9.00	\$ 19,434,564	\$ 12.00	\$ 25,912,752	\$ 6,478,188	33.3%
	Distribution Charge							
2	Peak Head Block	97,906,081	\$ 0.3600	\$ 35,246,189	\$ 0.3959	\$ 38,761,017	\$ 3,514,828	10.0%
3	Peak Tail Block	33,038,600	\$ 0.2800	\$ 9,250,808	\$ 0.3079	\$ 10,172,585	\$ 921,777	10.0%
4	Total Peak	130,944,681		\$ 44,496,997		\$ 48,933,602	\$ 4,436,605	10.0%
5	Off-Peak Head Block	23,477,266	\$ 0.3600	\$ 8,451,816	\$ 0.3959	\$ 9,294,650	\$ 842,834	10.0%
6	Off-Peak Tail Block	11,075,546	\$ 0.2800	\$ 3,101,153	\$ 0.3079	\$ 3,410,161	\$ 309,008	10.0%
7	Total Off-Peak	34,552,812		\$ 11,552,969		\$ 12,704,810	\$ 1,151,842	10.0%
8	Total Distribution Charge	165,497,493		\$ 56,049,966		\$ 61,638,413	\$ 5,588,447	10.0%
9	Total Residential Heat			<u>\$ 75,484,530</u>		<u>\$ 87,551,165</u>	<u>\$ 12,066,635</u>	16.0%
10	Revenue Adjustment Factor					1.0000070		
11	Adjusted Rate Design Revenue					<u>\$ 87,551,778</u>		
12	Target Revenue					\$ 87,545,507		
13	Over/(Under) Recovery					\$ 5,657		
Residential Heat Discount								
14	Customer Charge	192,000	\$ 9.00	\$ 1,728,000	\$ 10.80	\$ 2,073,600	\$ 345,600	20.0%
	Distribution Charge							
15	Peak Head Block	8,621,746	\$ 0.3600	\$ 3,103,829	\$ 0.3563	\$ 3,071,928	\$ (31,900)	-1.0%
16	Peak Tail Block	2,909,425	\$ 0.2800	\$ 814,639	\$ 0.2771	\$ 806,202	\$ (8,437)	-1.0%
17	Total Peak	11,531,171		\$ 3,918,468		\$ 3,878,130	\$ (40,338)	-1.0%
18	Off-Peak Head Block	2,099,634	\$ 0.3600	\$ 755,868	\$ 0.3563	\$ 748,100	\$ (7,769)	-1.0%
19	Off-Peak Tail Block	990,515	\$ 0.2800	\$ 277,344	\$ 0.2771	\$ 274,472	\$ (2,872)	-1.0%
20	Total Off-Peak	3,090,149		\$ 1,033,212		\$ 1,022,571	\$ (10,641)	-1.0%
21	Total Distribution Charge	14,621,320		\$ 4,951,680		\$ 4,900,701	\$ (50,979)	-1.0%
22	Total Residential Heat Discount			<u>\$ 6,679,680</u>		<u>\$ 6,974,301</u>	<u>\$ 294,621</u>	4.4%
23	Revenue Adjustment Factor					1.0000070		
24	Adjusted Rate Design Revenue					<u>\$ 6,974,350</u>		
25	Target Revenue					\$ 7,337,055		
26	Over/(Under) Recovery					\$ (362,754)		
27	Total Adjusted Rate Design Revenue			\$ 82,164,210		<u>\$ 94,526,127</u>		
28	Current Revenue			\$ 82,164,785				
29	Revenue Adjustment Factor			1.0000070				
30	Class Target Revenue			\$ 94,882,563				
31	Over/(Under) Recovery			\$ (356,435)				

National Grid - RI Gas
Docket No. 3943

The Division's Small & Medium C&I Rate Designs
At National Grid's Proposed Overall Revenue Requirement

Ln No.	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Small C&I							
1	Customer Charge	\$ 14.00	\$ 3,122,966	\$ 18.62	\$ 4,153,545	\$ 1,030,579	33.0%
	Distribution Charge						
2	Peak Head Block	\$ 0.3721	\$ 3,614,946	\$ 0.4243	\$ 4,122,068	\$ 507,122	14.0%
3	Peak Tail Block	\$ 0.2600	\$ 2,508,177	\$ 0.2965	\$ 2,860,287	\$ 352,110	14.0%
4	Total Peak		\$ 6,123,123		\$ 6,982,355	\$ 859,232	14.0%
5	Off-Peak Head Block	\$ 0.3721	\$ 430,357	\$ 0.4243	\$ 490,729	\$ 60,373	14.0%
6	Off-Peak Tail Block	\$ 0.2600	\$ 814,718	\$ 0.2965	\$ 929,092	\$ 114,374	14.0%
7	Total Off-Peak		\$ 1,245,075		\$ 1,419,821	\$ 174,746	14.0%
8	Total Distribution Charge		\$ 7,368,198		\$ 8,402,176	\$ 1,033,978	14.0%
9	Total Small C&I		<u>\$ 10,491,164</u>		<u>\$ 12,555,721</u>	<u>\$ 2,064,557</u>	19.7%
5	Current Revenue		\$ 10,491,164				
6	Revenue Adjustment Factor		1.000000				
7	Adjusted Rate Design Revenue				\$ 12,555,721		
10	Target Revenue				\$ 12,558,712		
11	Over/(Under) Recovery				\$ (2,991)		
Medium C&I							
12	Customer Charge	\$ 45.00	\$ 2,439,315	\$ 60.00	\$ 3,252,420	\$ 813,105	33.3%
13	Demand Charge	\$ 0.90	\$ 3,168,170	\$ 1.20	\$ 4,224,227	\$ 1,056,057	33.3%
14	Distribution Charge	\$ 0.1715	\$ 9,042,757	\$ 0.1708	\$ 9,005,848	\$ (36,909)	-0.4%
15	Total Medium C&I		<u>\$ 14,650,242</u>		<u>\$ 16,482,495</u>	<u>\$ 1,832,252</u>	12.5%
16	Current Revenue		\$ 14,650,241				
17	Revenue Adjustment Factor		1.000000				
18	Adjusted Rate Design Revenue				\$ 16,482,493		
19	Target Revenue		\$ 16,488,520		\$ 16,488,520		
20	Over/(Under) Recovery				\$ (6,027)		

National Grid - RI Gas
Docket No. 3943

The Division's Large LLF & Large HLF C&I Rate Designs
At National Grid's Proposed Overall Revenue Requirement

Ln No		Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Large Low Load Factor C&I								
1	Customer Charge	5,292	\$ 90.00	\$ 476,280	\$ 120.00	\$ 635,040	\$ 158,760	33.3%
2	Demand Charge	1,948,145	\$ 0.90	\$ 1,753,331	\$ 1.20	\$ 2,337,774	\$ 584,444	33.3%
3	Distribution Charge	26,556,458	\$ 0.1695	\$ 4,501,320	\$ 0.1735	\$ 4,607,545	\$ 106,226	2.4%
4	Total Large LLF C&I			<u>\$ 6,730,930</u>		<u>\$ 7,580,359</u>	<u>\$ 849,429</u>	<u>12.6%</u>
5	Current Revenue			\$ 6,730,933				
6	Revenue Adjustment Factor			1.000000				
7	Adjusted Rate Design Revenue					<u>\$ 7,580,363</u>		
8	Target Revenue					\$ 7,581,366		
9	Over/(Under) Recovery					\$ (1,003)		
Large High Load Factor C&I								
10	Customer Charge	1,956	\$ 90.00	\$ 176,040	\$ 120.00	\$ 234,720	\$ 58,680	33.3%
11	Demand Charge	511,582	\$ 1.25	\$ 639,478	\$ 1.66	\$ 849,226	\$ 209,749	32.8%
12	Distribution Charge	10,344,001	\$ 0.0964	\$ 997,162	\$ 0.0981	\$ 1,014,746	\$ 17,585	1.8%
13	Total Large HLF C&I			<u>\$ 1,812,679</u>		<u>\$ 2,098,693</u>	<u>\$ 286,013</u>	<u>15.8%</u>
14	Current Revenue			\$ 1,812,681				
15	Revenue Adjustment Factor			1.000001				
16	Adjusted Rate Design Revenue					<u>\$ 2,098,695</u>		
17	Target Revenue					\$ 2,098,874		
18	Over/(Under) Recovery					\$ (179)		

Schedule BRO - 8
Page 5 of 6

National Grid - RI Gas
Docket No. 3943

**The Division's Extra Large LLF & Extra Large HLF C&I Rate Designs
At National Grid's Proposed Overall Revenue Requirement**

Ln No		Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Extra Large Low Load Factor C&I								
1	Customer Charge	456	\$ 300.00	\$ 136,800	\$ 300.00	\$ 136,800	\$ -	0.0%
2	Demand Charge	613,406	\$ 0.90	\$ 552,065	\$ 1.50	\$ 920,109	\$ 368,044	66.7%
3	Distribution Charge	12,066,568	\$ 0.0348	\$ 419,917	\$ 0.0256	\$ 308,904	\$ (111,012)	-26.4%
4	Total Large LLF C&I			\$ 1,108,782		\$ 1,365,813	\$ 257,031	23.2%
5	Current Revenue			\$ 1,108,782				
6	Revenue Adjustment Factor			1.000000				
7	Adjusted Rate Design Revenue					\$ 1,365,813		
8	Target Revenue					\$ 1,366,338		
9	Over/(Under) Recovery					\$ (525)		
Extra Large High Load Factor C&I								
10	Customer Charge	888	\$ 300.00	\$ 266,400	\$ 300.00	\$ 266,400	\$ -	0.0%
11	Demand Charge	1,497,057	\$ 1.25	\$ 1,871,321	\$ 1.66	\$ 2,485,115	\$ 613,793	32.8%
12	Distribution Charge	49,479,796	\$ 0.0270	\$ 1,335,954	\$ 0.0315	\$ 1,558,614	\$ 222,659	16.7%
13	Total Large HLF C&I			\$ 3,473,676		\$ 4,310,128	\$ 836,452	24.1%
14	Current Revenue			\$ 3,473,673				
15	Revenue Adjustment Factor			0.999999				
16	Adjusted Rate Design Revenue					\$ 4,310,125		
17	Target Revenue					\$ 4,309,866		
18	Over/(Under) Recovery					\$ 259		

Schedule BRO-8
Page 6 of 6

National Grid - RI Gas
Docket No. 3943

**The Division's Extra Large C&I, NGV, and Gas Lamps Rate Design
At National Grid's Proposed Overall Revenue Requirement**

Ln No	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Natural Gas Vehicle Service							
1	Customer Charge	84	\$ 420	\$ 5.00	\$ 420	\$ -	0.0%
2	Distribution Charge	126,640	\$ 21,491	\$ 0.2049	\$ 25,949	\$ 4,458	20.7%
3	Total Large LLF C&I		\$ 21,911		\$ 26,369	\$ 4,458	20.3%
4	Current Revenue		\$ 22,738				
5	Revenue Adjustment Factor		1.037753				
6	Adjusted Rate Design Revenue				\$ 27,364		
7	Target Revenue				\$ 26,365		
8	Over/(Under) Recovery				\$ 999		
Gas Lamps							
9	Customer Charge	2,577	\$ 18,426	\$ 7.15	\$ 21,363	\$ 2,938	15.9%
10	Total Large LLF C&I		\$ 18,426		\$ 21,363	\$ 2,938	15.9%
11	Current Revenue		\$ 18,423				
12	Revenue Adjustment Factor		0.999862				
13	Adjusted Proposed Revenue				\$ 21,361		
14	Target Revenue				\$ 21,361		
15	Over/(Under) Recovery				\$ -		
All Classes							
16	Adjusted Rate Design Revenue				\$ 145,277,391		
17	Target Revenue				\$ 145,642,757		
18	Over/(Under) Recovery				\$ (365,366)		

National Grid - RI Gas
Docket No. 3943

**The Division's Residential Non-Heating Rate Design
At The Division's Proposed Overall Revenue Increase**

Ln No	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Residential Non-Heat							
1	332,584	\$ 7.50	\$ 2,494,380	\$ 10.00	\$ 3,325,840	\$ 831,460	33.3%
2	5,249,245	\$ 0.4226	\$ 2,218,331	\$ 0.3566	\$ 1,871,881	\$ (346,450)	-15.6%
3			<u>\$ 4,712,711</u>		<u>\$ 5,197,721</u>	<u>\$ 485,010</u>	10.3%
4					1.0000020		
5					\$ 5,197,731		
6					\$ 5,198,716		
7					\$ (985)		
Residential Non-Heat Discount							
8	29,700	\$ 7.50	\$ 222,750	\$ 9.00	\$ 267,300	\$ 44,550	20.0%
9	468,107	\$ 0.4226	\$ 197,822	\$ 0.3209	\$ 150,234	\$ (47,588)	-24.1%
10			<u>\$ 420,572</u>		<u>\$ 417,534</u>	<u>\$ (3,038)</u>	-0.7%
11					1.0000020		
12					\$ 417,535		
13					\$ 416,623		
14					\$ 911		
15			\$ 5,133,283		\$ 5,615,255		
16			\$ 5,133,293				
17			1.0000020				
18					\$ 5,615,338		
19					\$ (83)		

National Grid - RI Gas
Docket No. 3943

The Division's Residential Heating Rate Design
At The Division's Proposed Overall Revenue Increase

Ln No	Rate Class/Billing Unit	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Residential Heat								
1	Customer Charge	2,159,396	\$ 9.00	\$ 19,434,564	\$ 12.00	\$ 25,912,752	\$ 6,478,188	33.3%
Distribution Charge								
2	Peak Head Block	97,906,081	\$ 0.3600	\$ 35,246,189	\$ 0.3635	\$ 34,609,800	\$ (636,390)	-1.8%
3	Peak Tail Block	33,038,600	\$ 0.2800	\$ 9,250,808	\$ 0.2750	\$ 9,085,615	\$ (165,193)	-1.8%
4	Total Peak	130,944,681		\$ 44,496,997		\$ 43,695,415	\$ (801,583)	-1.8%
5	Off-Peak Head Block	23,477,266	\$ 0.3600	\$ 8,451,816	\$ 0.3535	\$ 8,299,214	\$ (152,602)	-1.8%
6	Off-Peak Tail Block	11,075,546	\$ 0.2800	\$ 3,101,153	\$ 0.2750	\$ 3,045,775	\$ (55,378)	-1.8%
7	Total Off-Peak	34,552,812		\$ 11,552,969		\$ 11,344,989	\$ (207,980)	-1.8%
8	Total Distribution Charge	165,497,493		\$ 56,049,966		\$ 55,040,403	\$ (1,009,562)	-1.8%
9	Total Residential Heat			<u>\$ 75,484,530</u>		<u>\$ 80,953,155</u>	<u>\$ 5,468,626</u>	7.2%
10	Revenue Adjustment Factor			1.0000070		\$ 80,953,722		
11	Adjusted Rate Design Revenue					\$ 80,977,678		
12	Target Revenue					\$ (24,523)		
13	Over/(Under) Recovery							
Residential Heat Discount								
14	Customer Charge	192,000	\$ 9.00	\$ 1,728,000	\$ 10.80	\$ 2,073,600	\$ 345,600	20.0%
Distribution Charge								
15	Peak Head Block	8,621,746	\$ 0.3600	\$ 3,103,829	\$ 0.3182	\$ 2,743,440	\$ (360,389)	-11.6%
16	Peak Tail Block	2,909,425	\$ 0.2800	\$ 814,639	\$ 0.2475	\$ 720,083	\$ (94,556)	-11.6%
17	Total Peak	11,531,171		\$ 3,918,468		\$ 3,463,522	\$ (454,945)	-11.6%
18	Off-Peak Head Block	2,089,634	\$ 0.3600	\$ 755,868	\$ 0.3182	\$ 668,104	\$ (87,765)	-11.6%
19	Off-Peak Tail Block	990,515	\$ 0.2800	\$ 277,344	\$ 0.2475	\$ 245,152	\$ (32,192)	-11.6%
20	Total Off-Peak	3,080,149		\$ 1,033,212		\$ 913,256	\$ (119,956)	-11.6%
21	Total Distribution Charge	14,621,320		\$ 4,951,680		\$ 4,376,778	\$ (574,902)	-11.6%
22	Total Residential Heat Discount			<u>\$ 6,679,680</u>		<u>\$ 6,450,378</u>	<u>\$ (229,302)</u>	-3.4%
23	Revenue Adjustment Factor			1.0000070		\$ 6,450,423		
24	Adjusted Rate Design Revenue					\$ 6,420,222		
25	Target Revenue					\$ 30,157		
26	Over/(Under) Recovery							
27	Total Adjusted Rate Design Revenue			\$ 82,164,210		\$ 87,403,534		
28	Current Revenue			\$ 82,164,785				
29	Revenue Adjustment Factor			1.0000070				
30	Class Target Revenue			\$ 87,397,900		\$ 87,397,900		
31	Over/(Under) Recovery			\$ 5,634		\$ 5,634		

National Grid - RI Gas
Docket No. 3943

The Division's Small & Medium C&I Rate Designs
At The Division's Proposed Overall Revenue Increase

Ln No		Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Small C&I								
1	Customer Charge	223,069	\$ 14.00	\$ 3,122,966	\$ 18.62	\$ 4,153,545	\$ 1,030,579	33.0%
	Distribution Charge							
2	Peak Head Block	9,714,984	\$ 0.3721	\$ 3,614,946	\$ 0.3658	\$ 3,553,741	\$ (61,204)	-1.7%
3	Peak Tail Block	9,646,836	\$ 0.2600	\$ 2,508,177	\$ 0.2556	\$ 2,465,731	\$ (42,446)	-1.7%
4	Total Peak	19,361,820		\$ 6,123,123		\$ 6,019,472	\$ (103,650)	-1.7%
5	Off-Peak Head Block	1,156,562	\$ 0.3721	\$ 430,357	\$ 0.3658	\$ 423,070	\$ (7,286)	-1.7%
6	Off-Peak Tail Block	3,133,532	\$ 0.2600	\$ 814,718	\$ 0.2556	\$ 800,931	\$ (13,788)	-1.7%
7	Total Off-Peak	4,290,094		\$ 1,245,075		\$ 1,224,001	\$ (21,074)	-1.7%
8	Total Distribution Charge	23,651,914		\$ 7,368,198		\$ 7,243,474	\$ (124,724)	-1.7%
9	Total Small C&I			<u>\$ 10,491,164</u>		<u>\$ 11,397,018</u>	<u>\$ 905,854</u>	8.6%
5	Current Revenue			\$ 10,491,164				
6	Revenue Adjustment Factor			1.000000				
7	Adjusted Rate Design Revenue							
10	Target Revenue					<u>\$ 11,397,018</u>		
11	Over/(Under) Recovery					\$ (788)		
Medium C&I								
12	Customer Charge	54,207	\$ 45.00	\$ 2,439,315	\$ 60.00	\$ 3,252,420	\$ 813,105	33.3%
13	Demand Charge	3,520,189	\$ 0.90	\$ 3,168,170	\$ 1.20	\$ 4,224,227	\$ 1,056,057	33.3%
14	Distribution Charge	52,727,447	\$ 0.1715	\$ 9,042,757	\$ 0.1520	\$ 8,014,572	\$ (1,028,185)	-11.4%
15	Total Medium C&I			<u>\$ 14,650,242</u>		<u>\$ 15,491,219</u>	<u>\$ 840,976</u>	5.7%
16	Current Revenue			\$ 14,650,241				
17	Revenue Adjustment Factor			1.000000				
18	Adjusted Rate Design Revenue							
19	Target Revenue					<u>\$ 15,491,217</u>		
20	Over/(Under) Recovery					\$ (955)		

National Grid - RI Gas
Docket No. 3943

The Division's Large LLF & Large HLF C&I Rate Designs
At The Division's Proposed Overall Revenue Increase

Ln No	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Large Low Load Factor C&I							
1	5,292	\$ 90.00	\$ 476,280	\$ 120.00	\$ 635,040	\$ 158,760	33.3%
2	1,948,145	\$ 0.90	\$ 1,753,331	\$ 1.20	\$ 2,337,774	\$ 584,444	33.3%
3	26,556,458	\$ 0.1695	\$ 4,501,320	\$ 0.1563	\$ 4,150,774	\$ (350,545)	-7.8%
4			<u>\$ 6,730,930</u>		<u>\$ 7,123,588</u>	<u>\$ 392,658</u>	5.8%
5			\$ 6,730,933				
6			1,000000				
7					\$ 7,123,591		
8					\$ 7,122,876		
9					\$ 715		
Large High Load Factor C&I							
10	1,956	\$ 90.00	\$ 176,040	\$ 120.00	\$ 234,720	\$ 58,680	33.3%
11	511,582	\$ 1.25	\$ 639,478	\$ 1.66	\$ 849,226	\$ 209,749	32.8%
12	10,344,001	\$ 0.0964	\$ 997,162	\$ 0.0834	\$ 862,690	\$ (134,472)	-13.5%
13			<u>\$ 1,812,679</u>		<u>\$ 1,946,636</u>	<u>\$ 133,957</u>	7.4%
14			\$ 1,812,681				
15			1,000001				
16					\$ 1,946,638		
17					\$ 1,946,170		
18					\$ 467		

Schedule BRO - 9
Page 5 of 6

National Grid - RI Gas
Docket No. 3943

The Division's Extra Large LLF & Extra Large HLF C&I Rate Designs
At The Division's Proposed Overall Revenue Increase

Ln No	Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Extra Large Low Load Factor C&I							
1	456	\$ 300.00	\$ 136,800	\$ 300.00	\$ 136,800	\$ -	0.0%
2	613,406	\$ 0.90	\$ 552,065	\$ 1.50	\$ 920,109	\$ 368,044	66.7%
3	12,066,568	\$ 0.0348	\$ 419,917	\$ 0.0145	\$ 174,965	\$ (244,951)	-58.3%
4			<u>\$ 1,108,782</u>		<u>\$ 1,231,874</u>	<u>\$ 123,092</u>	<u>11.1%</u>
5			\$ 1,108,782				
6			1,000000				
7					\$ 1,231,874		
8					\$ 1,232,031		
9					\$ (157)		
Extra Large High Load Factor C&I							
10	888	\$ 300.00	\$ 266,400	\$ 300.00	\$ 266,400	\$ -	0.0%
11	1,497,057	\$ 1.25	\$ 1,871,321	\$ 2.00	\$ 2,994,114	\$ 1,122,793	60.0%
12	49,479,796	\$ 0.0270	\$ 1,335,954	\$ 0.0126	\$ 623,445	\$ (712,509)	-53.3%
13			<u>\$ 3,473,676</u>		<u>\$ 3,883,959</u>	<u>\$ 410,284</u>	<u>11.8%</u>
14			\$ 3,473,673				
15			0.9999999				
16					\$ 3,883,956		
17					\$ 3,885,464		
18					\$ (1,505)		

Schedule BRO - 9
Page 6 of 6

National Grid - RI Gas
Docket No. 3943

The Division's NGV & Gas Lamps Rate Designs
At The Division's Proposed Overall Revenue Increase

Ln No		Billing Units	Present Rate	Present Revenue	Proposed Rate	Proposed Revenue	Dollar Increase	Percent Increase
Natural Gas Vehicle Service								
1	Customer Charge	84	\$ 5.00	\$ 420	\$ 5.00	\$ 420	\$ -	0.0%
2	Distribution Charge	126,640	\$ 0.1697	\$ 21,491	\$ 0.1815	\$ 22,985	\$ 1,494	7.0%
3	Total NGV			<u>\$ 21,911</u>		<u>\$ 23,405</u>	<u>\$ 1,494</u>	<u>6.8%</u>
4	Current Revenue			\$ 22,738				
5	Revenue Adjustment Factor			1.037753				
6	Adjusted Rate Design Revenue					\$ 24,289		
7	Target Revenue					\$ 24,282		
8	Over/(Under) Recovery					\$ 7		
Gas Lamps								
9	Customer Charge	2,577	\$ 7.15	\$ 18,426	\$ 7.64	\$ 19,688	\$ 1,263	6.9%
10	Total Gas Lamps			<u>\$ 18,426</u>		<u>\$ 19,688</u>	<u>\$ 1,263</u>	<u>6.9%</u>
11	Current Revenue			\$ 18,423				
12	Revenue Adjustment Factor			0.999862				
13	Adjusted Rate Design Revenue					\$ 19,686		
14	Target Revenue					\$ 19,674		
15	Over/(Under) Recovery					\$ 15		
All Classes								
16	Adjusted Rate Design Revenue					\$ 134,137,059		
17	Target Revenue					\$ 134,133,713		
18	Over/(Under) Recovery					\$ 3,345		