

**DIRECT TESTIMONY OF
HAROLD J. SMITH, VICE PRESIDENT
RAFTELIS FINANCIAL CONSULTANTS, INC.**

for

PROVIDENCE WATER SUPPLY BOARD

DOCKET # _____

March 2007

INTRODUCTION

1 **Q. Please state your name and business address.**

2 A. My name is Harold J. Smith and my business address is, 511 East Boulevard, Charlotte,
3 North Carolina, 28203.

4

5 **Q. By whom are you employed and in what capacity.**

6 A. I am a Vice President of Raftelis Financial Consultants, Inc. (RFC), a consulting firm
7 specializing in the areas of water and wastewater finance and pricing. RFC was established in
8 1993 in Charlotte, North Carolina, by George A. Raftelis to provide environmental and
9 management consulting services to public and private sector clients. RFC is a national leader in
10 the development of water and wastewater rates.

11

12 **Q. Please describe your educational background and work experience.**

13 A. I obtained a Master of Business Administration from Wake Forest University in 1997 and a
14 Bachelor of Science in Natural Resources from the University of the South in 1987. As an
15 employee of Raftelis Financial Consultants, I have been involved in numerous projects for public
16 utilities including a number of studies involving transition to new rate structures. I have also
17 served on engagements involving a wide range of technical specialties including:

- 18 • Utility Cost of Service and Rate Structure Studies
- 19 • Privatization Feasibility Studies
- 20 • Privatization Procurements
- 21 • Utility Financial Planning Studies
- 22 • Municipal Financial Planning Studies

23

24 **Q. Have you previously testified before any Rhode Island regulatory agencies on utility rate
25 related matters?**

26 A. Yes. I provided testimony before the Rhode Island Public Utilities Commission (RIPUC)
27 on behalf of the City of Newport water department for their three most recent rate filings,
28 including their current filing (RIPUC Docket #s 3578, 3675 and 3818).

29

1 **Q. Do you belong to any professional organizations or committees?**

2 A. Yes. I am a member of the American Water Works Association where I serve as chairman of
3 the Competitive Practices Committee and I am a member of the Financial Management
4 Committee of the New England Water Works Association.

5
6 **Q Please describe your role in this proceeding?**

7 A. I have worked with Providence Water's Finance Director, Chief Engineer and the staff of
8 Providence Water to perform cost allocations and develop cost based rates and charges. The
9 results of my analyses are included in the schedules incorporated herein with my testimony.

10
11 **Q. Please describe the purpose of your testimony.**

12 A. This testimony provides an explanation for each schedule attached to my testimony. The
13 schedules calculate the proposed commodity rates for retail customers of Providence Water, and
14 proposed wholesale rates for East Providence, East Smithfield, Greenville, Kent County,
15 Smithfield, Warwick, Lincoln, Johnston, and Bristol County. Other charges calculated in the
16 model include proposed quarterly and monthly service charges, and proposed public and private
17 fire protection charges for Providence Water customers. The testimony also serves as a guide to
18 other sources where assumptions are used, the logic that was used in the development of the
19 model, and the flow of empirical and calculated information.

20
21 **Q. What are your general conclusions?**

22 A. As shown on schedule WEE-1 included with the testimony of Walter Edge, Providence Water
23 is in need of additional rate revenue of \$9,688,321 to properly fund O&M and capital costs
24 related to providing service to its customers.

25
26
27 **CONTENT OF EXHIBITS**

28 **Q. Please provide a brief description of your prefiled Exhibits.**

29 A. There are 13 Exhibits included with my testimony. The main Exhibits are as follows:

1 HJS Exhibit -1-Revenues Under Existing Rates: This schedule shows the revenues that would be
2 generated in the rate year under existing rates. Revenues are shown by individual charge
3 including revenues generated by monthly and quarterly service charges, retail consumption
4 charges, and public and private fire protection charges.

5
6 HJS Exhibit -2 - Allocation of Operating & Maintenance and City Services Expenses: This
7 schedule shows the way in which operating and maintenance (O&M) and City Services costs are
8 allocated to the different cost of service categories.

9
10 HJS Exhibit -3 - Allocation of Capital Costs: This schedule shows the way in which capital costs
11 are allocated to the different cost of service categories.

12
13 HJS Exhibit - 4 – Allocation of Property Taxes: This schedule shows the way in which
14 Providence Water’s property tax expenses are allocated to the different cost of service categories.

15
16 HJS Exhibit - 5 – Allocation Factor Legend: This schedule provides a brief explanation of each
17 of the allocation factors used to allocate costs to cost of service categories and to customer
18 classes.

19
20 HJS Exhibit – 6 - Summary of Costs to be Recovered through Rates: This schedule summarizes
21 the rate year expenses that Providence Water is seeking to recover through rates as well as the
22 allocation of these expenses to cost of service categories. This exhibit also presents a calculation
23 of the net operating revenue allowance increase required.

24
25 HJS Exhibit – 7 - Units of Service: Projected water consumption and the peaking factors for
26 each customer class are shown on this schedule.

27
28 HJS Exhibit -8 – Unit Costs: This schedule shows the calculation of unit costs resulting from the
29 allocation of different types of expenses to the cost of service categories.

30

1 HJS Exhibit -9 – Allocated Costs by Customer Class: The allocation of categorized costs to
2 customer classes based on their demand characteristics is shown on this schedule.

3
4 HJS Exhibit -10 – Proposed Rates and Impacts: Proposed service charges and commodity
5 charges for each customer class, public and private fire charges, and the percent change that the
6 proposed charges represent over the existing rates are shown on this schedule.

7
8 HJS Exhibit -11 – Comparison of Revenues by Customer Class: This schedule provides a
9 comparison of revenues generated from each customer class under both the existing rates and
10 charges and the proposed rates and charges. Also shown is the percent difference between
11 revenues under existing rates and proposed rates.

12
13 HJS Exhibit -12 – Typical Charge Comparison: This schedule provides a comparison of typical
14 annual charges under the existing and proposed rates for typical residential, commercial, and
15 industrial customers.

16
17 HJS Exhibit -13 – Revenue Proof: This schedule provides a summary of the revenue
18 requirements and revenue to be recovered under the proposed rates.

19
20 **COST ALLOCATION AND RATE DESIGN**

21
22 **Q. How are Providence Water's costs allocated to the different customer classes?**

23 A. The proposed rates are based on the same approach that Providence Water used in its previous
24 full rate filing, which is a modified base/extra capacity approach in which costs are allocated to
25 cost of service categories based on the type of service being provided and then to customer
26 classes based on the way in which each class demands service. For instance, costs incurred to
27 meet the average day demand of Providence Water's customers are allocated to the "Base" cost
28 of service category, while costs associated with meeting peak daily demands are allocated to the
29 "Max Day" category. Costs for services that are provided regardless of how much water is
30 consumed such as meter reading and billing are allocated to either "Meters & Services" or

1 "Billing & Collection". Costs associated with providing fire protection to the general public
2 through fire hydrants are allocated to the "Public Fire Protection" category.

3
4 **Q. Why do you characterize the allocation approach as a "Modified" Base/Extra Capacity
5 approach?**

6 A. I make this distinction because the approach used in this and previous filings utilizes a
7 wholesale cost of service category to which costs associated with providing service to wholesale
8 customers are allocated. This approach is different than a standard base/extra capacity approach
9 in that it does not take into account the way in which the wholesale class demands service but
10 instead bases the allocation of costs to the wholesale customers on their proportionate share of
11 total consumption.

12
13 **Q. Is this approach incorrect or against standard industry practice?**

14 A. No, standard industry practice allows for a great deal of flexibility when it comes to the way
15 in which costs are allocated to customer classes. The modified approach used in this filing
16 assumes that the demand characteristics of all of the wholesale customers are the same and that
17 their demands for service are essentially the same as the demands placed on the system by the
18 entire retail class.

19
20 **Q. How are the revenue requirements allocated to each of Providence Water's customer
21 classes?**

22 A. With the exception of the costs to be recovered from public fire protection charges and
23 wholesale customers, costs are allocated to each customer class based on the way in which the
24 class contributes to the demand for base and excess capacity. For instance, as shown on HJS
25 Exhibit – 7, the residential class is responsible for the demand associated with approximately
26 32,000 hundred cubic feet (hcf) or approximately 75%, of capacity required to meet average day
27 or "base" demand. Therefore it is allocated approximately 75% of the costs associated with
28 meeting base demand. Similarly, the industrial class is responsible for approximately 6% of the
29 capacity required to meet maximum hour demand and is therefore assigned approximately 6% of
30 the costs associated with meeting maximum hour demand.

1
2 **Q. How does the current method for allocating costs to fire protection differ from the**
3 **approach used in the previous filing?**

4 A: In the previous filing, some costs were allocated to fire protection based on a theoretical
5 maximum day and maximum hour demand that fire protection might place on the system. Under
6 this approach, a portion of these demand related costs were ultimately recovered from taxpayers
7 through a public fire protection charge to the Cities of Providence and Cranston and the Towns
8 of Johnston and North Providence. While this is a relatively common practice, it results in tax-
9 exempt entities such as schools, universities and hospitals that benefit from the public fire
10 protection services being provided by Providence Water avoiding the costs associated with this
11 protection.

12
13 The approach used for this rate filing moves to a methodology whereas the demand related
14 component for fire protection is recovered from retail customers in proportion to their usage. We
15 believe this approach more equitably recovers costs from all properties that receive benefit of
16 this service. To avoid an overly drastic change in how these costs are recovered we have
17 reduced the demand component of the fire protection charge by 50% in this rate filing, so that
18 half of the demand related costs are recovered by the public fire protection charge, as was done
19 in previous rate filings, and half is recovered from the retail rate payers.

20
21 **Q. How are costs allocated to the wholesale customers?**

22 A. As was the case in Providence Water's last full rate filing, costs are allocated to the
23 wholesale customers based on their proportionate share of total consumption and no
24 consideration is given to the demand characteristics of the wholesale customers.

25
26 **Q. How are the rates and charges calculated?**

27 A. With the exception of the fire protection rates, as discussed previously, and the newly
28 proposed wholesale service charge, rates are calculated as they were in Providence Water's
29 previous rate filing. Retail service charges are calculated by dividing the costs allocated to the
30 Meters & Services category by the number of 5/8" equivalent meters in the system to determine

1 a cost per 5/8" equivalent meter and then dividing the costs allocated to the Billing & Collection
2 category by the total number of bills prepared each year to determine a unit cost per bill. The
3 sum of these two unit costs is the Service Charge.
4

5 Commodity rates are calculated by dividing the total of the base and extra capacity costs
6 allocated to each customer class by the projected rate year consumption of that customer class.
7 For example, the rate for the commercial class is determined by dividing total base and extra
8 capacity costs allocated to the commercial class (\$6,121,133) by projected commercial class
9 consumption in the rate year (2,852,053 hcf). The resulting value (\$2.1462/hcf), rounded up to
10 the nearest tenth of a cent, is the proposed rate for the commercial class (\$2.147/hcf).
11

12 **Q. How are wholesale rates calculated?**

13 A. Under the existing rates, wholesale customers only pay a commodity charge that is assessed
14 based on their water consumption. In this filing, Providence Water is proposing to implement a
15 wholesale service charge that will be assessed to wholesale customers on a monthly basis. The
16 wholesale service charge is calculated by first determining the cost per hcf of providing water to
17 the wholesale customers. This is accomplished by dividing the total costs allocated to the
18 wholesale class by the projected rate year consumption of the wholesale class. As shown on HJS
19 Exhibit – 9 this unit cost would be \$1.2447 per hcf. If Providence Water were only proposing a
20 wholesale commodity charge the calculation of wholesale rates would end after this step with the
21 commodity rate being equal to the unit cost rounded up to the nearest tenth of a cent. However,
22 to determine the appropriate wholesale service charge for each wholesale customer, this unit is
23 then applied to the projected consumption for each individual wholesale customer to determine
24 the total anticipated rate year revenues for each customer. Twenty-five percent of each
25 customer's annual revenues is then allocated to the wholesale service charge for that customer
26 and the remaining 75% of the revenues are divided by the customers anticipated rate year
27 demand to determine the charge per hcf.
28
29
30

1 **Q. What is the purpose for implementing a wholesale service charge?**

2 A. The purpose of the wholesale service charge is to help stabilize Providence Water's revenues
3 such that they are better able to meet some of their fixed costs.
4

5 **Q. What is the basis for allocating 25% of each wholesale customer's anticipated revenues
6 to the service charge?**

7 A. The amount of the service charge was set at 25% of revenues because this amount will help
8 stabilize Providence Water's revenues, but is low enough such that it should not place an
9 inordinate burden on the wholesale customers.
10

11 **Q. Is this type of cost recovery from wholesale customers unusual in the industry?**

12 A. No. In fact most contracts between water providers and their large customers involve the
13 customer paying a portion of the annual charges on a fixed basis either through "take or pay"
14 provisions or a fixed component of the service fee. This approach provides a more stable stream
15 of revenue for the provider and also reduces the risk that the customer will dramatically reduce
16 their consumption to a level that will not allow the provider to recover their fixed costs of
17 service.
18

19 **Q. Won't the implementation of the wholesale service charge mean that the wholesale
20 customers will end up paying more?**

21 A. No, if each wholesale customer's actual rate year consumption is consistent with their
22 projected consumption the combination of the wholesale service charge and commodity charges
23 should result in the wholesale customers paying the same amount as they would pay under a
24 commodity charge only approach.
25

26 **Q. Is the disparity in the increases in wholesale rates and retail rates due to some
27 difference in the way costs are allocated to the wholesale customers or the way in which
28 their rates are calculated?**

29 A. No, the cost allocation approach used in this filing is the same as was used in Providence
30 Water's last full rate filing and the percentage of costs allocated to the wholesale class is

1 generally the same in this filing as it was in the last filing. The disparity between the increases to
2 wholesale rates and retail rates is most likely due to the fact that the wholesale rate increases that
3 were agreed to by the parties to Providence Water's recent abbreviated filings were not based on
4 a complete cost of service study and did not reflect the true cost associated with providing
5 wholesale service.

6
7 **Q. Have you provided information on what the customer impacts are projected to be?**

8 A. Yes, HJS Exhibit - 12 shows bills under existing and proposed rates and the percentage
9 impacts that are likely to occur for typical residential, commercial, and industrial customers. For
10 a typical residential customer using 100 hcf per year, their annual charges increase from \$244.56
11 to \$286.16 which represents a 17% increase.

12
13 **Q. What consideration has been given as to whether the revenues from the rates and
14 charges are sufficient to cover revenue requirements for Providence Water?**

15 A. HJS Exhibit - 13 serves as a revenue proof to determine revenue sufficiency of the proposed
16 rates and charges. The revenues that would be generated under the proposed rate structure are
17 shown for commodity rates, service charges, and fire protection charges.

18
19 **Q. According to the rate model, are the rates and charges calculated sufficient to meet
20 revenue requirements?**

21 A. Yes, as shown in HJS Exhibit - 13, the revenues projected to be recovered from the proposed
22 rates are approximately \$7,861 greater than the revenue requirements for the Rate Year.

23
24 **Does this conclude your testimony?**

25 Yes.

Revenue Under Existing Rates
Rate Year Ending December 31, 2008

Billing Unit	Units of Service	Current Rates	Total Revenues
Quarterly Service Charges			
5/8"	54,074	\$ 12.19	\$ 2,636,648
3/4"	10,281	\$ 13.05	\$ 536,668
1"	5,071	\$ 15.32	\$ 310,751
1.5"	1,475	\$ 18.33	\$ 108,147
2"	1,762	\$ 26.66	\$ 187,900
3"	39	\$ 87.93	\$ 13,717
4"	27	\$ 110.64	\$ 11,949
6"	55	\$ 163.59	\$ 35,990
8"	26	\$ 224.10	\$ 23,306
10"	3	\$ 278.93	\$ 3,347
12"	-	\$ 333.79	\$ -
Total	72,813		\$ 3,868,424
Monthly Service Charges			
5/8"	-	\$ 7.25	\$ -
3/4"	-	\$ 7.50	\$ -
1"	-	\$ 8.25	\$ -
1.5"	1	\$ 9.27	\$ 111
2"	17	\$ 12.05	\$ 2,458
3"	3	\$ 32.47	\$ 1,169
4"	6	\$ 40.03	\$ 2,882
6"	19	\$ 57.67	\$ 13,149
8"	6	\$ 77.85	\$ 5,605
10"	-	\$ 96.14	\$ -
12"	1	\$ 114.41	\$ 1,373
Total	53		\$ 26,747
Total Service Charge Revenue			\$ 3,895,171
Retail Consumption Charges			
Residential (HCF)	11,688,498	\$ 1.958	\$ 22,886,079
Commercial (HCF)	2,852,053	\$ 1.882	\$ 5,367,563
Industrial (HCF)	1,005,359	\$ 1.825	\$ 1,834,781
Total	15,545,910		\$ 30,088,422
Wholesale Consumption Charges			
Consumption (HCF)	13,876,406	\$ 0.925	
Consumption (MGD)	10,380	\$ 1,236.00	\$ 12,829,125
Private Fire Service Charges			
3/4"	6	\$ 10.77	\$ 258
1"	9	\$ 14.26	\$ 513
1.5"	3	\$ 23.00	\$ 276
2"	29	\$ 33.48	\$ 3,884
4"	284	\$ 92.87	\$ 105,500
6"	1,149	\$ 180.22	\$ 828,291
8"	216	\$ 285.03	\$ 246,266
10"	4	\$ 407.30	\$ 6,517
12"	13	\$ 547.05	\$ 28,447
16"	1	\$ 547.05	\$ 2,188
Total	1,714		\$ 1,222,140
Public Fire Service Charges			
Hydrants	6,082	\$ 250.99	\$ 1,526,521
Total Rate Revenues			\$ 49,561,380
Miscellaneous Revenues			\$ 1,245,739
Total Revenues			\$ 50,807,119

Allocation of Operating & Maintenance and City Services Expenses
Rate Year Ending December 31, 2008

Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
601 Operating Fund								
Source of Supply								
A	\$ 357,859	\$ 187,192	\$ -	\$ -	\$ -	\$ -	\$ 3,579	\$ 167,089
A	\$ 392,732	\$ 205,433	\$ -	\$ -	\$ -	\$ -	\$ 3,927	\$ 183,371
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ 223,138	\$ 116,721	\$ -	\$ -	\$ -	\$ -	\$ 2,231	\$ 104,186
A	\$ 244,882	\$ 128,095	\$ -	\$ -	\$ -	\$ -	\$ 2,449	\$ 114,338
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ 10,191	\$ 5,331	\$ -	\$ -	\$ -	\$ -	\$ 102	\$ 4,768
A	\$ 48,200	\$ 25,213	\$ -	\$ -	\$ -	\$ -	\$ 482	\$ 22,505
A	\$ 4,787	\$ 2,504	\$ -	\$ -	\$ -	\$ -	\$ 48	\$ 2,235
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ 86,988	\$ 45,502	\$ -	\$ -	\$ -	\$ -	\$ 870	\$ 40,616
A	\$ 21,013	\$ 10,992	\$ -	\$ -	\$ -	\$ -	\$ 210	\$ 9,811
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A	\$ 9,323	\$ 4,877	\$ -	\$ -	\$ -	\$ -	\$ 93	\$ 4,353
A	\$ 4,041	\$ 2,114	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 1,887
A	\$ 1,403,154	\$ 733,972	\$ -	\$ -	\$ -	\$ -	\$ 14,032	\$ 655,150
Total-Source of Supply								
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Com Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Com Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P	\$ 1,086,708	\$ 511,599	\$ 108,671	\$ -	\$ -	\$ -	\$ 9,780	\$ 456,658
AA	\$ 17,713	\$ 5,552	\$ 3,713	\$ -	\$ -	\$ -	\$ 177	\$ 8,270
AA	\$ 482	\$ 151	\$ 101	\$ -	\$ -	\$ -	\$ 5	\$ 225
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ 5,181	\$ 1,624	\$ 1,086	\$ -	\$ -	\$ -	\$ 52	\$ 2,419
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AA	\$ 1,110,085	\$ 518,927	\$ 113,571	\$ -	\$ -	\$ -	\$ 10,014	\$ 467,572
Total-Pumping								
Pumping								
60123 Salaries + Wages - Emp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60126 Salaries + Wages - Emp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60423 Employee Pension + Ben	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60426 Employee Pension + Ben	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61523 Purchase Power	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61623 Fuel for Power Purch	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
62023 Material + Supplies	\$ 482	\$ 151	\$ 101	\$ -	\$ -	\$ -	\$ 5	\$ 225
62026 Material + Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63123 Contractual Services - Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63126 Contractual Services - Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63523 Contractual Services - Other	\$ 5,181	\$ 1,624	\$ 1,086	\$ -	\$ -	\$ -	\$ 52	\$ 2,419
63526 Contractual Services - Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64223 Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64226 Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65023 Transportation Exp.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
67523 Misc. Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
67526 Misc. Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total-Pumping								

Allocation of Operating & Maintenance and City Services Expenses
Rate Year Ending December 31, 2008

Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
<i>Water Treatment</i>								
60130 Salaries + Wages - Emp	\$ 2,048,348	\$ 642,088	429,377	\$ -	\$ -	\$ -	\$ 20,483	\$ 956,399
60140 Salaries + Wages - Emp	\$ 309,874	\$ 97,135	64,956	\$ -	\$ -	\$ -	\$ 3,099	\$ 144,684
60430 Employee Pension + Ben	\$ 1,223,964	\$ 535,431	296,939	\$ 89,665	\$ -	\$ -	\$ 20,500	\$ 281,429
60440 Employee Pension + Ben	\$ 193,217	\$ 84,524	46,875	\$ 14,155	\$ -	\$ -	\$ 3,236	\$ 44,427
61530 Purchase Power	\$ 285,410	\$ 124,949	26,541	\$ -	\$ -	\$ -	\$ 2,389	\$ 111,531
61630 Fuel for Power Purch	\$ 130,804	\$ 41,003	27,419	\$ -	\$ -	\$ -	\$ 1,308	\$ 61,074
61830 Chemicals	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
62030 Material + Supplies	\$ 100,347	\$ 31,455	21,035	\$ -	\$ -	\$ -	\$ 1,003	\$ 46,853
62040 Material + Supplies	\$ 98,464	\$ 30,865	20,640	\$ -	\$ -	\$ -	\$ 985	\$ 45,974
63140 Contractual Services - Engineer	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
63240 Contractual Services - Acclg	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
63430 Contractual Services - Mgt. Fees	\$ 15,648	\$ 4,905	3,280	\$ -	\$ -	\$ -	\$ 156	\$ 7,306
63530 Contractual Services - Other	\$ 193,700	\$ 60,718	40,604	\$ -	\$ -	\$ -	\$ 1,937	\$ 90,441
63540 Contractual Services - Other	\$ 59,259	\$ 18,576	12,422	\$ -	\$ -	\$ -	\$ 593	\$ 27,669
64140 Rental Bldg/Real Prop	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
64230 Rental of Equipment	\$ 2,388	\$ 749	501	\$ -	\$ -	\$ -	\$ 24	\$ 1,115
64240 Rental of Equipment	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
65030 Transportation Exp.	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
65640 Insurance Vehicle	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
65830 Insurance - W/C	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
65840 Insurance - W/C	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
66730 Regulatory Com Exp. -Other	\$ 64,233	\$ 20,135	13,465	\$ -	\$ -	\$ -	\$ 642	\$ 29,991
67530 Misc. Expenses	\$ 182	\$ 57	38	\$ -	\$ -	\$ -	\$ 2	\$ 85
67540 Misc. Expenses	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Total-Water Treat. Exp.</i>	\$ 4,705,839	\$ 1,692,591	1,004,092	\$ 103,819	\$ -	\$ -	\$ 56,358	\$ 1,848,978

Allocation of Operating & Maintenance and City Services Expenses
Rate Year Ending December 31, 2008

Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
<i>Transmission & Distribution</i>								
60150 Salaries + Wages - Emp	\$ 898,837	\$ 242,858	\$ 171,022	\$ 92,314	\$ 210,583	\$ 23,043	\$ 29,755	\$ 129,263
60160 Salaries + Wages - Emp	\$ 2,400,044	\$ 648,471	\$ 456,656	\$ 246,493	\$ 562,292	\$ 61,528	\$ 79,451	\$ 345,153
60250 Payroll Clearing -Emp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60260 Payroll Clearing -Emp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60450 Employee Pension + Ben	\$ 560,455	\$ 245,175	\$ 135,969	\$ 41,058	\$ -	\$ -	\$ 9,387	\$ 128,867
60460 Employee Pension + Ben	\$ 1,496,511	\$ 654,658	\$ 363,060	\$ 109,631	\$ -	\$ -	\$ 25,065	\$ 344,096
60550 Overhead Rate Applied	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60560 Overhead Rate Applied	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61550 Purchase Power	\$ 11,195	\$ 5,270	\$ 1,119	\$ -	\$ -	\$ -	\$ 101	\$ 4,704
62050 Material + Supplies	\$ 147,797	\$ 54,462	\$ 36,420	\$ 26,232	\$ -	\$ -	\$ 2,956	\$ 27,727
62060 Material + Supplies	\$ 13,443	\$ 4,954	\$ 3,313	\$ 2,386	\$ -	\$ -	\$ 269	\$ 2,522
62560 Inventory Clearing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63150 Contractual Services - Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63160 Contractual Services - Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63460 Contractual Services - Mgt. Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
63550 Contractual Services - Other	\$ 1,093,962	\$ 436,188	\$ 327,628	\$ 190,857	\$ 14,868	\$ -	\$ 11,987	\$ 112,435
63560 Contractual Services - Other	\$ 40,138	\$ 8,830	\$ 6,632	\$ 3,864	\$ 15,750	\$ -	\$ 488	\$ 4,575
64150 Rental Builidg/Real Prop	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64160 Rental Builidg/Real Prop	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64250 Rental of Equipment	\$ 4,265	\$ 1,572	\$ 1,051	\$ 757	\$ -	\$ -	\$ 85	\$ 800
64260 Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65060 Transportation Exp.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65850 Insurance W/C	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65860 Insurance W/C	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65950 Insurance Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
66750 Regulatory Com Exp - Other T & D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
66760 Regulatory Com Exp - Other T & D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
67550 Misc. Expenses	\$ 3,856	\$ 1,421	\$ 950	\$ 684	\$ -	\$ -	\$ 77	\$ 723
67560 Misc. Expenses	\$ 718	\$ 265	\$ 177	\$ 127	\$ -	\$ -	\$ 14	\$ 135
Total-Trans/Dist Exp.	\$ 6,671,221	\$ 2,304,123	\$ 1,503,997	\$ 714,401	\$ 803,492	\$ 84,571	\$ 159,636	\$ 1,101,000

Allocation of Operating & Maintenance and City Services Expenses
Rate Year Ending December 31, 2008

Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
Customer Accounts								
D	\$ 1,968,504	\$ -	\$ -	\$ -	\$ 984,252	\$ 984,252	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Com Y	\$ 1,227,431	\$ 536,948	\$ 297,780	\$ 89,919	\$ -	\$ -	\$ 20,559	\$ 282,226
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ 11,416	\$ -	\$ -	\$ -	\$ 5,708	\$ 5,708	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ 36,045	\$ -	\$ -	\$ -	\$ 18,022	\$ 18,022	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D	\$ 128,976	\$ -	\$ -	\$ -	\$ 64,488	\$ 64,488	\$ -	\$ -
D	\$ 3,372,372	\$ 536,948	\$ 297,780	\$ 89,919	\$ 1,072,471	\$ 1,072,471	\$ 20,559	\$ 282,226
Administration								
Y	\$ 5,080,792	\$ 1,227,208	\$ 680,584	\$ 205,511	\$ 1,065,829	\$ 648,321	\$ 85,099	\$ 1,168,238
Y	\$ 39,754	\$ 9,602	\$ 5,325	\$ 1,608	\$ 8,339	\$ 5,073	\$ 666	\$ 9,141
Com Y	\$ 3,173,706	\$ 1,388,359	\$ 769,955	\$ 232,498	\$ -	\$ -	\$ 53,157	\$ 729,738
Y	\$ (13,022)	\$ (3,145)	\$ (1,744)	\$ (527)	\$ (2,732)	\$ (1,662)	\$ (218)	\$ (2,994)
Z	\$ 190,673	\$ 63,915	\$ 32,246	\$ 10,031	\$ 20,721	\$ 12,780	\$ 2,878	\$ 48,102
Z	\$ 196,308	\$ 65,804	\$ 33,199	\$ 10,327	\$ 21,333	\$ 13,158	\$ 2,963	\$ 49,524
Z	\$ 195,909	\$ 65,670	\$ 33,132	\$ 10,306	\$ 21,290	\$ 13,131	\$ 2,957	\$ 49,423
Y	\$ 25,932	\$ 6,264	\$ 3,474	\$ 1,049	\$ 5,440	\$ 3,309	\$ 434	\$ 5,963
Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Y	\$ 93,312	\$ 22,539	\$ 12,499	\$ 3,774	\$ 19,575	\$ 11,907	\$ 1,563	\$ 21,456
Y	\$ 150,000	\$ 36,231	\$ 20,093	\$ 6,067	\$ 31,466	\$ 19,140	\$ 2,512	\$ 34,490
Y	\$ 478,450	\$ 115,564	\$ 64,090	\$ 19,353	\$ 100,368	\$ 61,051	\$ 8,014	\$ 110,011
Z	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Z	\$ 10,261	\$ 3,440	\$ 1,735	\$ 540	\$ 1,115	\$ 688	\$ 155	\$ 2,589
Z	\$ 111,382	\$ 37,336	\$ 18,837	\$ 5,859	\$ 12,104	\$ 7,465	\$ 1,681	\$ 28,099
Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Com Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Y	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Z	\$ 3,565	\$ 1,195	\$ 603	\$ 188	\$ 387	\$ 239	\$ 54	\$ 899
Com Z	\$ 291,987	\$ 128,753	\$ 64,959	\$ 20,206	\$ -	\$ -	\$ -	\$ 73,661
Com Z	\$ 307,624	\$ 103,118	\$ 52,025	\$ 16,183	\$ 33,430	\$ 20,619	\$ 4,644	\$ 77,606
Z	\$ 10,336,634	\$ 3,271,851	\$ 1,791,011	\$ 542,974	\$ 1,338,666	\$ 815,219	\$ 170,969	\$ 2,405,943

Allocation of Operating & Maintenance and City Services Expenses
Rate Year Ending December 31, 2008

Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
857 Insurance Fund								
65840 Insurance W/C - WTM	\$ 25,512	\$ 11,160	\$ 6,189	1,869	\$ -	\$ -	\$ -	\$ -
65870 Insurance W/C - CAO	\$ 31,163	\$ 10,446	\$ 5,270	1,639	\$ 3,387	\$ 2,089	\$ 427	\$ 5,866
62080 Materials + Supplies - A&GO	\$ 83,972	\$ 20,282	\$ 11,248	3,397	\$ 17,615	\$ 10,715	\$ 1,406	\$ 7,862
63580 Contract Services - Other A&GO	\$ 1,466,096	\$ 646,483	\$ 326,164	101,459	\$ -	\$ -	\$ 22,132	\$ 369,858
65780 Ins. Gen. Liability	\$ 531,027	\$ 232,301	\$ 128,829	38,902	\$ -	\$ -	\$ 8,894	\$ 122,100
65880 Insurance - W/C	\$ 212,172	\$ 93,558	\$ 47,202	14,683	\$ -	\$ -	\$ 3,203	\$ 53,526
Additional Insurance	\$ 207,528	\$ 69,565	\$ 35,097	10,917	\$ 22,552	\$ 13,910	\$ 3,133	\$ 52,354
67580 Misc. Expense	\$ 410,185	\$ 180,873	\$ 91,254	28,386	\$ -	\$ -	\$ 6,192	\$ 103,479
Funding Requirement	\$ 2,967,655	\$ 1,284,969	\$ 651,255	201,252	\$ 43,554	\$ 26,713	\$ 45,859	\$ 734,353
Total Insurance Fund								
878 Chemical and Sludge Maintenance Fund								
61830 Chemicals - WTO	\$ 2,286,505	\$ 1,196,042	\$ -	\$ -	\$ -	\$ -	\$ 22,865	\$ 1,067,597
62030 Materials + Supplies WTO	\$ (1,981)	\$ (1,036)	\$ -	\$ -	\$ -	\$ -	\$ (20)	\$ (925)
Funding Requirement	\$ 200,000	\$ 104,618	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 93,382
63540 Contract Services - Other WTM	\$ 648,042	\$ 338,983	\$ -	\$ -	\$ -	\$ -	\$ 6,480	\$ 302,579
Total Chemical and Sludge Maintenance	\$ 3,132,565	\$ 1,638,606	\$ -	\$ -	\$ -	\$ -	\$ 31,326	\$ 1,462,633
Total Operating and Maintenance Expense	\$ 33,699,525	\$ 11,961,688	\$ 5,361,706	1,652,365	\$ 3,258,183	\$ 1,998,974	\$ 508,751	\$ 8,957,856
Less: Capital Labor	\$ 758,616	\$ 305,160	\$ 126,727	53,531	\$ 61,620	\$ -	\$ 476	\$ 211,102
Net Operating and Maintenance Expense	\$ 32,940,909	\$ 11,656,528	\$ 5,234,979	1,598,834	\$ 3,196,563	\$ 1,998,974	\$ 508,276	\$ 8,746,754
City Services Cost	\$ 1,245,952	\$ 417,651	\$ 210,714	65,546	\$ 135,400	\$ 83,511	\$ 18,809	\$ 314,322
Less: Miscellaneous Revenues	\$ 1,245,739	\$ 300,894	\$ 166,870	50,388	\$ 261,326	\$ 158,959	\$ 20,865	\$ 286,436

Allocation of Capital Costs
Rate Year Ending December 31, 2008

Allocation Factor	Adjusted Test Year	Rate Year Adjustments	Proforma Rate Year	Base	Maximum Day	Maximum Hour	Meters	Billing & Collection	Fire Protection	Wholesale
Capital Fund Cash	\$ 2,450,000	\$ -	\$ 2,450,000	\$ 846,739	\$ 353,218	\$ 149,204	\$ 371,971	\$ -	\$ 8,570	\$ 720,298
Debt Service CIP Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Western Cranstion Fund	\$ 62,069	\$ -	\$ 62,069	\$ 32,468	\$ -	\$ -	\$ -	\$ -	\$ 621	\$ 28,981
Infrastructure Replacement	\$ 12,500,000	\$ 1,400,000	\$ 13,900,000	\$ 6,158,935	\$ 2,569,207	\$ 1,085,266	\$ -	\$ -	\$ -	\$ 4,086,591
Debt Service IFR Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
102" Valve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alternative Source of Supply	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Meter Replacement	\$ 400,000	\$ 600,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -
Equipment Replacement	\$ 600,000	\$ -	\$ 600,000	\$ 207,365	\$ 86,502	\$ 36,540	\$ 91,095	\$ -	\$ 2,099	\$ 176,400
Total Capital Expenditures	\$ 16,012,069	\$ 2,000,000	\$ 18,012,069	\$ 7,245,506	\$ 3,008,928	\$ 1,271,010	\$ 1,463,065	\$ -	\$ 11,290	\$ 5,012,270

Allocation of Property Taxes
Rate Year Ending December 31, 2008

	Allocation Factor	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
Scituate	A	\$ 5,522,744	\$ 2,888,879	\$ -	\$ -	\$ -	\$ -	\$ 55,227	\$ 2,578,637
Foster	A	\$ 300,006	\$ 156,929	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 140,076
Cranston	Cran	\$ 377,963	\$ 188,359	\$ 14,902	\$ 10,733	\$ -	\$ -	\$ 4,384	\$ 159,584
North Providence	F	\$ 249,306	\$ 91,868	\$ 61,434	\$ 44,248	\$ -	\$ -	\$ 4,986	\$ 46,770
Johnston	A	\$ 63,184	\$ 33,051	\$ -	\$ -	\$ -	\$ -	\$ 632	\$ 29,501
Glocester	A	\$ 48,727	\$ 25,489	\$ -	\$ -	\$ -	\$ -	\$ 487	\$ 22,751
West Warwick	A	\$ 4,348	\$ 2,274	\$ -	\$ -	\$ -	\$ -	\$ 43	\$ 2,030
West Glocester Fire	A	\$ 4,228	\$ 2,211	\$ -	\$ -	\$ -	\$ -	\$ 42	\$ 1,974
Harmony Fire Dist.	A	\$ 120	\$ 63	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 56
Chepachet Fire Dist.	A	\$ 145	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 68
Warwick	A	\$ 22	\$ 12	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 10
Total Property Taxes		\$ 6,570,792	\$ 3,389,210	\$ 76,336	\$ 54,982	\$ -	\$ -	\$ 68,806	\$ 2,981,458

Allocation Factor Legend

Allocation	Description	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
A	1% allocated to fire protection, remainder allocated to base and wholesale based on consumption	52.31%					1.00%	46.69%
AA	1% allocated to fire protection, remainder allocated to base, maximum day, and wholesale based on consumption	31.35%	20.96%				1.00%	46.69%
C	100% to Meters & Services				100.00%			
Com Y	Allocated Based on Methodology in Docket # 2048, Y - Labor Reallocated from Meters and Billing	43.75%	24.26%	7.33%	0.00%	0.00%	1.67%	22.99%
Com Z	Allocated Based on Methodology in Docket # 2048, Z - O&M Reallocated from Meters and Billing	44.10%	22.25%	6.92%	0.00%	0.00%	1.51%	25.23%
Cran	Cranston Taxes, 16% Allocator F, 84% Allocator A	49.84%	3.94%	2.84%	0.00%	0.00%	1.16%	42.22%
D	50% to Billing and Collections, 50% to Meters and Services				50.00%	50.00%		
F	2% to Fire, Allocated to Base & Wholesale by Proportion of T&D Pipe in Inch Miles, Retail to Base, Max Day and Hour	36.85%	24.64%	17.75%			2.00%	18.76%
FP	100% Fire Protection							100.00%
HM	From Exhibit JDM-5 of Settle27.xls	27.02%	19.03%	10.27%	23.43%	2.56%	3.31%	14.38%
HMC	Based on Separate T&D Allocation Table - Maintenance Contractor - From Exhibit JDM-5 of Settle27.xls	22.00%	16.52%	9.63%	39.24%	0.00%	1.22%	11.40%
HOC	Based on Separate T&D Allocation Table - Operations Contractor - From Exhibit JDM-5 of Settle27.xls	39.87%	29.95%	17.45%	1.36%	0.00%	1.10%	10.28%
K1	Allocated Based on Original Plant Investment less Land, Meters and Fire Reallocated to Retail	44.31%	18.48%	7.81%	0.00%	0.00%	0.00%	29.40%
K2	Allocated Based on Original Plant Investment less Land	34.56%	14.42%	6.09%	15.18%	0.00%	0.35%	29.40%
L	Based on Allocation of other Transmission & Distribution Plant except Services & Meters	38.74%	25.91%	17.20%	0.00%	0.00%	0.10%	18.05%
N	Allocation of Pumping Investment and Expenses	46.06%	8.78%	1.82%				43.33%
P	10% allocated to maximum day, 90% allocated based on A	47.08%	10.00%	0.00%	0.00%	0.00%	0.90%	42.02%
T	Allocation of all Non-General Plant	35.37%	13.83%	5.87%	14.44%	0.00%	0.38%	30.12%
TD	Allocation of Base, Max Day and Max Hour of Retail only	46.50%	31.10%	22.40%				
X4	Allocation within a Particular Group Based on the Relationship between all Other Items in the Group	40.23%	16.71%	7.06%	8.12%	0.00%	0.06%	27.83%
Y	Based on Labor related O&M Expenses.	24.15%	13.40%	4.04%	20.98%	12.76%	1.67%	22.99%
Z	Based on Total O&M expenses, except for Administrative & General	33.52%	16.91%	5.26%	10.87%	6.70%	1.51%	25.23%

Summary of Costs to be Recovered through Rates
 Rate Year Ending December 31, 2008

	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection	Wholesale
Net Operations & Maintenance Expense	\$32,940,909	\$11,656,528	\$5,234,979	\$1,598,834	\$3,196,563	\$1,998,974	\$508,276	\$8,746,754
Capital Expense	\$18,012,069	\$7,245,506	\$3,008,928	\$1,271,010	\$1,463,065	\$-	\$11,290	\$5,012,270
City Services Expense	\$1,245,952	\$417,651	\$210,714	\$65,546	\$135,400	\$83,511	\$18,809	\$314,322
Property Taxes Expense	\$6,570,792	\$3,389,210	\$76,336	\$54,982	\$-	\$-	\$68,806	\$2,981,458
Total Expenses Allocated	\$58,769,722	\$22,708,896	\$8,530,956	\$2,990,372	\$4,795,028	\$2,082,485	\$607,181	\$17,054,804
less: Miscellaneous Revenues	\$ (1,245,739)	\$ (300,894)	\$ (166,870)	\$ (50,388)	\$ (261,326)	\$ (158,959)	\$ (20,865)	\$ (286,436)
plus: Net Operating Revenue Allowance	\$ 1,725,719	\$ 681,267	\$ 255,929	\$ 89,711	\$ 143,851	\$ 62,475	\$ 18,215	\$ 511,644
Net Revenue Requirement	\$59,249,702	\$23,089,269	\$8,620,015	\$3,029,694	\$4,677,553	\$1,986,000	\$604,531	\$17,280,012

Units of Service
Rate Year Ending December 31, 2008

	Base		Maximum Day			Maximum Hour			Equivalent	
	Annual Use HCF	Average Rate HCF/day	Demand Factor	Total Capacity HCF/day	Extra Capacity HCF/day	Demand Factor	Total Capacity HCF/day	Extra Capacity HCF/day	Meters & Services Equiv. Meters	Bills
Retail										
Residential	11,688,498	32,023	1.70	54,440	22,416	2.20	70,451	16,012		
Commercial	2,852,053	7,814	1.60	12,502	4,688	2.00	15,628	3,126		
Industrial	1,005,359	2,754	1.50	4,132	1,377	2.00	5,509	1,377		
Fire Protection				1,444	1,444		5,775	4,331		
Total Retail	15,545,910	42,592		72,517	29,926		97,363	24,846	119,103	298,744
Wholesale										
Wholesale	13,876,406	38,018	1.70	64,630	26,612	2.15	81,738	17,108		
Total Units of Service	29,422,315	80,609		137,147	56,538		179,100	41,954	119,103	298,744

Unit Costs
Rate Year Ending December 31, 2008

	Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection
Retail System Units of Service:							
Number Units		15,545,910 MCF	29,926 MCF/day	24,846 MCF/day	119,103 Equiv. Meters	298,744 Bills	6,082 Hydrants
O&M Expense:							
Retail	23,931,897	11,696,303	5,220,153	1,594,899	3,023,294	1,895,215	502,033
Retail Unit Cost (\$/unit)		\$ 0.75	\$ 174.44	\$ 64.19	\$ 25.38	\$ 6.34	\$ 82.54
Wholesale O&M Expense	\$ 8,714,128	\$ 8,714,128					
Capital Expense:							
Retail Capital Expense	13,389,793	7,462,871	3,099,195	1,309,140	1,506,957	-	11,629
Retail Cost (\$/unit)		\$ 0.48	\$ 103.56	\$ 52.69	\$ 12.65	\$ -	\$ 1.91
Wholesale Capital Expense	\$ 5,162,638	\$ 5,162,638					
City Services Expense:							
Retail City Services Expense	959,579	430,181	217,035	67,512	139,462	86,016	19,373
Retail Cost (\$/unit)		\$ 0.03	\$ 7.25	\$ 2.72	\$ 1.17	\$ 0.29	\$ 3.19
Wholesale City Services Expense	\$ 323,751	\$ 323,751					
Property Tax Expense:							
Retail Property Tax Expense	3,697,013	3,490,887	78,626	56,631	-	-	70,870
Retail Cost (\$/unit)		\$ 0.22	\$ 2.63	\$ 2.28	\$ -	\$ -	\$ 11.65
Wholesale Property Tax Expense	\$ 3,070,902	\$ 3,070,902					
Total Unit Costs of Service							
Retail Cost of Service	41,978,283	23,080,242	8,615,009	3,028,183	4,669,713	1,981,231	603,905
Retail Total Unit Cost (\$/unit)		\$ 1.48	\$ 287.88	\$ 121.88	\$ 39.21	\$ 6.63	\$ 99.29
Wholesale Cost of Service	\$ 17,271,419						
Total Cost of Service	<u>\$ 59,249,702</u>						

Allocated Costs by Customer Class
Rate Year Ending December 31, 2008

Total	Base	Maximum Day	Maximum Hour	Meters & Services	Billing & Collection	Public Fire Protection
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Retail						
Unit Costs of Services (\$/unit)	\$ 1.48	\$ 287.88	\$ 121.88	\$ 39.21	\$ 6.63	\$ 99.29

Retail Service:

Residential Volume Charge:

Units of Service - HCF		11,688,498	22,416	16,012		
Allocation Cost of Service - \$	\$ 25,758,064	\$ 17,353,334	\$ 6,453,233	\$ 1,951,497		
Consumption Rate - \$/HCF	\$ 2.2037					

Commercial Volume Charge:

Units of Service - HCF		2,852,053	4,688	3,126		
Allocation Cost of Service - \$	\$ 5,964,917	\$ 4,234,301	\$ 1,349,676	\$ 380,940		
Consumption Rate - \$/HCF	\$ 2.0914					

Industrial Volume Charge:

Units of Service - HCF		1,005,359	1,377	1,377		
Allocation Cost of Service - \$	\$ 2,056,932	\$ 1,492,607	\$ 396,471	\$ 167,854		
Consumption Rate - \$/HCF	\$ 2.0460					

Retail Service Charge:

Units of Service				83,857	291,888	
Allocation Cost of Service - \$	\$ 5,223,564			\$ 3,287,801	\$ 1,935,763	

Fire Protection Service:

Units of Service		1,444	4,331	35,246	6,856	6,082
Allocation Cost of Service	\$ 2,974,806	\$ 415,629	\$ 527,892	\$ 1,381,912	\$ 45,468	\$ 603,905

Total Retail Allocated Cost of Service	<u>\$41,978,283</u>					
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Wholesale

Wholesale:

Units of Service		13,876,406				
Allocation Cost of Service	\$ 17,271,419	\$ 17,271,419				
Consumption Rate - \$/HCF	\$ 1.2447					

Total System Allocated Cost of Service	<u>\$59,249,702</u>					
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Proposed Rates and Impacts
Rate Year Ending December 31, 2008

Billing Unit	Units of Service	Proposed Rates	Total Revenues	Current Rates	% Change
Quarterly Service Charges					
5/8"	54,074	\$ 16.44	\$ 3,555,906	\$ 12.19	34.9%
3/4"	10,281	\$ 17.42	\$ 716,380	\$ 13.05	33.5%
1"	5,071	\$ 20.36	\$ 412,982	\$ 15.32	32.9%
1.5"	1,475	\$ 24.28	\$ 143,252	\$ 18.33	32.5%
2"	1,762	\$ 35.06	\$ 247,103	\$ 26.66	31.5%
3"	39	\$ 114.46	\$ 17,856	\$ 87.93	30.2%
4"	27	\$ 143.86	\$ 15,537	\$ 110.64	30.0%
6"	55	\$ 212.48	\$ 46,746	\$ 163.59	29.9%
8"	26	\$ 290.89	\$ 30,253	\$ 224.10	29.8%
10"	3	\$ 361.95	\$ 4,343	\$ 278.93	29.8%
12"	-	\$ 433.02	\$ -	\$ 333.79	29.7%
Total	72,813		\$ 5,190,358		
Monthly Service Charges					
5/8"	-	\$ 9.90	\$ -	\$ 7.25	36.6%
3/4"	-	\$ 10.23	\$ -	\$ 7.50	36.4%
1"	-	\$ 11.21	\$ -	\$ 8.25	35.9%
1.5"	1	\$ 12.52	\$ 150	\$ 9.27	35.1%
2"	17	\$ 16.11	\$ 3,286	\$ 12.05	33.7%
3"	3	\$ 42.58	\$ 1,533	\$ 32.47	31.1%
4"	6	\$ 52.38	\$ 3,771	\$ 40.03	30.9%
6"	19	\$ 75.25	\$ 17,157	\$ 57.67	30.5%
8"	6	\$ 101.39	\$ 7,300	\$ 77.85	30.2%
10"	-	\$ 125.08	\$ -	\$ 96.14	30.1%
12"	1	\$ 148.76	\$ 1,785	\$ 114.41	30.0%
Total	53		\$ 34,983		
Total Service Charge Revenue			\$ 5,225,341	\$ 3,895,171	34.1%
Retail Consumption Charges					
Residential (HCF)	11,688,498	\$ 2.204	\$ 25,761,449	\$ 1.958	12.6%
Commercial (HCF)	2,852,053	\$ 2.092	\$ 5,966,494	\$ 1.882	11.2%
Industrial (HCF)	1,005,359	\$ 2.046	\$ 2,056,965	\$ 1.825	12.1%
Total	15,545,910		\$ 33,784,908	\$ 30,088,422	12.3%

Proposed Rates and Impacts
Rate Year Ending December 31, 2008

Billing Unit	Units of Service	Proposed Rates	Total Revenues	Current Rates	% Change
Wholesale Charges					
<u>Volume Charge</u>					
Consumption (HCF)	13,876,406	\$ 0.933		\$ 0.925	
Consumption (MGD)	10,380	\$ 1,248.00	\$ 12,953,680	\$ 1,236.00	1.0%
<u>Monthly Service Charge</u>					
East Providence	2,397,994	\$ 62,182	\$ 746,184		
East Smithfield	339,786	\$ 8,811	\$ 105,732		
Greenville	463,126	\$ 12,010	\$ 144,120		
Kent County	3,777,169	\$ 97,944	\$ 1,175,328		
Smithfield	428,798	\$ 11,119	\$ 133,428		
Warwick	4,404,569	\$ 114,213	\$ 1,370,556		
Lincoln	1,086,668	\$ 28,178	\$ 338,136		
Johnston	197,547	\$ 5,123	\$ 61,476		
Bristol County	780,749	\$ 20,246	\$ 242,952		
Total Base Charges			\$ 4,317,912		
<u>Total Annual Charges</u>					
East Providence			\$ 2,984,721	\$ 2,217,013	34.6%
East Smithfield			\$ 422,923	\$ 314,141	34.6%
Greenville			\$ 576,450	\$ 428,172	34.6%
Kent County			\$ 4,701,331	\$ 3,492,099	34.6%
Smithfield			\$ 533,713	\$ 396,436	34.6%
Warwick			\$ 5,482,239	\$ 4,072,147	34.6%
Lincoln			\$ 1,352,545	\$ 1,004,655	34.6%
Johnston			\$ 245,886	\$ 182,637	34.6%
Bristol County			\$ 971,784	\$ 721,824	34.6%
Total Wholesale Charges			\$ 17,271,592	\$ 12,829,125	34.6%

Proposed Rates and Impacts
Rate Year Ending December 31, 2008

Billing Unit	Units of Service	Proposed Rates	Total Revenues	Current Rates	% Change
Private Fire Service Charges					
3/4"	6	\$ 17.54	\$ 421	\$ 10.77	62.9%
1"	9	\$ 20.63	\$ 743	\$ 14.26	44.7%
1-1/2"	3	\$ 25.06	\$ 301	\$ 23.00	9.0%
2"	29	\$ 36.72	\$ 4,260	\$ 33.48	9.7%
4"	284	\$ 154.14	\$ 175,103	\$ 92.87	66.0%
6"	1,149	\$ 242.33	\$ 1,113,749	\$ 180.22	34.5%
8"	216	\$ 354.52	\$ 306,305	\$ 285.03	24.4%
10"	4	\$ 476.38	\$ 7,622	\$ 407.30	17.0%
12"	13	\$ 617.85	\$ 32,128	\$ 547.05	12.9%
16"	1	\$ 969.03	\$ 3,876	\$ 547.05	77.1%
Total	<u>1,714</u>		<u>\$ 1,644,507</u>	<u>\$ 1,222,140</u>	<u>34.6%</u>
Public Fire Service Charges					
Hydrants	6,082	\$ 218.73	\$ 1,330,316	\$ 250.99	-12.9%
Total Rate Revenues			<u><u>\$ 59,256,664</u></u>	<u><u>\$ 49,561,380</u></u>	<u><u>19.6%</u></u>
Miscellaneous Revenues			1,245,739	\$ 1,245,739	0.0%
Total Revenues			<u><u>\$ 60,502,403</u></u>	<u><u>\$ 50,807,119</u></u>	<u><u>19.1%</u></u>

Comparison of Revenues by Customer Class
Rate Year Ending December 31, 2008

	Existing Rates	Proposed Rates	% Change
Retail			
Monthly Service Charge	\$ 3,895,171	\$ 5,225,341	34.1%
Volume Charge			
Residential	\$ 22,886,079	\$ 25,761,449	12.6%
Commercial	\$ 5,367,563	\$ 5,966,494	11.2%
Industrial	\$ 1,834,781	\$ 2,056,965	12.1%
Total Retail	\$ 33,983,593	\$ 39,010,249	14.8%
Wholesale			
East Providence	\$ 2,217,013	\$ 2,984,877	34.6%
East Smithfield	\$ 314,141	\$ 422,945	34.6%
Greenville	\$ 428,172	\$ 576,480	34.6%
Kent County	\$ 3,492,099	\$ 4,701,575	34.6%
Smithfield	\$ 396,436	\$ 533,741	34.6%
Warwick	\$ 4,072,147	\$ 5,482,524	34.6%
Lincoln	\$ 1,004,655	\$ 1,352,616	34.6%
Johnston	\$ 182,637	\$ 245,899	34.6%
Bristol County	\$ 721,824	\$ 971,835	34.6%
Total Wholesale	\$ 12,829,125	\$ 17,272,492	34.6%
Fire Protection			
Private Fire Protection	\$ 1,222,140	\$ 1,644,507	34.6%
Public Fire Protection	\$ 1,526,521	\$ 1,330,316	-12.9%
Total Fire Protection	\$ 2,748,662	\$ 2,974,823	8.2%
Total Rate Revenues	\$ 49,561,380	\$ 59,257,563	19.6%
Miscellaneous Revenues	\$ 1,245,739	\$ 1,245,739	0.0%
Total Revenues	\$ 50,807,119	\$ 60,503,302	19.1%

Comparison of Typical Annual Charges
Rate Year Ending December 31, 2008

	Proposed Rates	Existing Rates	% Change
Residential - (5/8" Meter, 100 HCF)			
Fixed Quarterly Service Charge	\$ 65.76	\$ 48.76	34.9%
Volume Charge	\$ 220.40	\$ 195.80	12.6%
Total	\$ 286.16	\$ 244.56	17.0%
Commercial - (2" Meter, 2,000 HCF)			
Fixed Quarterly Service Charge	\$ 140.24	\$ 106.64	31.5%
Volume Charge	\$ 4,184.00	\$ 3,764.00	11.2%
Total	\$ 4,324.24	\$ 3,870.64	11.7%
Industrial - (6" Meter, 10,000 HCF)			
Fixed Monthly Service Charge	\$ 903.00	\$ 692.04	30.5%
Volume Charge	\$ 20,460.00	\$ 18,250.00	12.1%
Total	\$ 21,363.00	\$ 18,942.04	12.8%

For wholesale impacts see HJS Exhibit 11

Revenue Proof
Rate Year Ending December 31, 2008

Net Operations & Maintenance Expense	\$ 32,940,909
Capital Expense	\$ 18,012,069
City Services Expense	\$ 1,245,952
Property Taxes Expense	\$ 6,570,792
	<hr/>
Total Expenses Allocated	\$ 58,769,722
plus: Net Operating Revenue	\$ 1,725,719
	<hr/>
Net Revenue Requirement	\$ 60,495,441
Retail	
Monthly Service Charge	\$ 5,225,341
Volume Charge	
Residential	\$ 25,761,449
Commercial	\$ 5,966,494
Industrial	\$ 2,056,965
	<hr/>
Total Retail	\$ 39,010,249
Wholesale	
East Providence	\$ 2,984,877
East Smithfield	\$ 422,945
Greenville	\$ 576,480
Kent County	\$ 4,701,575
Smithfield	\$ 533,741
Warwick	\$ 5,482,524
Lincoln	\$ 1,352,616
Johnston	\$ 245,899
Bristol County	\$ 971,835
	<hr/>
Total Wholesale	\$ 17,272,492
Fire Protection	
Private Fire Protection	\$ 1,644,507
Public Fire Protection	\$ 1,330,316
	<hr/>
Total Fire Protection	\$ 2,974,823
	<hr/>
Total Rate Revenues	\$ 59,257,563
Miscellaneous Revenues	\$ 1,245,739
	<hr/>
Total Revenues	\$ 60,503,302
Total Surplus / (Deficit)	\$ 7,861